

FINANCIAL TIMES

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FT Weekend tomorrow
Once the best of friends: Ho Chi Minh and Uncle Sam



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Great ice-cream, shame about the web site
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Mexico's drug trade
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WORLD NEWS

National party of South Africa hit as senior MP defects

South Africa's National party, which imposed apartheid for four decades, was dealt a possibly fatal blow when former cabinet minister Sam de Beers defected to the year-old United Democratic Movement and automatically lost his position as a member of parliament. Page 12

Born plans wage supplements Germany's ruling parties, the Christian Democrat Union and Christian Social Union, announced plans to supplement low wages with state benefits in an effort to bring the country's 1.35m long-term unemployed back to work. Page 2

Bill to unite Albanians fails US efforts to unite the leaders of the Albanian majority in Serbia's Kosovo province into a single negotiating team appear to have failed. Page 2

Women win promotion but not pay Women working full-time in the UK are more likely to win promotion than men, but often find themselves at the bottom of the salary scale, a survey shows. Page 6

Cook targets cuts on Brussels British foreign secretary Robin Cook called for a range of measures to curb the power wielded by Brussels and to transfer responsibilities to European Union member states. Page 6

Sweeping tax reforms for Australia Australian prime minister John Howard staked the future of his conservative coalition on plans for sweeping tax reforms which include a 10 per cent goods and services tax to replace a host of indirect taxes. Page 12

New party for Pakistan Former Pakistani president Farooq Leghari is to launch a political party in a bid to find an alternative to the country's increasingly criticised two main parties. Page 5

India accepts patents treaty India, which has long resisted recognising global intellectual property rights, is to accede to the Paris convention. Page 4

World Bank policies 'miss poverty' World Bank policies are increasing poverty and unemployment, an investigation undertaken by the bank and some of its harshest critics says. Page 4

Greenpeace budget cut by 10% Smaller grants and "donor fatigue" led to a 10 per cent cut in the operating budget of Greenpeace last year, the environmental campaign group said. Page 4

Call for cuts in home phone costs US consumer groups want federal regulators to make sure residential customers receive the same savings as large businesses from government-ordered reductions in telephone fees. Page 3

Internet company accused US Federal regulators accused Internet company GeoCities of misleading customers about maintaining their privacy. Page 3

Seaside plans at risk At least 10 of the 50 remaining seaside plans in the UK are in imminent danger of closure or destruction, conservationists say. Page 6

BUSINESS NEWS

Daimler to build M-Class vehicle at factory in Austria

Daimler-Benz unveiled one of the first benefits of its takeover of Chrysler with plans to build its new M-Class sports utility vehicle at a Chrysler-linked company in Austria. Page 13

Veba, Germany's fourth largest company, saw its earnings track record thrown sharply into reverse as its push into telecoms fell well short of expectations and Asia's economic crisis hit silicon water activities. Page 13; Lex, Page 12

Renault, the French carmaker, is to concentrate production of three models - the Laguna, the Safare and the Espace - at a single northern French site as part of a drive to cut costs. Page 14; Observer, Page 11

Massachusetts, the German industrial conglomerate, lifted first-half pre-tax profits 75 per cent to DM1.14bn (\$620m) with a strong revival in its engineering businesses. Page 14

Platinum Technology, the US information technology company, has agreed to pay \$520m for Manco Software, a small Israeli network security company which last reported revenues of just \$30m. Page 14

Leases at Central European Media Enterprises, the leading commercial TV operator in east Europe, widened to \$26.6m in the second quarter from \$6.8m last time after a heavy write-off on its Hungarian operations. Page 14

Constant, the US direct marketing and franchising group, is to seek a change in the terms of its \$3.1bn acquisition of American Bankers Insurance following a share price collapse. Page 13

News Corp shares rose 18 cents or 1.8 per cent to \$511.35 on the Australian stock market following the group's announcement of record net profit of US\$1.22bn in the year to June. Page 13

Hongkong Electric, the monopoly electricity supplier on Hong Kong Island, reported an 8.5 per cent decline in interim net profits. Page 15; Money markets: split blood, Page 5

Brigades, the Spanish construction group, is exploring the possibility of an international partnership after the collapse of a domestic merger. Page 14

Boeing plans to open a 737 assembly line in Long Beach, California, and consolidate fighter aircraft production in St Louis to improve efficiency. Page 13

More than 1,000 waterlogged oil wells have been shut down in China's Daqing field, which produces a third of the country's petroleum. Page 15

Redback, the UK pay-TV company, entered the black for the first time after improved audience ratings on its main television channels. Page 17

Aster Edelman, the New York investor, wants to take control of French hotels, luxury goods and light industry group Sociétés du Louvre. Page 14

Lex on Veba
Tarnished shareholder champion
Page 12

Fears over devaluation send Russian markets plunging

By John Thornhill in Moscow

Russian markets plunged yesterday as investors feared the government might soon be forced into a devaluation or a domestic debt restructuring, while the central bank moved to shore up the stability of the banking sector.

Trading was suspended on the Russian stock market early yesterday morning as shares fell by 15 per cent. But equity prices later recovered some ground and the RTS-IF index of leading stocks closed 6.5 per cent lower.

Yields on short-term treasury bills also soared to more than 210 per cent at one point. They closed at 170 per cent, their highest level since before the 1995 presidential elections, when investors were afraid the Communist party would return to power. Russian dollar-denominated debt was also trading at levels which implied default.

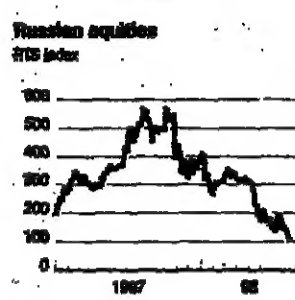
Moody's and Standard & Poor's, the US credit rating agencies, added to the gloom by downgrading Russia's sovereign credit rating: Moody's cut was from B2 to B1 and Standard & Poor's downgraded from B plus to B minus.

Sergei Kiriyenko, prime minister, said there were no financial grounds for the markets' movement and said it belonged in the "realm of psychology".

Speaking by telephone from his holiday home, President Boris Yeltsin instructed Mr Kiriyenko to "steadfastly fulfil the plan of action" the government had agreed with the International Monetary Fund, which has called for aggressive tax-raising measures and sharp spending cuts.

Nicholas Stern, chief economist at the European Bank for Reconstruction and Development, said yesterday's dramatic price movements were on the back of thin volumes and exaggerated the depth of the financial crisis.

"But it is now very important that Russia delivers on its commitments made to the IMF, although it will need time to put these measures into place," he said. The central bank, which has been concerned about the liquidity squeeze in the banking market following the asset price falls, expanded access to overnight credits to a broader range of banks. However, it prohibited banks from buying dollars on their own account to prevent them speculating against the rouble - although bankers questioned how effectively this ban could be enforced.



The central bank announced its hard currency reserves had fallen by \$1.6bn to \$17bn in the first week of August as it continued to defend the rouble.

Alexander Livshits, the president's chief economic adviser, hit back at a proposal aired in the Financial Times yesterday by George Soros, the US-based speculator, to introduce a currency board after a modest devaluation of the rouble. Mr Livshits said a devaluation would "not solve one serious economic problem".

Such a step would not help the government "collect taxes, nor help balance the budget, nor help it conduct essential reforms, nor help it finance the wages of federal employees", he said.

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Investors nervous, Page 36

US cigar profits dampened by flood of imports

By Robert Tomlinson in New York

The beginning of the end of the cigar bid, or maybe just a glut. Whatever the reason, US cigar companies' profits are going up in smoke.

Yesterday General Cigar, maker of Macanudos, the top-selling premium brand, warned it expected to report earnings per share of just 15-20 cents in the third quarter, much less than the 39 cents reported a year earlier or the 27 cents expected by analysts.

The warning came just a few days after Consolidated Cigar, the biggest US cigar company, reported a fall in net profits from \$13m to \$10m in the second quarter, and said the trend would continue for the rest of the year.

Both companies have fallen victim to a sudden about-turn in the industry's fortunes following the craze for smoking big, fat, expensive cigars which started in 1994.

For the best part of three years, US cigar companies found themselves unable to keep up with demand and prices went up. But last year overseas manufacturers started flooding the US market with previously unknown brands.

These cigars, contemptuously described as Don Nobodies by connoisseurs, were lower in quality than established brands. But they were also cheaper and found a ready market among inexperienced smokers.

Norman Sharp, president of the Cigar Association of America, an industry body, said the influx of cigars had produced a surplus of about 100m premium cigars at various stages of the supply chain. These were now being sold at low prices, hurting established companies and newcomers alike.

Mr Sharp said the influx of Don Nobodies had now eased and US cigar companies hope profits will bounce back once the glut has worked itself out. But a worry is that a further fall in stock prices, bringing a decline in the feedstock effect, will dampen demand.

"The faddish part of it, I think, has worn off," Mr Sharp cautioned. "But I think there are still a lot of people out there who are interested in the product, people who consider a fine cigar a fine experience and enjoy relaxing with it."



Australian Prime Minister John Howard announces a radical new tax package yesterday to head off the growing threat to his governing coalition from the populist One Nation party. Report, Page 12

BOJ chief sounds bank failure alert

Warning of serious risk to financial system

By Gillian Triggs in Tokyo

Masaru Hayami, governor of the Bank of Japan, yesterday warned that the "sudden failure" of one of Japan's top 18 banks could pose a serious risk to the financial system.

"Monetary authorities should be cautious and make it their duty to minimise the ripples," he argued, adding that a failure could have an "unexpected impact" on the international derivatives market.

This comment comes as the government ponders the future of the Long Term Credit Bank of Japan, which is currently holding merger talks with Sumitomo Trust Bank. LTCB has significant off-balance sheet international derivatives exposure.

The Ministry of Finance has insisted that LTCB is solvent, according to its last accounts on March 31. The Bank of Japan conducted an inspection of the bank earlier this year, which also found that LTCB was solvent.

However, the Financial Supervisory Agency, Japan's banking regulator, is conducting another audit of LTCB prior to its planned merger.

Some Japanese politicians want the FSA to take a tough stance on LTCB, to prove to the financial markets that Japan is

tackling its banking problems. LTCB will reveal in the coming days that the gross, notional value of its derivatives exposure was ¥51,500bn (\$352.7bn) on March 31, on a consolidated basis calculated according to the system used by the Bank for International Settlements. This exposure cuts across a range of international markets, LTCB officials say.

This level of exposure is smaller than at some other large Japanese banks. Moreover, the market value of this derivatives portfolio would be much smaller than the gross notional principal - the most recent survey from the Bank for International Settlements, dating to 1995, showed a value of \$2,200bn for the entire market, compared with a gross notional amount of \$47,500bn.

However, unwinding a large portfolio smoothly in the financial markets could thus potentially be difficult, especially as many of LTCB's trading counterparties may themselves be financially weak. Banks with exposures to LTCB would be likely to have netting agreements in place, allowing them in the event of a collapse to offset the amounts they owe to LTCB against the amounts they are owed by it.

Lex, Page 12

Holocaust payouts lift sanctions threat

By John Authers in New York and William Hall in Zurich

The controllers of New York's city and state pension funds yesterday lifted their threat of sanctions against Swiss banks and other Swiss companies, in reaction to Wednesday's announcement by UBS and Credit Suisse that they were prepared to pay \$1.25bn to Holocaust survivors.

The suspension of the sanctions threat was the clearest sign that the deal, arranged after two days of negotiations with a Brooklyn judge, would release Swiss banks from the international campaign over their wartime actions. The US and the Israeli governments yesterday reacted positively to the agreement, while the Swiss government issued a cautious welcome.

Alan Hevesi, New York city comptroller, had been prepared to start imposing sanctions, which would have included total divestment of shares in all Swiss companies next month.

However, the pressure on European insurers and on German banks, which face legal action over Holocaust victims' unclaimed insurance policies,

intensified yesterday, with US lawyers saying they were now armed with a precedent.

Rainer Gut, the chairman of Credit Suisse, said the two banks had been keen to include the Swiss insurance companies in the settlement but it was not possible because they were part of a separate class action which includes other European insurers.

Several Swiss politicians said UBS and Credit Suisse had bowed to blackmail and extortion by agreeing to the \$1.25bn settlement, but Mr Gut said he had expected an "even bigger counter-blast".

The Swiss National Bank also welcomed the deal but would not be drawn on whether it would make a contribution to the \$1.25bn settlement. Novartis, the biggest Swiss drugs company, and Sulzer, one of the country's most famous engineering companies, said they would contribute.

Elie Steinberg, secretary-general of the World Jewish Congress, described the deal as "a triumph for the cause of justice, and for the writing of history".

Accord ends tangled process, Page 2
Editorial Comment, Page 11

WORLD MARKETS

STOCK MARKET INDICES		GOLD	
New York: Dow Jones	8512.26	New York: Gold	328.5
NASDAQ Composite	1907.86	London: Gold	328.45
Europe and Far East			
FTSE 100	3551.00	EXCHANGE RATES	
DAX	3388.23	Swiss Franc	1.6280
Nikkei	15,382.02	DM	1.7605
US: S&P 500	1,458.00	FF	5.2680
3-mth Treasury bill	5.00%	SP	1.4870
Long Bond	10.00%	Y	1.4517
Yield	5.64%		
OTHER RATES		LONDON	
US 3-mth interest	7.75%	DM	1.7644
US 10 yr bond	11.57%	FF	5.2611
France 10 yr bond	104.80	SP	1.4877
Germany 10 yr bond	105.46	Y	1.4517
Japan 10 yr bond	111.83	Yield Curve	
NORTH SEA OIL (Aug)	11.83	3m	2.201
Brent Oil	11.83	10m	2.2015

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Index	8512.26	Gold	328.5	Open	8512.26
FTSE 100	3551.00	Swiss Franc	1.6280	Close	3551.00
DAX	3388.23	DM	1.7605	Open	3388.23
Nikkei	15,382.02	FF	5.2680	Close	15,382.02
S&P 500	1,458.00	SP	1.4870	Open	1,458.00
3-mth Treasury bill	5.00%	Y	1.4517	Close	5.00%
Long Bond	10.00%			Open	10.00%
Yield	5.64%			Close	5.64%

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GM LABOUR DISPUTE DRAGS DOWN FIGURES

Retail sales decline by 0.4% in July

By Nancy Dumas in Washington

US retail sales fell by 0.4 per cent in July from a month earlier, due mostly to the General Motors strike that dragged down new car sales by 3 per cent in the month.

The report on retail sales, issued yesterday by the Commerce Department, showed less of a fall in the vehicle sector than expected and could be followed by a rebound in the next two months, according to analysts. HSBC Securities, the international banking and financial services organisation, said the drop was much less dramatic than the 20 per cent or more drop reported by car manufacturers.

The retail sales report is compiled from sales returns from auto dealers, not manufacturers, and their numbers tend to be much less volatile from month to month. HSBC said. "Even so, the gap this month is particularly huge and there must be a good chance of a downward revision."

Outside the vehicles sector, there was a slight rebound from the previous month's fall in sales. The annualised rise in sales in the past three months - 5.2 per cent - is slower than the 8 per cent increase in the previous three-month period ending in April.

The housing market continues to play a big role in the strength of the economy,

with home sales at record levels. Furniture sales rose by 1.5 per cent in July and from an April dip. The building materials sector also rose by 1.1 per cent.

"Consumer fundamentals remain generally favourable," said Morgan Stanley Dean Witter in its economic data bulletin. "Labour markets are tight, sentiment is high, income growth is strong, interest rates are low and the drop in equity prices is not yet severe enough to significantly dampen the wealth effect. Underlying spending trends in non-auto goods categories and services remain quite positive, suggesting that any third-quarter pause in personal consumption should prove to be temporary."

US import prices fell by 0.9 per cent in July, the Labor Department said yesterday. The fall - the ninth in a row - was attributed to declines for both petroleum and non-petroleum imports. Over the past year, prices of all imports fell 3.9 per cent, while non-petroleum import prices sank by 6.2 per cent. Time-line applications for state unemployment benefits fell by 7,900 last week, the Labor Department reported yesterday, indicating the US job market is still strong. Reuter adds. Initial claims for the week dropped to 301,000 from 306,000 the previous week.

Sleepy Mexican town gets a shot in the arm on back of Uncle Sam's drugs boom

With the silver mines long since gone, cannabis and opium poppy cultivation are now the main source of wealth in Batopilas, Sierra Madre. Leslie Crawford reports

The 18th century mining settlement of Batopilas, deep in the heart of the Sierra Madre, exhausted its rich silver seams 80 years ago.

But this untidy, forgotten town is booming. Brand new pick-up trucks line its cobble streets, old adobe dwellings are being torn down to make way for modern homes, while dollars change hands as frequently as pesos.

The source of Batopilas's new wealth is drugs. Nestled in small glades, concealed in the forbidding ravines of the Copper Canyon, in what is perhaps the most inaccessible and rugged terrain of all Mexico, are thousands of hectares of cannabis and opium poppies. In September, when the marijuana harvest is in, drug traffickers will descend into the canyon and pay for the crop with maize, cash and cocaine.

In the sheltered valleys of the sierra, where temperate and tropical zones intermingle, the poppies are "milled" three times a year. One hectare of poppies will yield 10kg of opium gum, which in turn produces about 1kg of the crude "black tar" Mexican heroin now flooding the US. According to the US Drug Enforcement Agency, one kilo of Mexican heroin will fetch between \$45,000 and \$75,000 in the US, compared with up to \$200,000 for a kilogramme of purer heroin from south-west Asia. DEA documents suggest Mexico

and Colombia have begun to displace Asia in the opium trade. Last year more than 60 per cent of heroin seized in the US came from Latin America.

The attorney-general's office in Mexico City, which oversees drug eradication, estimates at least 4,300 hectares of opium poppy and cannabis were being grown last year in the canyons to the south of Batopilas, in the state of Chihuahua, while US estimates place the cultivation of opium poppies in the Sierra Madre at 12,000 hectares.

The figures, officials admit, are only wild guesses. Aerial reconnaissance is hazardous in the narrow canyons of the sierra, while vast tracts of the mountain range have become no-go areas for

with logging companies which are stripping the Sierra Madre of its oak and pine forests.

The two businesses form a perfect match: The forest, once cleared of timber, is planted with cannabis and poppies; new logging roads make it easier to remove the harvested crops; the timber trucks provide a camouflaged mode of transport and the logging crews serve as a standing army to protect drug crops. Moreover some logging companies, according to the attorney-general's office, provide a legitimate outlet for laundering drug money.

In the beginning, persuading the indigenous Tarahumara to grow drugs was a matter of simple arithmetic. By setting aside less than

One kilo of Mexican heroin will fetch up to \$175,000 in the United States

the army and police.

Ironically it was the US government which introduced the opium poppy to Mexico during the second world war, when the Axis powers threatened to overrun Turkey and cut off the US's main source of morphine, an opiate used to treat surgery patients and the terminally ill.

Over the past decade, however, the cultivation of opium poppies has been taken over by Mexican drug cartels, often in association

one quarter of an acre of land for cannabis and poppies, Tarahumara were offered more than \$1,000 - enough to pay for a whole year of supplies for a family.

But as the drug and timber trades grew increasingly profitable, logging companies and caciques, or local political bosses, became greedier.

They filed claims on the Tarahumara's ancestral communal lands, and launched a new reign of terror in the sierra.

In the municipality of Guadalupe Calvo, south of Batopilas, where loggers are stripping the last pockets of ancient forest, drug-related murders and "disappearances" are running at two a week, according to the Sierra Madre Alliance, a coalition of environmental and human rights groups.

The coalition has filed legal suits in Chihuahua and Mexico City in an attempt to halt illegal logging and restore land rights to Guadalupe Calvo's Tarahumara communities.

But Randall Gingrich, executive director of the Sierra Madre Alliance, says the lawsuits will amount to little more than a symbolic protest.

The coalition does not have funds to fight prolonged legal battles, and it cannot match the power and influence of the logging and drug interests in the region.

"It is easy to terrorise these communities," Mr Gingrich said. "The drug lords shut down schools and medical services, block food relief, and ambush federal agents. The Tarahumara are given no choice. They must work with the drug cartels."

The court system in Chihuahua is a revolving door for narco-murderers and drug traffickers. Mr Gingrich said. Convicted drug traffickers are usually released within a couple of weeks, while Tarahumara can be framed for



Map showing the location of Batopilas in the Sierra Madre region of Mexico.

crimes they have not committed and spend years in jail, he said.

The Sierra Madre Alliance was formed in 1992 to fight illegal logging, but soon fell foul of the "narco caciques". Edwin Bustillos, a prominent environmentalist in Chihuahua and one of Mr Gingrich's colleagues, has survived three assassination attempts.

Mr Bustillos's uncle was stabbed and buried alive. Other field workers have had close shaves with the caciques' henchmen.

To placate the US, and contain the spread of drug cultivation, the Mexican government drafts thousands of army conscripts every year to destroy illegal crops. In 1997, Mexico claimed to have eradicated 17,732 hectares of opium poppy and 23,576 hectares of cannabis.

Federal agents in Batopilas, however, tell a different story.

In practice, only small plots are destroyed, often with the prior consent of the local drug caciques. And to maintain social peace, growers are allowed to replant their fields.

"There is no war against drugs here," one agent said. "We are not even fighting a losing battle."

Internet company accused

Federal regulators yesterday accused an Internet company of misleading its customers about maintaining their privacy, AP reports from Washington.

The company, GeoCities, gives people free space to build web sites if they answer questions seeking personal information. In the first case involving internet privacy rights before the Federal Trade Commission, the government said GeoCities released personal details about its customers to advertisers, in violation of its own promises. According to the FTC, the company had said it would not release information about a person's education, income, marital status, occupation and personal interests without permission.

As part of a settlement with the FTC, GeoCities agreed to rewrite its privacy statement on its own web site, explaining what information it collects and how it distributes it. The FTC also ordered GeoCities to obtain parental permission before collecting any personal data from children 12 and under. GeoCities, based in Santa Monica, California, promotes itself as a community on the Internet, offering free web pages in any of 40 themed areas.

In exchange for more than 2m customers give their name, street address, e-mail address, personal interests, education, occupation and marital status. The company promises not to release personally identifiable data to others, but it does warn that it gives aggregate information to advertisers.

NEWS DIGEST

THIRD FISCAL REVISION THIS YEAR

Caracas forced to adjust budget after oil price dip

The Venezuelan government is readjusting the 1998 budget for the third time this year and is seeking to refinance as much as \$1.4bn in unspecified obligations, as oil prices have slumped to historic lows and market conditions for raising debt have deteriorated.

Maritza Izaguirre, finance minister, announced yesterday the government would recalculate this year's budget based on an oil price of \$11.50 per barrel, down from the already re-estimated \$13.50 per barrel and would seek to "refinance certain operations" worth \$1.4bn. With each dollar per barrel representing \$900m in government revenue, this year's shortfall exceeds \$3bn. This week the price of Venezuela's oil fell below \$10 per barrel. Teodoro Petkoff, planning minister, told the daily El Universal the state oil company PDVSA would have to cut spending by an additional \$800m this year, on top of previous cuts of \$2.4bn. The government presented its proposals to a team from the International Monetary Fund visiting Caracas under a shadow programme signed with the government earlier this year. Raymond Collis, Caracas.

ARGENTINE LABOUR REFORM

Union protests delay bill

Argentina's lower house failed to begin voting on a controversial labour reform bill on Wednesday, amid violent protests outside Congress by unions opposing the bill.

The ruling Partido Justicialista (Peronists) was unable to assemble a quorum, falling 15 short of the 129 deputies needed to vote on the bill.

Debate on the proposed legislation, which the government has tried to pass for the last two years, is expected to resume next Wednesday. The bill, approved by the Senate, has the support of Argentina's main union, the Central General de Trabajadores (CGT) but rebel factions of the CGT oppose the legislation, along with the opposition coalition, the Alliance party.

Humberto Roggero, leader of the Peronists in Congress, said several deputies had death threats in the days leading up to the vote. Andrea Mandel-Campbell, Buenos Aires.

PUERTO RICO

Debate on 51st US state vote

Puerto Rico's senate yesterday began discussing a proposal for a December referendum to determine whether the island in the north-east Caribbean becomes the 51st US state. This year is the centenary of US administration of Puerto Rico.

If the referendum is approved, Puerto Ricans will vote on December 13 on whether to continue the current quasi-colonial commonwealth relationship with the US, become the 51st state, or become independent.

In a 1993 plebiscite there was marginal majority support for retaining the current status. Five per cent of Puerto Ricans voted for independence. Canute James, Kingston.

US TELECOMS CHARGES

Residential bills 'must be cut'

US consumer groups want federal regulators to make sure residential customers receive the same savings as large businesses from government-ordered cuts in telephone fees.

The Consumers Union and the Consumer Federation of America planned to ask the Federal Communications Commission yesterday to require phone companies to pass to all customers any savings stemming from government-ordered reductions in "access" fees - the payments long-distance companies make to local carriers to connect calls.

"We think everyone should get their fair share," Gene Kimmelman, co-director of the Consumers Union's Washington office, said yesterday.

The groups' filing was expected to be made later in the day. Access fees, which are passed on to customers, often account for 40 per cent of the average \$22.50 monthly residential long-distance bill. AP, Washington.

Fujimori makes sudden visit to Brasilia

By Sally Dowling in Lima

As diplomats stepped up their efforts to calm border tensions between Peru and Ecuador, Peru's President Alberto Fujimori travelled unexpectedly to Brasilia yesterday, apparently at the personal invitation of President Fernando Henrique Cardoso.

Brasilia is one of the four guarantor countries of the Rio de Janeiro Protocol, the 1992 framework peace treaty which ended the last full-scale Peru-Ecuador war. Brazil also acts as general co-ordinator for Momep, the guarantors' peacekeeping mission.

General Benedito Onofre Beserra Leonel, commander-in-chief of Brazil's armed forces, had met Mr Fujimori in Lima on Wednesday to reiterate Brazil's eagerness to see a peaceful solution to the border issue.

His visit came a day after a similar visit was made by Guido di Tella, foreign relations minister of Argentina, another of the four guarantors.

In statements after his meeting with Victor Joy Way, president of Peru's Congress, Mr di Tella said: "The presence of soldiers of the other country cannot be accepted or tolerated in this important period as negotiations are reaching their end".

Peruvians believe that some 300 Ecuadorian soldiers have infiltrated their territory in the northern jungle border area, and public opinion is hardening for them to be dislodged.

Contributing to growing anti-Ecuador sentiment are continuing reports of accidents caused by landmines, allegedly planted within Peruvian territory by Ecuador. On Wednesday, a defence ministry communiqué reported that two more Peruvian soldiers had been badly injured by mines.

Ecuador is relaunching the privatisation of the telecoms companies Adintel and Pacificel, Justice Newsline reports from Quito. The sale of 55 per cent of the state companies, called off twice by the previous government for lack of bidders, will take place in six months, Alvaro Guerrero, president of Conam, the state modernisation council, said.

In previous offers the price was set at a minimum \$638m. The relaunch will form part of a plan including tax reform and external debt restructuring.

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WORLD TRADE

India to sign up to patents treaty

By Amy Louise Kazma
in New Delhi

India has decided to accede to the Paris convention for the protection of intellectual property and the patent co-operation treaty, a move hailed as a key step forward for a nation that has long resisted recognising global intellectual property rights.

Acceding to the convention, which has been debated and contemplated in New Delhi for more than a decade, paves the way for India to sign a host of other treaties for the mutual protection of a range of intellectual property, including trademarks and industrial

designs. Indian officials are also hoping that the decision will "improve the industrial climate" and encourage more research and development investment in India, by domestic and foreign companies.

"It's a major change in attitude," said Praveen Anand, a patent lawyer, who has long been arguing for a stronger intellectual property regime. A western diplomat who monitors intellectual property issues agreed that the decision indicated India was "looking out rather than looking in. They are recognising they have property of their own to protect."

The new attitude stems partially from an incident last year in which a US company, RiceTec, filed a patent for a new strain of rice which they called basmati rice. Indians were in an uproar over the use of the word basmati, which they argued should only be used to refer to rice cultivated in a particular area of south Asia.

A handful of Indian pharmaceutical companies, now strengthening their own original research and development efforts, have also been calling for stronger and more efficient regimes to protect their research investments.

The government said that membership of the Paris convention would give Indian inventors a boost by enabling them to apply for patent protection in India and each of the convention's other 146 member countries with a single application.

As a signatory India would also be a more attractive destination for multinational companies to set up research and development facilities, Mr Anand said.

Under current Indian laws foreign companies employing Indian scientists for research work must apply for any patents in India first, which has disadvantaged them in applying for patents

in other countries. Once India signs the convention a company filing a patent in India will not lose filing priority in other countries.

The government also said that being a member of the treaty would relieve pressure on India's own patent offices by giving them access to the reports of the international patent office when examining applications.

Indian patent offices will also have to upgrade to conform with global standards. "The whole focus will have to be changed to speed," he said. "From a lax intellectual property regime, it will become a hyperactive regime."

S Korea set to lose in whisky dispute

By John Harding in Seoul

The World Trade Organisation is expected to issue a formal ruling soon that South Korea has discriminated against imports of whisky and other distilled liquors by levying higher taxes on them than on locally made spirit, known as soju.

Seoul claimed that soju and foreign distilled liquors were not in the same category of drinks and thus should be taxed at different rates, but a WTO dispute settlement panel has concluded that soju competes directly with imported liquors.

The US and European Union brought the case before the WTO claiming the higher taxes on liquor imports amounted to a trade barrier. Soju, which is regarded as a working man's drink in Korea, is taxed at 22.5 per cent while imported spirits, which are considered a luxury product, are taxed at 100 per cent.

The EU and US acknowledged that Korea had reduced the gap between taxes on soju and other spirits since 1993, but the difference remained "significant". Two rounds of talks between the two sides, last year and a meeting organised through the WTO had failed to resolve the issue.

Korea is expected to appeal against the finding once the WTO's dispute settlement panel approves it in September, but western diplomats in Seoul believe the decision will not be overturned.

Seoul will have 15 months to introduce more equitable taxation on soju and imports by either raising duties on soju or lowering them on imported spirits. The Korean ruling is similar to a case involving soju in Japan, which it lost in 1996. The EU had warned several times during the WTO case on Japanese liquor taxes that the "clock was ticking" for Korea.

Shell rig order for Texas group

By Justin Hayward in Manila

Shell Philippines Exploration (SPEX) yesterday said it had awarded a \$400m contract to Brown & Root Energy Services, a Texas-based group, to design and build an offshore platform in the southern Philippines.

David Greer, managing director of SPEX, said the platform will consist of a 10,000-tonne deck and a concrete gravity substructure installed 45 metres beneath the sea and connected to deep water wells 800 metres deeper.

The Malampaya project, which envisages natural gas supply to the northern mainland of Luzon beginning in 2002, was "a landmark project in the global oil and gas exploration industry," considering the distances involved across open seas, Mr Greer said.

The gas field lies 80km from the south-western island of Palawan, from where a 600km pipeline will transport the gas to Batangas in Luzon. Until recently, the project was a joint venture between Shell and Occidental Petroleum of the US, but it is now fully under the Shell umbrella.

"This is the largest ever investment in the Philippines' oil industry," said Roy Marquez, executive director of the Philippine Institute of Petroleum, a trade association. "We estimate that once the natural gas is in full flow, it will save the country 30 per cent of its crude oil imports. It's a major boon to the economy."

News of progress on the Malampaya project provides a note of optimism amid a worsening economic outlook for the Philippines. The business community believes the investment climate is deteriorating under President Joseph Estrada, whose administration is on the defensive after only six weeks in office, amid accusations of crony capitalism and a drift in policy.

Music's 'big five' dip toes in common distribution pool

Alice Rawsthorn on how record companies are trying to save costs while retaining a rapid response to customer demand

For years the European music market has been dominated by the "big five" multinationals - PolyGram, Sony, Warner, EMI and Bertelsmann - and one factor that has distinguished them from their smaller rivals is that they operate their own distribution facilities.

However, most of the big five are now discussing cutting costs by pooling distribution in various European countries. Over the next few months they are expected to agree terms to launch distribution joint ventures across the continent.

This realignment reflects the pressure on them both to cut costs at a time of static record sales and to adapt to the structural changes in the music market, which was worth \$13.7bn at retail in Europe last year.

"Our industry is going to look very different in five years time, and we've got to change the way we manage our businesses - reassessing distribution will be part of that process," said Richard Griffiths, head of Bertelsmann's music interests in the UK and central Europe.

Distribution, whereby compact discs and cassettes are dispatched from factories to retailers and mail order outlets, tends to be regarded as a less glamorous area of the music business.

However, it plays a critical part in determining the efficiency of record companies by ensuring that each of their retail customers receives adequate supplies of a particular album or single.

Efficient distribution is important to any business, but particularly so in a fast-moving market like music, where consumer demand is unpredictable. Missing an opportunity to sell a record can jeopardise its chances of securing a high position in that week's chart.

When any of the big five organise their European distribution systems they have to balance the need to drive down costs with retaining the flexibility to provide a speedy service to every area of a highly fragmented and very volatile market.

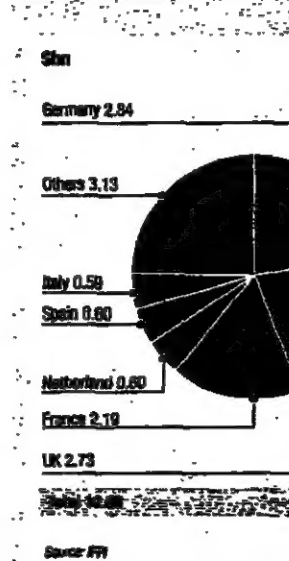
The cheapest option would be to handle all their European distribution through one or two highly automated

centralised depots. However, this would not give them enough flexibility in a diverse market where consumer taste differs widely. Typically, the big five ship their freshly manufactured releases to a centralised European depot (PolyGram has one in Germany, and Sony's is in the Netherlands) and on to local distribution centres in different countries.

It seems likely that they will retain their centralised depots, but may join forces with one or more of their rivals to pool distribution facilities in individual countries.

Earlier this year Warner and Sony set a precedent in the UK by becoming the first multinationals to merge their distribution interests there. Sony had already decided to modernise its UK distribution centre in Aylesbury, and asked Warner whether it wanted to be a 50 per cent partner in the site. Warner agreed, as joining forces with Sony would be cheaper than upgrading its existing facility in Alpert, north London. The Alpert site will close.

European music market



Similar deals are being negotiated in other European countries. Meanwhile, the contract whereby Bertelsmann's music division handles European distribution for Universal Music, the US record company owned by Canada's Seagram, expires next year. Universal's distribution will then be handled by PolyGram, for which Seagram has mounted a \$10.4bn bid. As an alternative to forming joint ventures, some of

the big five may contract out their local distribution to specialist distributors. Bertelsmann has set up a special division (run separately from its music business) to operate multi-product distribution centres, which handle everything from compact discs and books to mobile phones.

Having set up these centres in Germany and Spain, Bertelsmann Distribution now plans to launch similar operations in the UK and Italy. It is pitching for distribution contracts from fellow group subsidiaries and third parties, including Bertelsmann's own record labels and their competitors.

Forming local joint ventures or contracting out distribution may address the immediate need to cut costs. However, it will not necessarily provide a long-term solution for the big five at a time when the prospect of European monetary union and the development of a cross-border internet music market could prompt them to reassess their distribution requirements yet again.

INTERNATIONAL

DIPLOMATIC OPTION SADDAM URGED TO RESUME CO-OPERATION □ US FACES POLICY DILEMMA

UN presses Iraq on arms inspection

By Richard Wolfe
in Washington, Roula Khalaf
in London and Laura Silber
at the UN in New York

The United Nations special envoy to Iraq yesterday arrived in Baghdad carrying a firm message urging President Saddam Hussein to resume co-operation with UN weapons inspectors.

Prakash Shah, special envoy of Kofi Annan, UN secretary-general, delivered Mr Annan's message to Tariq Aziz, Iraq's deputy prime minister, in the afternoon.

The UN Security Council, divided over how to deal with Iraq, has been looking to the secretary-general to work out a diplomatic solution to the crisis, which erupted after the Iraqi government last week suspended co-operation with UN weapons inspectors. Iraq demanded that UN inspectors be restructured and that it immediately declare Iraq free of weapons of mass destruction.

Mr Annan was promised that Iraq would co-operate with inspectors last February, when he defused an earlier UN-Baghdad crisis and averted a US and UK-led military strike on Iraq.

His attempt to deal with this crisis comes as the US government is facing criticism at home for seemingly softening its policy to Mr Saddam's defiant stance on weapons inspections.

Mr Saddam has created a dilemma for the US. In the last round of confrontation with Iraq in February the US realised the lack of appetite for a military strike, both at home and abroad. With France, Russia and China arguing for a softer policy towards Baghdad, Mr Saddam is also attempting to divide the Security Council even further, a move the US is struggling to resist.

So instead of what the White House lacks a policy of diplomacy backed by military action, today's approach appears purely diplomatic. Where Washington took the initiative in Febru-



An Iraqi man and his wife leave a government food distribution point near Baghdad yesterday carrying their week's rations. Food imports are controlled by the UN until the weapons crisis is over. Reuters

ary last year to force Iraq into line, it now appears more keen to wait and see whether the United Nations can hold Iraq to the deal signed in February. The hope is that Mr Annan can work out a deal which allows inspections to resume, after making cosmetic changes to Unascom which do not, in effect, undermine it.

"There has been a rethinking in the administration, partly because of the very strong global reaction

against the use of military force last time, and partly because of what I consider the administration's poor management of that crisis in their public efforts to explain what they were doing," said Judith Kipper, Middle East director at the Center for Strategic and International Studies in Washington. "Using the UN secretary-general is a much more viable way to proceed, as long as there is no chance of sanctions being lifted."

UN officials, however,

believe that Iraq appears to have won this latest round, bolstered by the fact that the US has shown little stomach for a fight. One official pointed out that in February the conflict was over access to eight "presidential compounds" - and the accord struck by Mr Annan narrowly averted military action. This time, he said, the stand-off is much more significant and there is not even a threat of tough, punitive measures against Baghdad.

Rebels 'seize Congo port'

Congolese rebels have taken the airport at the western river port of Matadi, are advancing on the town and have also seized the key Inga power plant on the Congo River, a rebel leader said yesterday, report AP in Goma and Reuters in Kinshasa.

"The airport has fallen into our hands. Government troops have dispersed. We are marching into town tonight," said Jean-Pierre Ondekane. "The objective is Kinshasa. It should fall in the next few days, by the end of the week or by the end of the month for sure."

He also said some rebel troops had advanced as far as Kasangulu, 30km south-west of Kinshasa.

The Inga dam is built at falls on the Congo River 40km upriver from Matadi. It supplies hydroelectric power to southern Congo, Kinshasa and northern Zambia. Kinshasa was hit by a power cut yesterday that crippled much of the city centre, residents said. The cause of the blackout was not known.

Mr Ondekane said government troops were looting Matadi, Congo's principal port that lies 120km upriver from the Atlantic coast. He also said rebel troops had captured Bunia, 360km north of Goma in the north-eastern Masisi region.

The government of President Laurent Kabila operated a radio station from Bunia that had been urging residents to take up whatever arms they had to kill ethnic Tutsis in the region.

Mr Kabila claims that neighbouring Rwanda and Uganda are helping rebels, many of them ethnic Tutsis, who are trying to oust him.

Both countries were important backers of Mr Kabila in his eight-month drive to oust longtime dictator Mobutu Sese Seko. Mr Kabila assumed power in May 1997. Relations with his former backers have been gradually deteriorating.

NEWS DIGEST

FINNISH BUDGET

Helsinki to cut spending by 6 per cent next year

The Finnish government yesterday announced a cut in public expenditure of almost 6 per cent for 1999, following a new budget agreement among members of the country's five-party coalition. The government predicted total spending next year would be FM186.8bn (\$34.7bn), with a forecast general government surplus of 2.5 per cent of GDP.

The ministry of finance warned that most areas of public expenditure would be affected by spending cuts or deferred investment, including construction projects, local authority grants, defence and support for the private sector. The cuts have been coupled to tax cuts, with income taxes for average wage earners falling to 35 per cent. When the coalition came to power in 1995, the rate was 38 per cent.

Unraveling the draft budget, Sauli Niinistö, the finance minister, said unemployment should fall to 9 per cent next year, down from almost 16 per cent when the government took office. GDP is expected to rise by 5.5 per cent this year and 4 per cent in 1999. Tim Burt, Stockholm

ENVIRONMENT CAMPAIGNING

Greenpeace donations decline

Smaller grants and "donor fatigue" led to a 10 per cent cut in the operating budget of Greenpeace last year, prompting the environment campaign group to change its fund-raising tactics. Thilo Bode, executive director, said Greenpeace was reducing its canvassing activities, traditionally the main source of income, to pursue more long-term contributors via direct debits.

Total income fell to \$125.6m last year from \$139.9m in 1996. The Greenpeace director noted that donations from Germany, its biggest source of support, dropped last year. In Germany, "the environment has gone way down on the agenda. Jobs are now the biggest concern [there]."

Greenpeace warned that at least 25,000 plant and animal species could die out and 20m hectares of ancient forest degraded or totally destroyed by the year 2000. The group's annual report recommends six urgent measures. They include a ban on all polychlorinated biphenyl (PCB) products, a phase-out of nuclear energy, a global stop on fissioning of new oil exploration and a ban on industrial logging of ancient forests. Greenpeace, which has its international headquarters in Amsterdam, said that nearly 80 per cent of the world's ancient woodlands had already been destroyed. Jeremy Gray, Amsterdam

LESOTHO CLASH

Three hurt in shootout

At least three people were wounded in the capital of Lesotho yesterday when shooting erupted during a clash between rival parties disputing the outcome of a recent election.

It happened as government supporters tried to take over the opposition headquarters, said Everistus Sekhonyana, leader of the opposition Basotho National party.

Supporters of the government, which won all but one of the 80 parliamentary seats in the May election, have clashed with protesters who claim the vote was rigged during four days of a protest strike. Reuters, Maseru

World Bank policies 'boosting poverty'

By Nancy Donnan in Washington

World Bank policies are boosting poverty and unemployment, according to an investigation undertaken by the bank together with some of its harshest critics.

The accusations against the bank's structural adjustment programmes have emerged in two conferences with citizens' representatives from a broad spectrum of society in Hungary and Uganda.

These two countries are considered by the World Bank to be success stories, but when officials met local people in the countries they are supposed to be helping, they heard different views.

Structural adjustment programmes (SAPs), seen by the bank as necessary to get economies on a sound financial footing, have long been the object of attack by populist and progressive groups. SAPs often require government budget cuts, which fall most heavily on the poor. The theory is that eventually the poor will benefit from a growing economy.

Last year James Wolfensohn, World Bank president, made a dramatic gesture in agreeing to an initiative to review structural adjustment with the client governments and a broad array of their citizens - from labour, business, agriculture and non-governmental organisations.

Mr Wolfensohn said he was willing "to take a look at what's been done and see what lessons there are for the future".

The inquiry began with two conferences in June, to be followed by forums in Ghana and Ecuador next month, and other nations later. Public debates will be followed by field studies by consultants selected by the bank and its critics.

Tony Avran of the Development Gap, a group organising foreign input into the inquiry, said that in both countries, bank officials were told by local economists and researchers that privatisation and privatisation programmes had

destroyed jobs and local industries.

In Hungary, the small and medium-sized companies that employ 70 per cent of the workers have been severely damaged, economists told the bank. Overall employment has been cut by 1.5m, or 30 per cent. Local Hungarian groups said 70 per cent of the population had lost at least 40 per cent of its real wages, while social services had been sharply cut.

In Uganda, employees were being underpaid, and labour regulations were not followed. It is not clear that bank officials were impressed by the testimony, though they say they are committed to the inquiry.

nutrition is on the rise. An estimated 350,000 workers have lost their jobs as part of the privatisation process. "There has been no training and little or no severance pay."

Bank officials were told that in both countries workers' rights had been neglected. In Hungary, employers used the threat of further sackings to ignore safety, overtime and other labour laws.

In Uganda, employees were being underpaid, and labour regulations were not followed. It is not clear that bank officials were impressed by the testimony, though they say they are committed to the inquiry.

Diverse Japanese opposition parties edge closer to common ground

Khozem Merchant reports on an attempt to bring pressure on the bruised government

Japan's political opposition has rarely been stuck together in times of political turbulence. But several signs suggest that the diverse parties are binding closer for a united assault on the ruling Liberal Democratic party (LDP).

This week the Democratic Party of Japan (DPJ), the New Peace party and the Liberal party edged closer to common positions on the banking crisis. If they formalise the position, they would increase pressure on a battered government, which is struggling to pass six finance bills, including one on a "bridge bank" aimed at closing ailing banks without upsetting the financial system.

This is the opposition's opening gambit. If it endures in the heavy weeks ahead when the government's Financial Supervisory Agency reveals its potentially explosive audit of weak banks, it could lead to further co-operation on a no-confidence vote. This would

be the first step to a dissolution of the lower house of the Diet and a general election.

That prospect is distant because the opposition needs 12 LDP defectors to inflict a defeat on the government in the lower house. But a united opposition can still defeat the government in the less powerful upper chamber.

"The opposition has taken a first step. They have learned from the past that alliances without policy unification will not win popular support," says Minoru Morita, a political analyst.

A failure to unite could be costly, he adds. "It will take a long time to achieve because there are immense differences over the banks and also over tax cuts. But if the opposition fails to unite, the public will punish them at the next election." They simply could not fail to unite this time given the exceptional circumstances.

If the opposition does agree on alternative banking bills the result could be the passage of government-sponsored bills in the lower house and of opposition-backed ones in the upper house, where the LDP is in a minority.

A joint committee of the two houses would then thrash out a compromise. The LDP, which lacks the two-thirds majority in the lower house needed to pass bills rejected by the upper chamber, would then be forced to give ground.

The feeling in the opposition camp is that the confusion of crises in the market

Failure to unite could be costly. It could lead to punishment at the hands of voters at the next election

poses the most popular politician in Japan. He is young by domestic standards and has a no-nonsense directness that has earned him the nickname *Ira-Kan* - irritable Kan.

Equally significant is that co-operation would demonstrate that the opposition is capable of acting responsibly by producing policies on an issue that is central to reviving the economy. In the past, they have rarely gained political capital for policy-making. This was in part because their ideas differed little from the "market-based, social democratic" agenda of the dominant LDP - but also because they were widely viewed as a mixed bag of opportunists with policies ranging from the nationalistic to the unrealistic.

In any case, they will want to avoid a repetition of an earlier high-profile anti-government demonstration. In 1996, when the New Frontier party (NFP) staged a sit-in in the Diet to protest against LDP plans for the financially ruinous *jusen* (housing) scandal, the NFP's popularity subsequently sank. This time the opposition wants to stick to policies, not play-acting.

Rarely has the opposition enjoyed such *de facto* support from "outside forces": the markets, Japan's main trading partners as well as the electorate have assailed the government for its timidity and incompetence. In Naoto Kan, the DPJ leader, the opposition also

possesses the most popular politician in Japan. He is young by domestic standards and has a no-nonsense directness that has earned him the nickname *Ira-Kan* - irritable Kan. Equally significant is that co-operation would demonstrate that the opposition is capable of acting responsibly by producing policies on an issue that is central to reviving the economy. In the past, they have rarely gained political capital for policy-making. This was in part because their ideas differed little from the "market-based, social democratic" agenda of the dominant LDP - but also because they were widely viewed as a mixed bag of opportunists with policies ranging from the nationalistic to the unrealistic.

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Masaru Hayami: 'government unlikely to reach growth target'

WEAK YEN PRESSURE TO BOOST DEMAND

Japan's trade surplus soars

By Khozem Merchant in Tokyo

Japan's current account surplus rose 46.2 per cent in June compared with the same period a year ago, the 15th consecutive monthly rise, while the politically sensitive merchandise trade surplus swelled 25.4 per cent over the same period. The rise was driven by the weak yen, which strengthened exports, and falling imports resulting from sluggish demand in Japan.

The figures exceeded analysts' forecasts and may increase political pressure on the Japanese government to boost domestic demand.

Masaru Hayami, governor of the Bank of Japan (BoJ), said the government was unlikely to achieve its target of 1.9 per cent real growth in gross domestic product in 1998-99.

The BoJ said in its monthly report, published yesterday, that domestic demand was still weak, and employment and income conditions were worsening. It said consumer confidence, already stubbornly low,

"could turn weaker" if unemployment exceeded its current record 4.5 per cent.

The gloom contrasted with upbeat comments from Eisuke Sakakibara, the influential vice minister for international affairs, who said an upturn in Japan's economy "would come in August-September".

The current account surplus in June totalled ¥1,444bn (\$9,850m), taking the surplus for the six months to June to ¥7,573bn, up 52.9 per cent from the same period a year earlier. The merchandise surplus rose to ¥1,371bn, with exports up 4.3 per cent in June year-on-year to ¥4,171bn. Imports over the same period fell 3.7 per cent to ¥2,800bn.

"This will provoke more calls from Japan's trading partners for greater domestic demand stimulus," said Jeffrey Young, economist with Salomon in Tokyo. It was a point Robert Rubin, US Treasury secretary, was likely to press in talks with Kichiro Miyazawa, Japan's finance minister.

Manila water ruling expected

By Justin Marozzi in Manila

The Manila water regulator is expected to rule today on a petition from companies to raise tariffs to compensate for the regional currency crisis and the El Niño weather phenomenon in a move that is likely to cast a cloud over the world's largest water privatisation.

Reynaldo Bea, administrator of the Metropolitan Waterworks and Sewerage System (MWSS), said in an interview that a decision had been reached on requests made in April by the two consortia operating the city's water system to

increase prices. "Some items will be granted and others will not," he said.

Mr Bea declined to give further details of the ruling, but admitted it might cause controversy. "I think there may be people who might not be happy with that but on the whole I think people will see it as reasonable," he said.

Public opposition to price increases is also likely to be compounded by protests from at least one of the two consortia that the tariff adjustment is inadequate. Lyonnais des Eaux of France, Maynilad Water - which groups Ayala Corp, the Philippines' largest listed con-

glomerate, with United Utilities of the UK and Bechtel of the US - is seeking the regulator's approval for an extraordinary price adjustment that would more than double its rate initially from 2.35 pesos per cu m to 5.55 pesos per cu m.

The consortium stunned observers last year with its aggressive bid that was less than half that of Maynilad Water, the other consortium that includes Benges, the local utility and infrastructure conglomerate, and Suez Lyonnais des Eaux of France. Maynilad Water requested a smaller rise in its tariff from 4.96 pesos

per cu m to 5.71 pesos per cu m.

In its petition to the regulator, Manila Water cited the 53 per cent devaluation of the peso that had increased costs of servicing MWSS loans and operating and capital expenditures, as well as the El Niño weather pattern.

Reacting to an earlier report that MWSS will not look favourably on its petition, Alberto Juco, finance director of Manila Water, said: "Obviously it's something we will contest because it totally violates the provisions of the concession agreement. It is totally incomprehensible."

PAKISTAN LEGHARI HOPES TO BENEFIT FROM POLITICAL ACRIMONY

Former president plans 'clean politics' party

By Farhan Bokhari in Karachi

Paroo Leghari, the former Pakistan president, is set to launch a new political party today, in the latest effort to find an alternative to the country's increasingly criticised two main political parties.

The Millat party is expected to announce that "clean politics" and "true federalism" will be part of its guiding principles. The new party hopes to benefit from a growing sense of apathy among Pakistanis towards mainstream political parties best reflected in a modest turn-out of voters during the most recent elections.

Mr Leghari is entering the political arena at a time when the ruling Pakistan Muslim League of Nawaz Sharif, the prime minister, is battling growing unpopularity over its handling of the

country's politics and the economy.

The days preceding Mr Leghari's announcement have witnessed growing acrimony between the government and the opposition parties over the construction of the controversial Kalabagh dam project.

Nationalists in Pakistan's three smaller provinces - Sindh, North-West Frontier and Baluchistan - say that Mr Sharif is obsessed with the dam, which is only meant to benefit Punjab, his home province. The country very has shown signs of the becoming a focus for debate over the rights of the provinces in Pakistan's federal structure.

Mr Sharif is also trying to stave off an impending foreign debt crisis. Analysts say that even if the government succeeds in gaining time on the back of an IMF loan

agreement that it is seeking, Mr Sharif's political future could remain troubled. An IMF loan could come with tough conditions which would be resented by the public.

Separately, Benazir Bhutto, the leader of the Pakistan People's party, the main opposition, remains embroiled in charges of corruption against herself and her husband, Asif Ali Zardari.

In the latest setback to Ms Bhutto's legal fight, she and her husband were indicted on Wednesday by a provincial high court in Pakistan.

Prosecutors say that Ms Bhutto and Mr Zardari influenced the decision to give a contract for gold imports to a Dubai-based business while she was the prime minister. Ms Bhutto and Mr Zardari have denied the charge.

Sharif urged to tighten laws on loan defaulters

By Farhan Bokhari

The State Bank of Pakistan (SBP), the central bank, is to ask Nawaz Sharif, prime minister, to tighten the country's laws for improving compliance with court verdicts against bank loan defaulters.

The bank's request follows concern that court verdicts, including those seeking to freeze borrowers' assets, are difficult to enforce, largely due to weaknesses in the legal system.

Criticism has increased over last month's campaign against defaulters who owe Rs157bn (\$3.1bn) to public sector banks. The loans were given under orders from successive governments since banks were nationalised in the early 1970s.

Many borrowers who received the loans as official patronage chose neither to repay the principal nor the interest. Privately, senior

bankers say the campaign to arrest defaulters has made little progress.

So far less than 20 such borrowers have been arrested, bankers say. The central bank estimates that almost 70 per cent of the money is owed by just 899 borrowers, including many influential individuals.

"We will advise the government in coming days, either to make changes in the law or carry out administrative changes to improve compliance with decrees [court orders]," said Muhammad Yaqub, SBP governor, in an interview.

The scope of the campaign against defaulters would be broadened to include investigations against bankers who lent billions of rupees that were never repaid, Mr Yaqub added. "It's not only borrowers, but bankers who didn't lend with prudence who should be dealt with under the law."

The success of the campaign is important for Pakistan's chances of winning a new international rescue package to stave off a foreign debt crisis.

Bankers in Karachi say that weak resolve in tackling the defaults would only undermine Pakistan's case. "It's the essential litmus test that the outside world would watch. Without aggressive action [against defaulters], Pakistan's reforms are just hype and hollow," a senior banker claimed.

The issue is also vital to Mr Sharif's credibility. The prime minister has promised tough action, but Pakistan's opposition parties, which are attacking the government for its handling of the economy, say official resolve remains weak.

There is also concern over the official reluctance to reveal the names of all defaulters.

CURRENCY TACTICS TIMING OF MONETARY AUTHORITY INTERVENTION HAS RAISED DOUBTS

Why the money markets are sniffing blood in Hong Kong

By Louise Lucas in Hong Kong

The latest assault on the Hong Kong dollar has raised question marks over the role of the Hong Kong Monetary Authority (HKMA), the territory's *de facto* central bank and guardian of its hefty foreign reserves.

Acting on behalf of the government, the HKMA absorbed selling pressure over the past two weeks by intervening in the markets to buy Hong Kong dollars.

The government needs the Hong Kong dollars to meet expenses, the HKMA explains. June to November is traditionally the "dry" season for funds, before tax receipts come in, and this year the requirement is exacerbated by the projected budget deficit of HK\$21.4bn (US\$2.75bn).

But the timing of the HKMA's intervention, at a time when the currency was under attack, suggests that the government is unwilling

to take the pain involved in maintaining Hong Kong's currency board mechanism. That, in turn, raises questions over the fate of the currency peg to the US dollar.

As the last main fixed exchange rate among Asia's fully convertible currencies, the resolve of the Hong Kong government in maintaining the peg is being closely watched.

Government officials have given repeated assurances that the peg will stay, and its US\$98bn foreign reserves are more than sufficient to fend off speculators.

Donald Tsang, financial secretary, yesterday warned that speculators would be given short shrift. "If speculators wish to do something, we will deal with them very decisively," he said.

Under the currency board mechanism, when selling hits the Hong Kong dollar, it automatically triggers a sharp rise in interbank inter-

est rates. This, in turn, depresses asset prices, in effect making Hong Kong's costs more competitive with those of neighbouring countries whose currencies have been devalued.

The HKMA's intervention in the past two weeks throws into doubt the authorities' willingness to live with the resulting

pain of high interest rates. Its intervention has also invited a more protracted tug-of-war between speculators and the government in the days ahead.

"The slower rise in interest rates, and hence carrying-costs for borrowers, will enable speculators to sustain their attacks for a longer period of time," points out Eddie Wong, North Asia economist for ABN Amro.

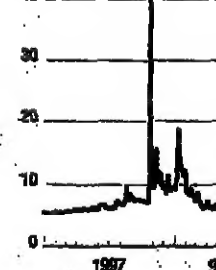
"More rumours will be spread around. The stock market will face more pressure. Expect more fights in the next couple of weeks," he notes.

However, dismantling the peg would not bring relief to Hong Kong either. If the peg were dismantled, interest rates would rise and property prices would plunge. There would also be capital flight as foreign investors retreated.

Even so, maintaining the peg is proving painful. The

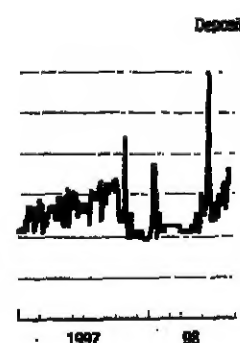
Hong Kong interest rates

3-month interbank (%)



Source: DataStream/ECV

Deposit call (%)



Source: DataStream/ECV



Donald Tsang: decisive

NEWS DIGEST

ASIA CRISIS

HK trade volumes shrink following slack demand

Trade volumes in Hong Kong shrank in the first half of the year, sapped by slack demand from neighbouring countries suffering from the Asian financial crisis. The value of Hong Kong's re-exports - goods rerouted mainly from China, the engine of trade in the territory - fell 1.5 per cent to HK\$566.1bn (US\$73bn) in the first six months of the year.

But demand in Hong Kong itself was also weaker, as reflected by the 5.7 per cent decrease in the value of imports to HK\$724.1bn. Unlike many countries in the region, Hong Kong's imports are largely for domestic use rather than raw materials used for the manufacture of exports. Louise Lucas, Hong Kong

SINGAPORE

Plan to ease dollar guidelines

Lee Hsien, deputy prime minister and chairman of the Monetary Authority of Singapore (MAS), said yesterday his country was liberalising guidelines on use of the Singapore dollar. But he added that Singapore was not internationalising the unit and would not tolerate currency speculation. Mr Lee said a study had concluded that Singapore "should not encourage the internationalisation of the Singapore dollar" because the existing policy made it harder to mount speculative attacks on it.

He felt the restrictions hindered speculators who needed to borrow the Singapore dollar to short the currency and impeded the development of an offshore market beyond the authority's influence.

The policy "has an important deterrent effect, signalling MAS determination not to tolerate speculation in the Singapore dollar," he said in a speech at the launch of a MAS electronic payment system. Reuter, Singapore

CAMBODIA

King keen on mediation

Cambodia's King Norodom Sihanouk yesterday said he was ready to mediate in his country's post-election dispute, which threatens to provoke a constitutional crisis next month.

The ruling party of Hun Sen, second prime minister, won a slight majority in last month's election but did not get enough parliamentary seats to form a government. The opposition Funcinpec party, led by the king's son Prince Norodom Ranariddh, and the Sam Rainsy party, led by the reformist former finance minister of the same name, have threatened to boycott parliament unless serious investigations into alleged voting fraud are launched.

The National Election Commission, stacked with supporters of Mr Hun Sen, has dismissed the fraud claims and is winding up its operations. If Funcinpec and Sam Rainsy MPs boycott the first seating of parliament in late September, Cambodia could be left without a government. The king said he would be willing to host an informal meeting of at least two parties to try to forge what many analysts see as an eventual coalition between Mr Hun Sen and Funcinpec.

Prince Ranariddh and Mr Rainsy have expressed interest in the king's idea. Ted Bardacke, Bangkok

This advertisement appears in a number of financial institutions.

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May 1998

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Financial Times

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NOTICE TO SHAREHOLDERS
The Board of Directors has approved the payment of a quarterly dividend of 0.9 GBP per share on the registered shares of the FOREIGN & COLONIAL PORTFOLIOS FUND - STERLING BETA PORTFOLIO as follows:

Record date: 30th July 1998

Ex-date: 28th July 1998

Payment date: 15th August 1998

Luxembourg, July 31 1998

INFORMATION TECHNOLOGY CONSORTIUM LED BY US COMPUTER SERVICES GROUP TO SUPPLY BUS AND RAIL TICKETING SYSTEM

EDS wins \$2bn London smartcard deal

By Christopher Price in London

A consortium led by Electronic Data Systems of the US, the computer services company that has won many big UK public sector information technology contracts, has been awarded a £1.4bn (\$2.3bn) order to install the world's biggest smartcard ticketing system for London's transport system.

The project will cover all of London's Underground railway system, 5,800 buses and the 2,500 shops selling London Transport tickets. All Underground stations will be fitted with new barriers, opened by a smartcard fitted with a microchip. Users will be able to "load" money into the cards at a variety of terminals, including new electronic point-of-sale equipment at stations and in shops.

There will also be touch-screen booths where cards can be issued and transport information requested. The

Seaboard Powerlink to reform Underground railway's power distribution

A contract to take over responsibility for all aspects of London Underground's high-voltage power distribution, expected to be worth £1bn (\$1.6bn) over its 30-year life, has been awarded to the private sector Seaboard Powerlink consortium, John Griffiths writes. The group includes the BICC and ABB engineering groups.

The deal should result in

the Underground network being made "significantly more reliable", said John Prescott, deputy prime minister and chief transport minister. Under the deal the consortium will become responsible for the operation, maintenance, financing and renewal of the power distribution system which supplies the railway's 270 stations and 400km of track.

That biggest single element of the contract will be construction and installation work worth £100m which will enable the system's dedicated power station in west London, which is nearly a century old, to be closed.

The second power station on which the network is currently dependent, at Greenwich, south-east London, will be retained as

an emergency power source. The contract - let within the framework of the government's private finance initiative, which is designed to attract private sector cash to public infrastructure projects - is intended to cut the number of power failures which occasionally paralyse parts of the network and trap thousands of passengers underground.

be taken on by EDS. Cubic will be responsible for the barriers, ICT for the electronic payment systems and WS Atkins will provide engineering services.

The consortium's income will depend on how often the system is used. "Like with all our PFI contracts, it ensures that we deliver value for money," said Mr Courtney.

Work will begin immediately but the smartcard technology is unlikely to be installed for at least two years.

Transys was the only consortium to bid for the LT contract after consortia led by British Telecommunications, IBM and Andersen Consulting dropped out.

The latest EDS win comes just weeks after the company was awarded a £250m contract to run the computer services division of the government's employment department for the next 10 years.

Hulk heads list of endangered piers

At least 10 of the 50 remaining seaside piers in the UK are in imminent danger of closure or destruction, say conservationists. Lack of funds or maintenance mean many others face an uncertain future, Christopher Adams writes.

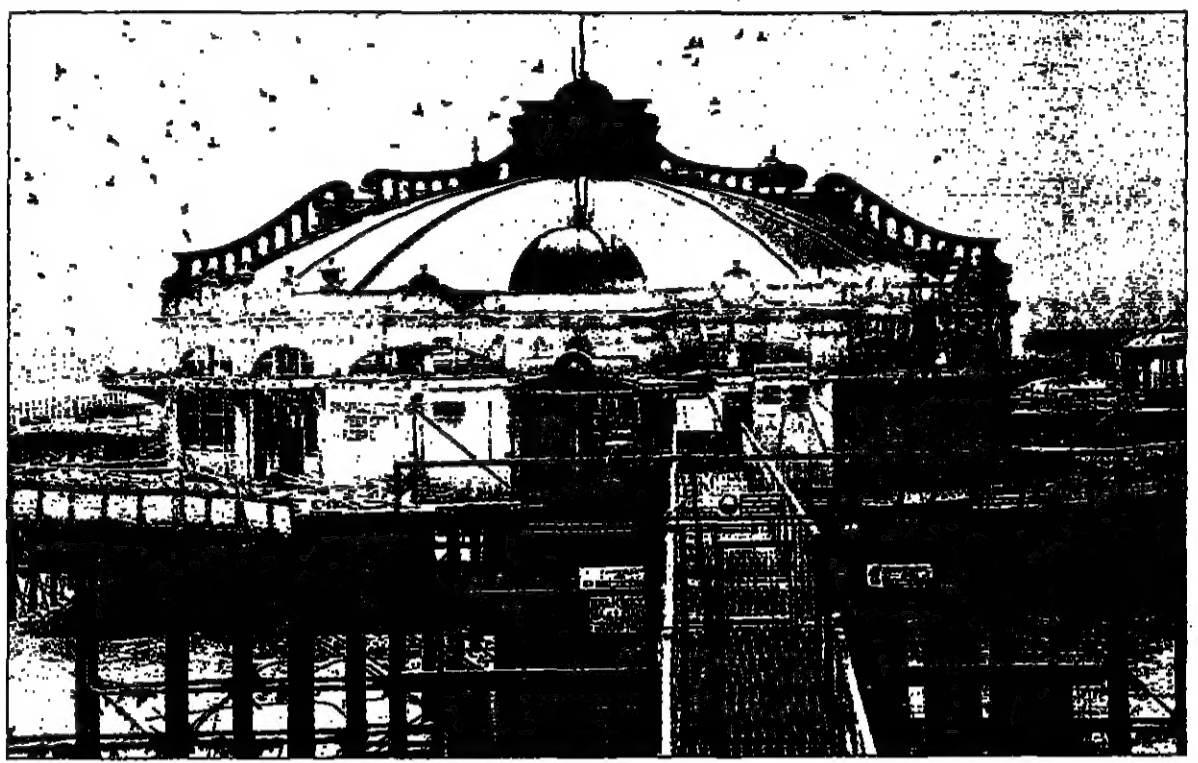
"Many piers didn't move quickly enough with the times," said Anthony Wells of the National Piers Society. "People have got used to overseas travel and tend to treat British resorts as day trips."

One of the piers most at risk is the mid-19th century West Pier in Brighton, one of the biggest resorts on the south coast of England. Stretching shakily

for more than 250m out to sea, this abandoned former rival to the town's successful and brazenly kitsch Palace Pier has become a desolate hulk.

This year, the trust which owns the pier secured National Lottery support for an ambitious restoration scheme. But it is fighting an unequal battle against the elements. Water rolls around seaweed-clogged iron pillars, visible through gaps in the rotten planking.

The £10.6m (\$17.3m) grant will enable the West Pier Trust to begin work on a project with London & Regional Properties and restaurant Oliver Peyton's Gruppo company, which it says will turn the pier into a leisure complex.



Fighting the elements West Pier, Brighton, is the focus of an ambitious restoration scheme, helped by a £10m grant

Nigel Bowles

Promoted women 'earn lower salaries than men'

By Andrew Balls in London

Women working full-time in the UK are more likely to win promotion than men but often find themselves at the bottom of the salary scale, says a survey for the Institute of Labour Research.

"While some women can get through the glass ceiling they remain stuck to the promotion wage floor," said Allison Booth, professor of economics at the University of Essex in south-east England and one of the authors of the Institute for

Labour Research paper. "It is clear that promotions do not mitigate the general disadvantage that women face in the labour market."

The study shows that, on average, a woman working full-time earns 17 per cent less than a man.

Women's real wage growth in the first half of the 1990s was 11 per cent lower than that enjoyed by men.

"The effect of promotion on wage increases has exacerbated the already large gender gap in wages," the report says.

The conventional view of labour market discrimination is that women are less likely to be promoted than men. But data from the British Household Panel Survey (BHPS) indicate that between 1991 and 1995 women had a 12 per cent chance of being promoted in any year compared with a 9 per cent chance for men.

But a man promoted three times in the first half of the 1990s would have enjoyed a real wage increase of 32 per cent, the study shows.

A woman with the same

individual and employment-related characteristics, and promoted in the same way, would have seen only a 7 per cent increase in pay.

"Men continue to gain from past promotions, moving up the pay scale, while women do not," the report says.

The study suggests that there is a tendency for employers to rate men more highly than women with the same productivity and in jobs of the same grade. This means the employer is more likely to match wage offers

from other companies and to increase salaries faster to prevent male employees being tempted by such offers.

Men who had been promoted in the BHPS sample received wages 20 per cent higher than those who had not. Wages for promoted women were only 10 per cent higher.

A bank worker claimed yesterday that a woman manager made him mop the floor of the branch as part of a campaign of sex discrimination against him. Andrew

Gilbert, 23, said he was singled out by Kathryn Douse - at 22 the Midland Bank's youngest manager - because he was a man.

Mr Gilbert, who was dismissed by the bank after a period of probation at its branch in a supermarket in Manchester, in northern England, is claiming loss of earnings at an industrial tribunal.

Miss Douse denied that she had discriminated against Mr Gilbert, who was the only man on the staff at the time.



The government will publish a voluntary code of practice this autumn to combat ageism but confirmed it was not prepared to legislate against it. Andrew Smith, employment minister, said employers could not afford to discriminate because one in four workers would be aged 50 or more by the year 2006. "This government is determined to tackle the problem but cannot do so on its own," he said. "We have to work in partnership with business, employees and interested groups, as well as the public." The education and employment department yesterday published the results of informal consultation. It showed that age discrimination affected young and old people, reducing their chances of getting a job or promotion - especially for over 50-year-olds. Andrew Bolger, London

Clamour grows for rules on euro referendum

Opponents of the single currency fear Yes campaign will have unfair financial advantage, writes Liam Halligan

The £15m (\$24.7m) campaign by Lord Holford and other senior business executives backing Britain's entry into the single European currency will bring further protests about the lack of financial guidelines governing what is likely to be a highly contentious referendum.

The business group, to be launched in the next few months, will be headed by Lord Holford, chairman of United News & Media and a supporter of the governing Labour party. The new organisation, which will have supporters in all main political parties, is expected to take over the lead role in the pro-Euro campaign from the long-standing European Movement, which some senior Labour party figures consider too uncritically pro-EU.

"You're jumping the gun by several years," replied one government official when asked if there would be any campaign funding limits when the referendum on participation in the single currency, expected in 2001 or 2002, is contested via Britain's newspapers, billboards and airwaves.

But the opposition Conservative party, in conjunction with a collection of independent constitutional experts, has called for the creation of referendum rules. "Referendums must be conducted fairly, and there are presently no rules," says Liam Fox, Conservative constitutional affairs spokesman.

His call was echoed, from across the political spectrum, by Charter 88, the constitutional campaign group. "Referendum guide-

lines are crucial so the results are unequivocal," said a spokesman for Charter 88. "We need funding limits, with state funding being considered, especially where one side could get so much more money than another."

Part of the reason Conservatives, most of whom vehemently oppose Euro, are pushing for limits is that the pro-single currency camp is likely to be so much better funded than the No lobby.

Business for Sterling, the anti-Euro business group launched in June, says it is "unlikely" to win the financial contest. "We've reached £1m in donations, but because of European Commission money, and other government-funded propaganda, we'll have to rely on the strength of our arguments," said a spokesman.

Anti-Euro campaigners say the Yes campaign's financial firepower will

partly reflect the backing of big business. "UK multinationals are giving the British Yes vote money to keep them on board with Labour and other pro-Euro governments on the continent," says one. "In contrast, many No supporters are small firms who cannot shell out on politics."

Certainly, the Federation of Small Businesses takes a staunch anti-Euro line. "We're against - 80 per cent of small businesses trade solely within the UK, and for them Euro represents nothing but costs," said an official.

Another fundraising problem for the No camp is the squabbling within its ranks. The anti-Euro lobby comprises about 30 splinter groups, most of them associated with the right wing of the Conservative party.

The penchant of many No groups to go beyond opposing Euro - with a large number wanting the UK to quit the European

Union altogether - turns off most potential business backers, presumably on the grounds that an "anti-European" campaign against Euro is unlikely to be a success.

The No campaigners complain that corporate donations they do receive come from businessmen who are themselves politically active.

Lord McAlpine, the former Conservative party treasurer, who played a leading part in the successful campaign in the 1975 national referendum on membership of the European Community, but who backs the present campaign against Euro, says referendum funding limits are even more important than general (national) election campaign spending controls.

"General election results can be reversed after five years," he says. "But referendum results last forever."

Foreign secretary urges curb on Brussels

By George Parker, Political Correspondent

Robin Cook, the foreign secretary, has called for a range of measures to curb the power wielded by Brussels and to transfer responsibilities to European Union member states.

Mr Cook called for a new EU code in an interview with New Statesman magazine, setting out the responsibilities of EU institutions and those of individual nations. "It would be a working guide to Europe and to the nation state," he said.

Mr Cook also hosted the idea of reducing the European Commission's power to impose laws directly on member states through directives. He argued that Brussels should instead set "standards" outlining broad areas for action by member states, rather than dictating the minutiae of the law.

"At the moment it is a matter of imposed legislation," he said. "Much better if we agree standards at European level, but recognise that sometimes member states come up with a technical way to meet these standards which are more appropriate for them."

Mr Cook believes the move towards greater "subsidiarity" - assigning decision-making to as local a level as possible - will be backed by European leaders such as Helmut Kohl, the German chancellor, and French President Jacques Chirac.

Foreign Office officials stressed that Mr Cook's ideas did not constitute government policy but were simply part of a "free thinking" exercise that was going on across Europe.

Mr Cook believes a code on subsidiarity would be useful in persuading sceptics that further moves towards integration - including the creation of a single currency - were not part of a plot to create an EU superstate.

He also proposes giving national parliaments more power to scrutinise the work of the EU.

Mr Cook's comments were welcomed by Alan Donnelly, a Labour member of the European parliament and leader of the European Parliamentary Labour party. "Change is needed to create

a European Union that is closer to the people of Europe."

Michael Howard, the Conservative party's shadow foreign secretary, said Mr Cook's remarks were "yet another example of Labour saying one thing and doing another". "The best way of dealing with Europe's democratic deficit is to protect the powers of national parliaments and governments, all of which are democratically elected. Yet what Labour have consistently done is to give this power away," he said.

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ANNOUNCEMENT

SECOND INTERNATIONAL PUBLIC AUCTION TO THE HIGHEST BIDDER OF THE TOTAL ASSETS OF GEORGE DOURANDAKIS HOTEL & TOURIST ENTERPRISES S.A.

ETBA FINANCE ECONOMIC & FINANCIAL SERVICES S.A. (formerly GREEK EXPORTS S.A.), established in Athens (1 Efstathiou St.), as special liquidator of GEORGE DOURANDAKIS HOTEL & TOURIST ENTERPRISES S.A., which has been placed under special liquidation by Decision No. 1701/957 of the Appeal Court of Crete and upon the bankruptcy of article 48a of Law 1892/1990, as supplemented by article 14 of Law 2000/1991 as in force today and in accordance with instructions issued 23/7/98 received from the creditor ETBA S.A.

ANNOUNCEMENT

A Second International Public Auction to the Highest Bidder with sealed, binding offers for the total assets of GEORGE DOURANDAKIS HOTEL & TOURIST ENTERPRISES S.A. now under special liquidation.

Summary description of the company and its activity

GEORGE DOURANDAKIS HOTEL & TOURIST ENTERPRISES S.A. owns and runs the B Class VRYTOFANTIS hotel complex, in the Hora Station area of the Prefecture of Chania, Crete, situated on a plot of land 27,200 m² at sea and with a capacity of about 161 beds. The hotel unit consists of a central central building and 8 bungalows with a total area of 1,471 m². Road works have been executed in the surrounding area and there are two swimming pools, a tennis court, an open-air theatre, biological sewage treatment, a water storage tank, etc. More information and a detailed description are contained in the Offering Memorandum.

Terms of the Announcement

- The auction will be conducted in accordance with the provisions of article 48a of Law 1892/1990 as supplemented by article 14 of Law 2000/1991 as currently in force; the terms contained in the present announcement and the terms contained in the Offering Memorandum, regardless of whether or not they are repeated in the present. The submission of a binding offer implies acceptance of all these terms.
- For a fuller awareness of the company for sale, interested buyers are invited to receive, on signature of a confidentiality agreement, the detailed Offering Memorandum and ask for any other information.
- In order to participate in the auction, interested parties must submit a sealed, binding offer to the notary public assigned to the auction, Mrs. Ioanna Christou Belange-Dourandakis at Hora Station, tel (28262) 91333 by 12:00 noon on Monday, 7th September, 1998. The submission of offers should be made in person or by a legally authorised representative. Offers submitted beyond the time limit will not be accepted or taken into consideration. Offers must not contain terms upon which their bidders will depend or which create vagueness with regard to the amount or the method of payment of the offered price or with regard to any other essential point. The liquidator and the creditors may, at their incontestable discretion, to reject offers which contain terms and exceptions, or consider them to be non-contained, in which case the offer remains binding with regard to the rest of its content.
- Offers must be accompanied, on penalty of cancellation of the offer, by a letter of guarantee from a bank legally operating in Greece, to the amount of fifty million drachmas (GDP 50,000,000) as per specimen contained in the Offering Memorandum, valid until its return to the guarantor bank and guaranteeing both the substance of the offer submitted and any improvements made to it.
- The offers will be opened by the notary in her office at 14:00 hours on Monday, 7th September, 1998. Interested parties who have submitted binding offers within the time limit are entitled to attend the opening of the offers.
- Offers must specify the offered amount, the time and place of payment and in the event of past payment on credit, whether this will bear interest or not, the interest rate as well as the safeguards for final settlement.
- Essential criteria for evaluating the offers are: a) the size of the amount offered, b) the guarantee provided for settlement of any balance on credit and the fullness of other terms, c) the reliability and creditworthiness of the interested party.
- For all the above points as well as for the remaining terms to be agreed upon, the buyer must accept penalty clauses, additionally covered by property or other securities, which will guarantee compliance with the terms agreed upon.
- The elements which make up the company's assets shall be sold "as is and where is" and, more specifically, in their actual and legal condition and at the place where they are situated on the day of signature of the sale contract. The liquidator and the creditors are not responsible for legal or actual defects or deficiencies of any kind of the assets for sale, nor for any incomplete or inaccurate description of them in the Offering Memorandum. Interested parties should, with their own means and diligence and at their own expense, look into and form their own assessment of the objects for sale. The submission of an offer implies that the interested party is fully aware of the legal and actual state of the objects for sale.
- In the event that part payment is on credit, the present value will be taken into account in evaluating the offer, which will be calculated on the basis of the interest rate in force, at the time of submission of the offer, for Greek Government bonds of one year's duration.
- In the event that the person to whom the assets of the company under liquidation are adjudicated fails in his obligation to appear at the time and place specified in the liquidator's invitation, in order to sign the relative contract in accordance with the terms of the present Announcement and of his offer, as finally composed, then the guarantee, as above, is forfeited in favour of the liquidator and the creditors in order to cover all expenses of any kind, time spent and real or paper losses sustained, with no obligation to provide proof of such, and consider the amount as a penalty clause and collect it from the guarantor bank.
- The liquidator bears no responsibility towards participants in the auction, both with regard to the report assessing the offers or to his proposal of the highest bidder. Also, he is not liable and has no obligation to the participants in the auction in the event that the auction is cancelled or declared null and void if the result is deemed unsatisfactory.
- Those parties taking part in the auction and submitting offers do not acquire any right, claim or demand from the present Announcement and from their participation in the auction, against the liquidator or the creditors for any cause or reason.
- According to para. 13 of article 48a of Law 1892/1990 the sale contract and the necessary transfers accruing from it and any other relative transaction are exempted from taxes, duties or state or third party rights or stamp duties, while the rights and fees of notaries, lawyers, supervisors and mortgagees are restricted to 30%. Any expenses incurred in the sale of the assets (WAT, the fees of lawyers, notaries and mortgagees, judiciary supervisors, etc.) digits and other expenses are to be borne by the buyer.

The present was drafted in Greek and translated into English. However, in the event of differences occurring in translation, the Greek text will prevail.

In order to obtain the Offering Memorandum and for any additional information, please apply to the offices of the liquidator
1 Efstathiou & Vess. Constantinou St. Athens Tel: (301) 7260210, 7260506 and Fax (301) 7260894.

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MOBARAKEH STEEL COMPANY

REPUBLIC OF CAMEROON
MINISTRY OF THE ECONOMY AND FINANCE

INTERNATIONAL CALL FOR BIDS FOR THE PRIVATISATION OF THE CAMEROON INSURANCE COMPANY (SOCAR)

As part of its program of restructuring and privatising public and semi-public enterprises, the Government of Cameroon wishes to establish two new insurance companies (one general insurance and the other life insurance), in collaboration with private sector investors, to replace SOCAR Insurance Company.

Cameroon is at the centre of an economic and monetary union (CEMAC) grouping six countries in central Africa. Investors will enjoy immediate access to the insurance markets of Cameroon's neighbours.

SOCAR was created in September 1973. Its shares are held by the Cameroonian government (36%), public-sector entities (20%) and various foreign interests (44%). For many years, SOCAR was the most important insurance company in not only Cameroon but also in francophone Black Africa.

An international call for bids is being launched to find a shareholder to acquire a majority stake of at least 51% in the new companies. The minimum amount of capital is set at CFAF 2 Billion (FF 20 Million or USD 3.33 Million) for the general insurance company and at CFAF 250 Million (FF 2.5 Million or USD 416,000) for the life insurance company.

Parties seeking to take a majority stake in either of the two new insurance companies should be insurance or reinsurance companies with reputable and financially sound backgrounds. The government will allow companies without the necessary insurance or reinsurance expertise to take a majority stake in the new insurance companies under conditions spelled out in the information memorandum and terms of reference.

Potential investors can obtain an English or French information memorandum on this privatisation project along with a complete package of tender documents by contacting the individuals noted below.

Investors can join with Cameroonian or foreign interests to submit a joint bid. Those investors willing to take a minority interest in the new companies can submit an expression of interest to the Insurance Division of the Ministry of the Economy and Finance's offices. Once the winning bid has been selected, they will be advised of the price of shares established through the bidding process and invited to subscribe for shares at that same price.

Bids should be received by no later than Thursday, October 1st at the Ministry of the Economy and Finance's offices (as below).

M. Samuel Obam-Mbom
Director of Economic Controls and External Finance
Ministry of Economy and Finance
Postal Box 24
Yaoundé, Republic of Cameroon
Tel: (237) 22 49 53 or (237) 22 19 63 or (237) 21 49 75
Fax: (237) 23 35 22 or (237) 23 34 85 or (237) 23 35 27
Or
Mr Georges Ononemang
Chief, Insurance Division
Ministry of the Economy and Finance
Postal Box 24
Yaoundé, Republic of Cameroon
Tel: (237) 22 21 09

The Minister of State for the Economy and Finance
LE MINISTRE DELEGUE
Pr. Jean Marie GANKOU

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EASTERN EUROPEAN
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PUBLIC NOTICES

MLM Holdings Limited
ACN 009 814 019

410 Ann Street, Brisbane Queensland 4000
Australia

Notice is hereby given that at the Annual General meeting of the Company to be held at 10.00am on 15 October 1998 at Brisbane, Australia, an election of directors will be held.

D.M. Muzro
Secretary and General Counsel

ARAB REPUBLIC OF EGYPT
MINISTRY OF ELECTRICITY AND ENERGY
EGYPTIAN ELECTRICITY AUTHORITY (EEA)
Privatization of Electricity Companies
Call for Pre-Qualification
No. 96/98

- EEA is inviting experienced international and local financial and consulting firms to submit their prequalifications for Consultancy Services in the privatization of Electricity Companies.

- This invitation is for the purpose of short listing the firms who can demonstrate extensive experience and capability in providing the Consultancy Services.

- The short listed firms will be invited to submit their offers to assist EEA in the valuation of the Electricity Companies, the determination of the fair market share value and the preparation of the information, documentation and marketing plan for offering.

- The Request for Pre-Qualification (RFPQ) is available and may be obtained from the following address on the submission of confirmation of the transfer of one hundred US Dollars to EEA ACCOUNT NO. 880/90/14 National Bank of Egypt (Main Branch), Cairo. General Director of Central Purchases, Egyptian Electricity Authority, Abbassia, Cairo - Egypt.

Tel: 2616537 Fax: 2616512 - 4011630

- The Pre-qualification documents of original and five copies should be submitted to the above mentioned address before 12.00 noon on Monday 31 August, 1998.

BUSINESSES FOR SALE

Appear in the Financial Times every Tuesday, Friday and Saturday.

For further information, or to advertise in this section, please contact

Melanie Miles on 0171 873 4874

MANAGEMENT & TECHNOLOGY

PROFILE MUHAMMAD YUNUS, GRAAMEEN BANK

Great hopes from little loans grow

The fight against poverty is the driving force for a Bangladeshi banker, says John Authers

"Poverty," says Muhammad Yunus, "is something like a bonsai tree. You get only this little base to grow from. You are a stunted little thing. Maybe you could be a giant thing, but you never find out - that's poverty."

Few people have seen more of poverty at first hand, or done more to combat it. Mr. Yunus has brought a startling brand of entrepreneurship to his native Bangladesh, where it is flourishing. His Grameen Bank, started when he made loans worth \$27 (£16) out of his own pocket to 40 people, now has more than \$2bn in loans outstanding.

Grameen is now one of the world's largest "micro-lenders". Its loans still average barely more than \$100, and go to help people set up small enterprises in rural Bangladesh villages. The loans have no collateral, and carry a relatively high interest rate. They are made to people who would not be considered credit worthy by almost any western financial institution.

Yet Grameen loans have a repayment rate of 96 per cent - the kind of level that US banks can only dream about. The bank now has more than 12,000 employees, and more than 1,000 branches serving 37,000 villages.

Mr Yunus has become a powerful agent of social and technological change. Grameen has lent to more than 2.3m people, at least 90 per cent of whom are women. Most are illiterate. Voter turn-out among the poor tends to be almost 100 per cent. It is steadily

turning one of the world's poorest countries into a nation of entrepreneurs. "My concept is not just about the entrepreneurial poor. My starting point is that all human beings are entrepreneurs. Some just have a chance to express it. Those who never had the chance probably believe they are not entrepreneurs. By creating access to credit, you give an opportunity to someone to find out what's inside of him or her."

Grameen is also helping to connect rural Bangladesh to the global communications network. One scheme involves renting out mobile phones to women in villages, who then loan them to other villagers for a profit. This scheme has turned Mr Yunus into Bangladesh's largest telecommunications provider.

Grameen is also now the country's largest internet service provider, having extended computer equipment and online links into villages in the same way.

'Credit should be accepted as a human right. It's the beginning of economic life'

At a summit in New York in June he attempted to persuade the most powerful Wall Street investment houses to find ways to invest in micro-credit. This would be on a business basis, although he did emphasise that banks should be looking for a "social-objective-driven" return, rather than pure commercial gain. A summit last year had already set the goal of extending micro-credit to 100m households worldwide



by 2005. Like many others in the industry, he does not believe this can be achieved without tapping western capital markets.

Mr Yunus is exploring ways to securitise his loans - a once unimaginable event - and float them on the international capital markets. Many US banks seemed impressed. Unconventional schemes to help underpin the balance sheets of micro-lenders were announced at the conference by both Bankers Trust and Citicorp. Both expect to make a return on investment, but a lower one than they would normally require for a business proposition.

And he has branched out in other ways. He also chose New York as the venue to announce that he was forming a joint venture with Monsanto, the life sciences company, to set up an agricultural research centre in Bangladesh. This will apply the latest technological advances to improving the country's agricultural system.

By placing the centre in Bangladesh, the two companies hope it will produce

solutions that are relevant to a country with a subsistence culture. It will work on genetic engineering aimed at providing more resilient crops and will also provide recommendations on cultivation and other agricultural methods.

All of these developments stem from Mr Yunus's clear and sophisticated philosophy, which bears the marks of his previous career as an economics professor in Dhaka. "In that context you are teaching beautiful economic theories in your classroom. You have beautiful solutions but then you go out of your classroom and you see people dying."

His first venture into lending came in the wake of the floods that hit the country in 1974. The scenes of devastation, soon after Bangladesh had claimed its independence from Pakistan, created worldwide concern and inspired the famous Bangladesh concerts with George Harrison.

For Mr Yunus, making small loans out of his own pocket seemed the best way to help. Grameen has grown steadily since then, gaining

the status of a bank in the process. Mr Yunus himself has not profited greatly, however, and he does not have a personal stake in the company, which is mutually held.

"Shares are held by the borrowers themselves. I'm not a shareholder. I'm just an employee." While he has a strong enough grasp of business to impress the world's most powerful financiers, he is driven by an uncompromising determination to fight poverty in whatever form it appears.

"I would say it's economic democracy. When you deny access to credit because someone doesn't have collateral you are creating a situation of financial apartheid. That's such a basic need of human beings. Credit should be accepted as a human right. It's the beginning of economic life."

"We get very concerned when one human being's rights are violated for one individual but when over a billion people are denied their human rights we get so used to it we think it's a matter of fact."

HEALTH ANTISENSE THERAPY

Magic bullet rebounds

Victoria Griffith on a treatment that has received a fresh vote of confidence

It was once so promising it was dubbed the "magic bullet". Antisense therapy, a pioneering medical technology, was heralded as offering cures without side-effects. But its development over the last decade has been dogged by disappointment, as compound after compound failed in the laboratory.

Yet late last month, the world's first drug using the technology was approved by a Food & Drug Administration (FDA) advisory committee.

The recommendation of Isis Pharmaceuticals' antisense treatment for an AIDS-related eye disease was an important vote of confidence. "It was a landmark decision," said Dr Eric Wickstrom, a leading antisense researcher at Jefferson Medical College, Philadelphia.

Isis has shown that these drugs are, indeed, practical and effective. While Isis' treatment has not yet received full market clearance, it is extremely rare for the FDA to refuse approval after an advisory committee has given a product its blessing.

In spite of the good news, most antisense drugs are a long way from market, and the technology remains controversial. Research is still largely in pre-clinical phases - that is, the compounds have not been tried on humans.

After being hailed as one of the most promising technologies in the field of biotechnology in the late 1980s, antisense fell out of favour earlier this decade. Gilead and Lynx, early pioneers in the field, have dropped the technology to concentrate on other techniques. One of the leading antisense companies, HybriDion, which has done some important research on AIDS and AIDS, is financially troubled.

Believers in antisense greeted last month's drug approval with understandable relief. Yet it is probably too soon to sound the victory bell. Antisense has been called the "magic bullet" approach because it is designed to

affect only the proteins that are directly involved in a disease. Proteins, secreted by cells, regulate bodily functions and are implicated in most illnesses.

When the DNA of a cell is faulty, its protein production goes awry, meaning either too little or too much of a certain substance is manufactured. In the case of diabetes, for instance, pancreatic cells lose their ability to make insulin.

Genetic therapy directly targets the DNA to resolve such defects. Antisense, proponents argue, is safer because it leaves the central DNA alone to concentrate on RNA messenger molecules, which relay information from the DNA to the rest of the cell. By avoiding the DNA, the danger of contaminating other cell functions may be reduced.

Antisense is a strand of a genetic code designed as a mirror image of the faulty RNA messenger. By overlay-

ing the RNA, antisense interrupts communication between the nucleus and the rest of the cell. Because the cell never receives the false information, its protein production returns to normal. In theory, the treatment should produce no side effects, because the drug does not interfere with any other cell function. In reality, the technique is riddled with problems.

One of the challenges of antisense is to get the drug into the cells. To bind with one messenger RNA, the drug must be exact, and to gain that precision, the molecule must be relatively large. Yet the larger the molecule, the harder it is to penetrate the cell.

Stanley Crooke, chief executive of Isis, says that by distilling the gene sequence down to only the essential items, the molecules used in antisense can be reduced to an acceptable size. Yet even if this can be accomplished, the drug runs the risk of being broken down in the body before it reaches the target cell. The body is extremely efficient at breaking down strands of RNA, which is why much of the research in antisense has centred on strengthening the treatment's "backbone" - by altering its chemistry slightly - to get it to last longer in the body.

The "second generation" of antisense backbones seems to hold together better than its predecessors. Yet even these molecules are eliminated from the body at alarming speed. In many laboratory tests, just 5 per cent of the drug survives long enough to reach its target, making dosing a nightmare. Isis circumvented this problem with its new treatment by applying the product directly to the eye. "But that kind of local application is not feasible for most illnesses," says Frank Tung, a researcher at the University of Pittsburgh.

In spite of the challenges, antisense continues to hold promise for deadly conditions such as cancer. Through traditional testing and elimination methods, it seems, scientists can eliminate many of the drug's negative properties.

The Isis approval is not the only good news the technology has received this year. In February, researchers with Genentech, the biotechnology company, published a paper in Nature magazine showing antisense treatment had dramatically reduced cancer tumours in mice.

Last week Jefferson Medical College in the US announced it had used antisense to stave off cancer in mice and Isis hopes to apply for clearance for a product for Crohn's disease, an inflammatory bowel condition next year.

It is too early to declare victory for antisense drugs but the technology may at last begin to fulfil some of its earlier promise.

ROMANIA

STATE OWNERSHIP FUND

THE PRIVATISATION COMMISSION OF THE ROMANIAN BANK FOR DEVELOPMENT
Bucharest, 6 Stavropoleos Street, sector 3

According to the Law 83/1997 on the privatisation of the banks where the state is a shareholder, Government Decision 458/1997 on the approval of the Method NEW 16X4 implementing Law 83/1997 and to Government Decision no. 428/1998 approving the privatisation strategy for ROMANIAN BANK F.

HEREBY ANNOUNCES THE SALE

of an equity interest accounting for 51% of the registered share capital of the ROMANIAN BANK FOR DEVELOPMENT, headquartered in BUCHAREST - ROMANIA, 4 Duxmet Street, sector 3, 70016 (hereinafter referred to as "RBD"), and registered with the Register of Commerce under no. J4/1608/1991.

- The bank's registered share capital is of Lei 401,891,250,000.
- Total number of shares: 16,075,650.
- The nominal value per share: Lei 25,000.

Shareholding structure:

- | | |
|---|---|
| <ul style="list-style-type: none"> □ The State Ownership Fund; □ BANAT-CRISANA Financial Investment Company; □ MOLDOVA Financial Investment Company; □ TRANSILVANIA Financial Investment Company; □ MUNTENIA Financial Investment Company; □ OLTEANIA Financial Investment Company; | <ul style="list-style-type: none"> 70% of the registered share capital; 6% of the registered share capital; 6% of the registered share capital; 6% of the registered share capital; 6% of the registered share capital; 6% of the registered share capital; |
|---|---|

RBD is one of the most important banks in Romania. It is an universal bank, mainly involved in corporate banking, project finance, retail banking, investment banking and trade finance. On 31.12.1997, the total assets, audited under the IAS, were of Lei 8014.3 billion; the net book value, audited under the IAS, was of Lei 1955 billion; the net profit, audited under the IAS, was of Lei 1077.9 billion. RBD has 170 branches throughout ROMANIA.

The privatisation procedures for ROMANIAN BANK FOR DEVELOPMENT consists in combining a share capital increase through in cash contribution of private capital, with the sale of state owned shares managed by State Ownership Fund, to natural and legal persons, against full cash payment.

The privatisation methods of the ROMANIAN BANK FOR DEVELOPMENT will be to:

- sell to a strategic investor, or to a group of strategic investors, through direct negotiation with bids selection, newly issued and state owned (managed by the State Ownership Fund) shares accounting for 51% of the increased share capital;
- sell to institutional investors - EBRD and IFC, through direct negotiation, shares managed by State Ownership Fund accounting for 5% of the increased share capital;
- sell to the bank employees, according to the legislation in force, shares accounting for 10% from the existing registered share capital;
- sell the remaining equity interest managed by the State Ownership Fund to portfolio investors, foreign and domestic natural or legal persons, through secondary public offering.

The Sale-Purchase Contract with the strategic investor or the group of strategic investors will include clauses in order to maintain the Romanian character of the ROMANIAN BANK FOR DEVELOPMENT, such as to:

- preserve the name and identity of the bank;
- preserve the innovation capability and develop new products;
- preserve treasury autonomy;
- secure independent access of the bank to capital markets;

There are invited to submit their Letters of Intent the interested parties which fulfil the legal requirements as follows:

Law no.83/1997, article 14 (1) "Romanian or foreign, natural or legal persons, who operate directly or indirectly, individually or jointly and related to third parties, can not put ownership right on shares accounting for over 20% of the total registered share capital of a bank to be privatised under this law, except for highly reputed international finance and banking institutions are exempted."

G.D. no.428/1997, article 12 "It is the National Bank of Romania that establishes which of the bidders in the bank privatisation are highly reputed international finance and banking institutions, as referred to in article 14 (1) of the law."

Letters of Intent are due to be submitted by August 28th, 1998, 16.00 hours (14.00 GMT), to RBD Privatisation Commission, headquartered in Bucharest, 6 Stavropoleos Street, sector 3, 2nd floor, room 86.

The Letter of Intent will also contain the following information:

- name and address of the interested party and the designated contact person;
- corporate profile and main fields of activity;
- brief description of the activity performed in finance and banking (central and eastern Europe included, if such is the case);
- preliminary intentions concerning the ongoing development of RBD.

The Letter of Intent will be of no more than 10 pages, and is due to be handed in sealed envelope, in three original copies in Romanian and three original copies in English, duly authenticated by public notary. The audited report for the 1997, in English, has to be enclosed thereto.

On September 1st, 1998, the RBD Privatisation Commission will announce directly and/or by fax, three senders of letters of intent who have obtained favourable approval from National Bank of Romania, to compete in the purchase of 51% of RBD shares, according to the Law no.83/1997, article 14 and the G.D. no.428/1997, article 12. These will be invited over the privatisation Commission office, on September 4th, 1998, 16.00 hours (14.00 GMT), for signing the Confidentiality Engagement, purchase the Tender Book which will contain also the Information Memorandum and to draw lots on the order of making due diligence in RBD. The due diligence will be made between September 7th and October 7th, 1998.

By October 15th, 1998 hours (14.00 GMT), binding offers for the purchase of the equity interest put up for sale have to be handed over at the Privatisation Commission's office. Only the interested parties that have purchased the Tender Book and meet the conditions provided therein can submit binding offers.

On October 19th, 1998, 11.00 hours (09.00 GMT), at the RBD Privatisation Commission office, DIRECT NEGOTIATION for the sale of the stock of 51% of RBD shares will begin.

The contact person for any information regarding RBD privatisation is Mr. DAN PREDOIU, phone/fax: 00401/3036389.

The RBD Privatisation Commission.



DAVID BOWEN
WEB SITE INSPECTION

Expectation melts

Häagen-Dazs fails to create a brand-building site that is useful

Häagen-Dazs is wonderful stuff. In addition to a splendidly silly name, it has taught many people what ice cream is supposed to taste like. And, through its advertising, it has brought food and emotions closer than Freud could ever have thought possible.

But what, I wondered, could it do on the web? Brand-building sites are notoriously tricky because there has to be some reason for people to go to what is, after all, just one advertisement among thousands. Unfortunately Häagen-Dazs does not seem to have asked itself this question. Here we have a site that is more like candy floss than ice cream: it looks substantial, it is quite pretty, but there is almost nothing to it.

The soft focus picture of a Häagen-Dazs tub on the home page raises hopes of proof erotica to follow. The accompanying copy is surely a spoof: "When you take a breath... before the first kiss, capture temptation... in a touch stir passion... with a whispered promise."

As I read on, I realised that this was not spoof bad copy. So bad indeed that I enjoyed the site much as I would a truly terrible film. Here's a spoonful: "It's nice to meet someone who doesn't have issues with

intimacy."

The site has two vaguely useful features. One is a locator button to find the nearest Häagen-Dazs café. The other is a selection of recipes. You get to these by joining the Perfect Rewards Club, which requires giving information about your ice cream eating habits. If I am going to give up personal data to a company I want rather more than Häagen-Dazs offers in return. The form also has the all-too-common irritation of refusing to acknowledge non-US addresses, even though the site's information is international.

Strange, given that the brand's owner, Danisco, is British. Navigation is fine as long as you know what buttons, labelled "Inspiration", "Elements", "Settings" and "Experiences" are supposed to signify. It looks quite pretty too and was certainly not cheap to produce. This site is a useful guide to wasting money on the web. Other brand-builders should examine it carefully and do otherwise.

www.haagen-dazs.com
Overall ***
Design ***
Navigation ***

The concept of a web site for a film is fairly bizarre - by its nature it cannot match the experience of the film. The impact of a poster or the

utility of a review. So what does the site for Dr Dr Little bring to the online party?

The answer is a surprising amount. It gives you the chance to see an 80-second trailer for the film. If you are prepared to wait 25 minutes while it downloads, it also lets you listen to clips of the soundtrack and order the album online, download screensavers and send electronic postcards to your chums. There is a fair amount of information about the plot. But in spite of the Hollywood slickness this site is little more than an elaborate commercial.

www.drdrlittle.com

Overall ***

Design ***

Navigation ***

Matinee, a software company from Reading, England, says its site is "the future of the web".

It's certainly different. The site is more like a graphical video than a normal web site: electronic music thumps away behind a screen constantly full of movement. Even the delay in loading various elements is turned into a virtue by announcing their arrival with explosions and other aural shocks. Have a look and see what you think.

www.matinee.co.uk

Overall ****

Design ****

Navigation ***

David Bowen is editor of Net Profit newsletter (news.net-profit.co.uk); e-mail info@net-profit.co.uk.

APPOINTMENT ANNOUNCEMENT



Pat Geary has joined Searchspace, the Intelligent Systems company, as their new Sales and Marketing Director. His last appointment was as Worldwide Marketing Director at Sequent Computers, and previously as Corporate Marketing Director at Digital Equipment Corporation responsible for the Enterprise systems business.

OPERA SANTA FE FESTIVAL

The mission's accomplished; it's time to let go

Andrew Clark wonders if founder and director John Crosby can bear to hand over his baby

You reach the Santa Fe Opera by driving six miles out of town on the road to Los Alamos. Until you actually see the theatre, you can have little idea how unlikely it is its setting. Built into the side of a hill, with panoramic views of the Sangre de Cristo mountains, it shimmers like a mirage in the sun-baked desert. You leave the highway and drive up a winding path to a small plateau, and there it is: brown adobe walls, white roof with gleaming masts, open terraces, all curves and clean lines.

Close-up, you feel as if the whole construction is suspended beneath a giant glider. Inside, it has the atmosphere of a Greek amphitheatre - except that, for the first time in its 42-year history, the Santa Fe Opera is fully covered. The auditorium is completely new, but the shape and style of its predecessor has been respected. The wind still breezes through open sides, the sunset remains visible behind the stage, and the backstage area is much as before. But at last the theatre is weatherproof. The seats are comfortable, the sight-lines good, and the acoustics are kind to voices.

John Crosby, the company's founder and 72-year-old general director, recalls opening nights in the early years when audiences would turn up in black tie, sit on wooden benches and get soaked by the rain. "Now

people have all the creature comforts they need," he observes wryly, "but they don't get dressed up any more."

This is the second re-build Crosby has overseen, and each time the numbers have swelled. From 480 in 1957, the latest transformation has yielded 227 more seats, 37 more toilets, special elevators and a purpose-built gift shop. In the beginning, the audience consisted of locals, art lovers and the well-to-do. Now 70 per cent are holiday-



John Crosby: a pioneer who denies he had a vision

makers from outside New Mexico. The only constant factors have been Crosby himself and his artistic mission: a commitment to the rare and the new, and an apprentice programme aimed at giving talented young people a toehold in the profession.

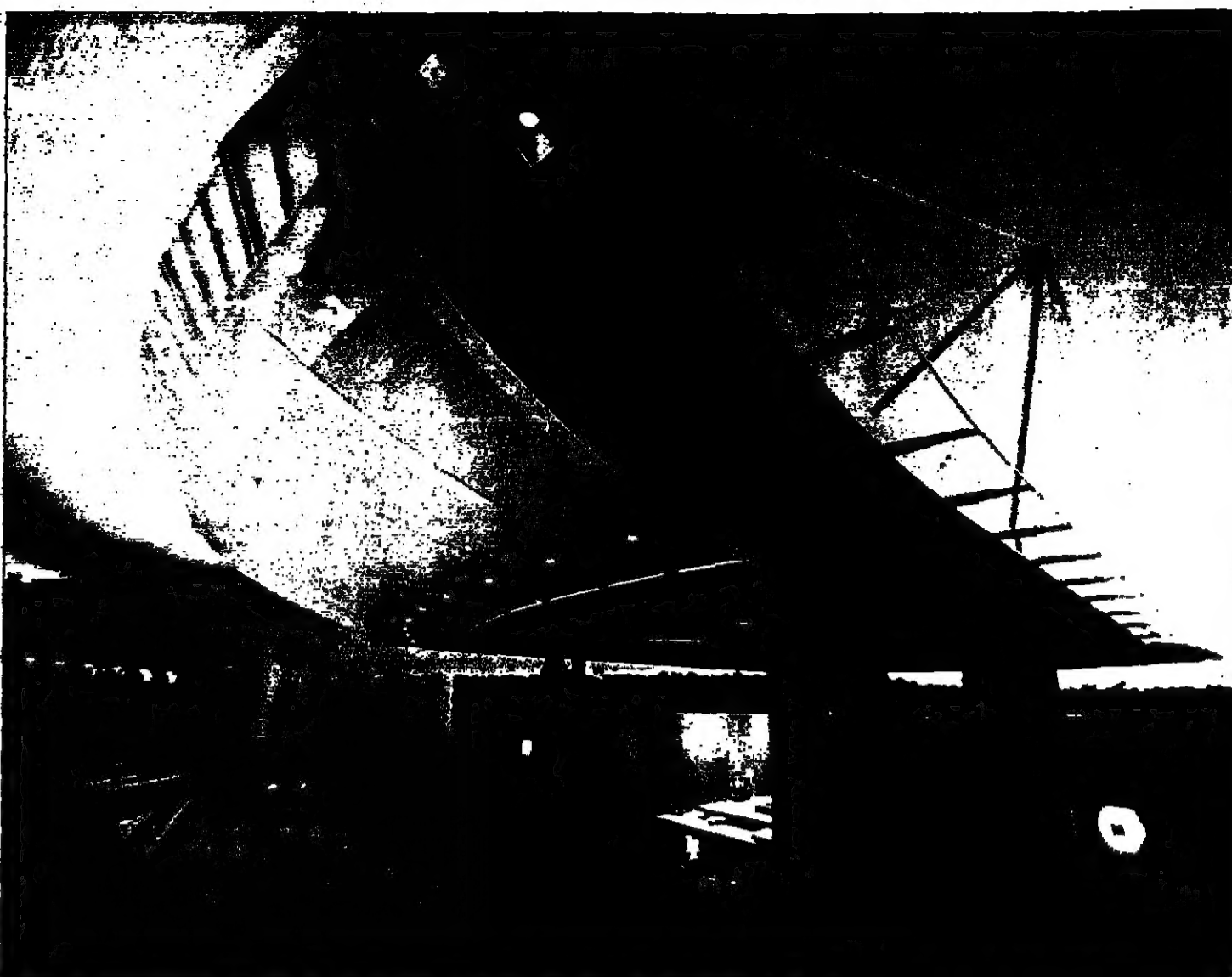
To balance its books over an eight-week season, Santa Fe needs two box-office

draws - this year, a John Copley production of *Madama Butterfly*, and Jonathan Miller's *Magic Flute*. That leaves room for two less frequently performed pieces: Berlioz's *Beatrice and Benedict* was this summer's smash hit, making up for a weak *Salome*. And there's always a premiere, even if it only gets three performances. Last year it was a new opera by Peter Lieberson; this year, the first English-language performance of Ingvar Lidholm's *A Dream Play* (on which I will report separately); in 2000, the US premiere of Hans Werner Henze's *Voss und Adonis*.

Santa Fe cultivates an adventurous image: this is, after all, where Stravinsky spent several summers in the festival's early years; where Hindemith conducted *Neues vom Tage* in 1961; where operas by Berio, Penderecki and Judith Weir were first heard by American audiences.

The problem now is that the company has outgrown Crosby's artistic capabilities. A lacklustre conductor who seems to have lost the energy to motivate a community of artists, he has announced his retirement after the 2000 season; his appointed successor is Richard Gaddes, a 54-year-old Englishman who made his name at Opera Theatre of Saint Louis before becoming Crosby's assistant. Given Crosby's meticulous control over policy and administration, the transfer of power presents the company with its biggest challenge since the 1967 fire. Santa Fe Opera is Crosby's baby. Will he let go?

It's a sensitive issue. Crosby will be hovering in



The wind still breezes through open sides, the sunset remains visible behind the stage. But at last the theatre is weatherproof

the background after he leaves, and expects to be invited back to conduct. Gaddes declines to be drawn on future plans in case Crosby takes it as criticism. But a change in leadership is overdue. Dour, reclusive and plagued by insecurities, Crosby is a man of paradoxes - a pioneer who denies he had a vision for the company's growth, a musician who seems happier supervising the minutiae of buildings and budgets. Those who know him say he rules by fear, barely acknowledging anyone beyond a coterie of male assistants.

Despite the company's burgeoning size, with a \$10m turnover, Crosby continues to run it like a family estate. He has a lawyer's mind and a businessman's flair for cost control: how else could the \$19m re-build, financed almost entirely by private donors, have been completed on budget and within the stipulated nine months? Crosby's redeeming trait is his love of the art form, without which the company would not exist.

If it hadn't been for the Duke of fate that Crosby's parents owned land there, Santa Fe would probably still be a preserve of

painters, native Indians and rich, ageing Americans. But fertilised by Crosby's personal wealth and artistic ambitions, the seed he planted in 1947 grew, and became the engine of a tourist industry. Not everyone who visits Santa Fe in July and August does so because of the opera, but without it, the town would not be the holiday mecca it is today.

Crosby deserves credit for planning his departure while both he and the company are in good health. Gaddes is likely to appoint an executive director to oversee day-to-day administration so

that he can devote himself to fundraising and artistic planning. There may be fewer showcase premieres, and more exposure to repertoire hitherto under-represented in Santa Fe, such as Handel and Britten. Further ahead, some expansion of the storage and dressing rooms is likely. But the formula which keeps artists coming back year after year - extended rehearsal periods and a close focus on developing singers' repertoire - will remain sacrosanct. Add to that a summer camp atmosphere, and you begin to understand why this oasis of western culture

continues to thrive 7,000ft above sea level in the New Mexican heat.

For the time being, Crosby has his hands full - too full to bother about his reputation. He quotes John Pritchard's dictum that "I'm too old, too tired and too fat to worry about it". Asked about his impending retirement, he admits he has much to learn. He cites a headmaster he knew in his youth who "made his school the best in the country and graciously retired before he had to, because the board had identified a suitable successor. I hope I'll be able to live up to that example."

POP LUTHER VANDROSS' 'I KNOW'

The smoothie's back in town

After a few false starts, here comes the real thing: there can be few surer signs of an imminent 1980s nostalgia boom than the release of a new Luther Vandross album.

Vandross provided the preening decade's soundtrack with some of its most eroticised moments. While all around him were anxious to look as ridiculous (prate outfits) as possible, Vandross snatched his way into lounge everywhere with his honeyed come-ons and effortless falsetto leaps.

It was, to be sure, an eroticised aesthetic: one only has to listen to Marvin Gaye to hear the genuine, less than wholesome article. But Vandross's creamy crooning slotted in nicely with the shallow times.

What does he say to us today? I know, his first album for EMI, is trailed as being the first over which he has exercised "true creative control", but this frankly

sounds like mildly bitchy record company-speak. What you get is largely what you expect - well-played, polished, nicely settled into an unconvictional groove.

Much of the credit for this carefully-crafted sound goes to Marcus Miller, who has writing, production and bass-playing credits

Vandross and rap go together like custard and broccoli

on various parts of the album. There is something undeniably old-fashioned about Miller's playing in an age in which rhythm sections have become obsessively mechanised.

Add the odd virtuoso moment from Bob James (an impressively laid back Fender Rhodes solo on "I'm Only Human") and Stevie Wonder (harmonica on the title

track), and you have a rather refreshing, warm sound, perfect for those torpid summer evenings.

But that is not enough for Vandross: he wants to show that he has moved, ever so elegantly, with the times. Thus the album's closer, a Rodney Jerkins remix of the energetic "Night in Harlem" featuring a rap from Gang Starr's Guru. Vandross and rap go together like custard and broccoli. It is a pointless exercise, a tokenistic response to the perceived demands of the market.

But at least it can be treated as a self-indulgent throwaway. Most of the album will delight his sizeable following from the opening ballads "Keeping My Faith In You" and "Isn't There Someone" to the soft-focus funk of "Religion".

There is only one false note (not, needless to say, literally speaking), when Vandross tackles Albert Hammond and Carole Bayer Sager's "When I Need You", an over-familiar and hackneyed song which receives a crude, lumbering treatment. Vandross can, and generally does, do better than that. Guitar bands beware, the smoothie is back in town.

Peter Aspdren

BRECON JAZZ FESTIVAL VAN MORRISON, PETRUCCIANI, MARSALIS

Impro, rhythm and blues

Nearly one hundred gigs, spread around meadows, marquees and a market hall make Brecon Jazz a unique event in all Europe. The Welsh town is simply the most convivial place to experience live jazz music - from swinging mainstream to artful abstraction by way of blues and gospel.

Van Morrison passed through all those areas in a rumbustious festival opener on Friday night. Belfast's spiritualised blues-shouter mugged and chorried through classics "Tupelo Honey", "Crazy Love" and even "Moonance", before accepting requests for more of the same. The curmudgeonly one's unpredictability always gives him shows an extra charge. This night it was the Man's demoniacal good humour that put both band and audience on edge, leading the performance an electric and deliciously dangerous atmosphere.

Where the Market Hall's murky acoustics were simply overpowered by Morrison's belted angst, the sound quality presented more of a problem for the French pianist Michel Petrucciani, backed by drummer Steve

Gadd and six string bassist Anthony Jackson. Petrucciani makes light of his physical limitations - he is only three feet tall - and leans into the keyboard with full two-handed percussive force. At times, and through no fault of the musicians, bass notes from each protagonist seemed to weld together. All was clearer in the Latin tinged mid-tempo numbers, the rhythm section carefully blurring Petrucciani's notes.

Not only does Petrucciani have a huge store of improvising material and an incendiary right hand delivery, the driving left hand joins his ideas into a fast moving train of purposeful momentum. Original compositions have witty adornments which compare with Oscar Peterson, but he comes into his own when interpreting Ellington. On Saturday, an "A Train" variation was brought shunting and squealing from its siding and pulled into an unstoppable, fire-breathing express.

Saxophonist Branford Marsalis joyed onto the same stage two hours later to set free an uninterrupted stream of improvisation

which lasted nearly an hour and a half. Backed by the dream rhythm team of pianist Kenny Kirkland, drummer Jeff "Tain" Watts and bassist Eric Reevs, the eldest of the Marsalis siblings linked frantic bebop to calypso by way of shimmering ballads and furry-toned blues. Lesser players would lose their audience, but the empathy between the Mar-

One of the hottest tickets in town was for American vocalist Stacey Kent

salis group members is compelling.

One of the hottest tickets in town was for vocalist Stacey Kent and her band at Christ College. The young New Yorker, who started singing just five years ago after settling in London, is an articulate interpreter of the great American songbook. She communicates the bitter-

sweet essence of intelligent popular songs in brightly swinging but intimate form. On Sunday afternoon, pianist David Newton and brassy tenorist Jim Tomlinson, who together embody taste and restraint, provided the perfect setting for classics such as "East Of The Sun" and "In The Still Of The Night".

At the Theatre Brycheiniog, tenor titan Joe Lovano demonstrated how to blow new life into the songbook - by turning the tunes inside out. Lovano, who rivals Sonny Rollins for fire-power coupled with vocabulary, has a similarly idiosyncratic repertoire, drawing inspiration from such disparate sources as Shostakovich and Monk. The quartet features another big-hearted player, pianist Kenny Werner, whose fluid, quicksilver solo parts were a carefully drawn counterpart to the leader's full-blooded runs. That Lovano and his group could play two consecutive shows at Brecon says as much about his stamina as it does his popularity.

The 32 headline concerts are only a part of Brecon Jazz; the fringe often provides the unexpected gems. So if there is a problem with the festival, it is how to be in several places at one time.

Garry Booth

INTERNATIONAL

Arts Guide

EDINBURGH

Edinburgh International Festival
Tel: 44-131-473 2000
www.go-edinburgh.co.uk

OPERA
Don Carlos: by Verdi. The Royal Opera in Luc Bondy's production, with sets by Gilles Allaud and costumes by Micolle Bickel. The conductor is Bernard Haitink and the cast includes Thomas Hampson; Edinburgh Festival Theatre; Aug 17

THEATRE
● Life is a Dream: by Calderon. In a translation by John Clifford. Royal Lyceum Theatre Company production directed and designed by Calixto Bieito; Royal Lyceum Theatre; Aug 17, 18, 19
● The Robbers: by Schiller. In a translation by Robert David MacDonald. Production by the Citizens Theatre Company, Glasgow, directed by Philip Prowse; King's Theatre; Aug 17, 18, 19

GLIMMERGLASS OPERA

Alfred Busch Opera Theater, Cooperstown
Tel: 1-800-547 2255

● Falstaff: by Verdi. New production directed by Leon Major with sets and costumes by John Corliss. Conducted by George Marinelli. Cast includes Kevin Glavin, Stephen Powell and Amy Burton; Aug 14, 17
● Partanope: by Handel. New production directed by Francesco Negri, in his Glimmerglass debut, and conducted by Henry Bicket. Cast includes David Daniels and Lisa Saffer in the title role; Aug 16
● The Mother of Us All: by Virgil Thomson. Conducted by Stewart Robertson in a new staging by Christopher Alden, with sets by Allen Meyer; Aug 15, 18

GLYNDEBOURNE OPERA
Glyndebourne Festival Opera
Tel: 44-1273-615 000

● Capriccio: by R. Strauss. Revival conducted by Andrew Davis and directed by John Cox. The Countess is sung by Felicity Lott. With the London Philharmonic Orchestra; Aug 14, 17
● Le Comte Ory: by Rossini. Revival conducted by Yves Abel and directed by Jérôme Savary, with the London Philharmonic Orchestra; Aug 15, 18
● Simon Boccanegra: by Verdi. New production conducted by Mark Elder in a staging by Peter Hall. With the London Philharmonic Orchestra. The title role is sung by Elena Prokina;

Aug 15, 19

LONDON

CONCERTS
BBC Proms, Royal Albert Hall
Tel: 44-171-639 5212
● Choral Day: afternoon events include the New College Choir conducted by Edward Hagginbottom at 5.30, and the Huddersfield Choral Society, conducted by Martyn Brabbins at 6.15; Aug 15
● Cammina Sursum: by Orff. Terry Edwards conducts an assembled choir of 1,000 voices as the finale of the Choral Day; Aug 16
● City of Birmingham Symphony Orchestra and Chorus: conducted by Simon Rattle in works by Bruckner and Beethoven, with soloists including soprano Rose Mannion, tenor Philip Langridge and bass Willard White; Aug 14

● City of London Sinfonia: conducted by Richard Hickox in works by Mozart, Diana Burrell, Taverner and Beethoven; Aug 16
● The Academy of Ancient Music: conducted by Christopher Hogwood in works by Handel, Bach and Vivaldi. With the New College Choir and soloists including soprano Emma Kirkby and tenor Mark Padmore; Aug 17

EXHIBITIONS
Barbican Art Gallery
Tel: 44-171-638 8891
The Warhol Look/Glamour Style. Fashion: includes screen prints, films, reconstructed window displays, photographs, illustrations and clothing; to

Aug 16

Royal Academy of Arts
Tel: 44-171-300 8000
Summer Exhibition: held every year since the Academy's foundation in 1768, the world's largest open exhibition displays work by established painters and sculptors alongside that of younger and less well known artists; to Aug 16

NEW YORK

CONCERTS
Avery Fisher Hall, Lincoln Center
Tel: 1-212-875 5030
www.lincolncenter.org

● Mostly Mozart Festival Orchestra: conducted by Carlos Kalmir in works by Mozart, Rossini and Schubert. With piano soloist Alexei Lubimov and clarinet soloist Richard Stoltzman; Aug 14, 15
● Mostly Mozart Festival Orchestra: conducted by Gerard Schwarz in works by Beethoven, Mozart and Mendelssohn; Aug 18, 19

SALZBURG

OPERA
Salzburg Festival
Tel: 43-682-844501

● Aufstieg und Fall der Stadt Mahagonny: by Weill. Conducted by Dennis Russell Davies in a staging by Peter Zadek, with sets by Richard Peduzzi. Cast includes Dame Gwyneth Jones and Wilbur Pauley. With the Vienna Radio Symphony Orchestra; Grosses

Festspielhaus; Aug 17

● Don Carlo: by Verdi. New staging by Herbert Wernicke, with the Vienna Philharmonic and Opera conducted by Lorin Maazel. Cast includes Samuel Ramey; Grosses Festspielhaus; Aug 18, 19
● La Nozze di Figaro: by Mozart. Conducted by Sir Charles Mackerras in a revival of Luc Bondy's staging, directed by Joël Lauwers. With the Vienna Philharmonic and Opera. Cast includes Dwayne Croft and Barbara Fritoli; Kleines Festspielhaus; Aug 15, 17

● Saint François d'Assise: by Messiaen. Conducted by Kent Nagano in a staging by Peter Saliers. With the Halle Orchestra and Schoenberg Choir, and a cast including Jos van Dam and Dawn Upshaw; Felsenreitschule; Aug 18, 19

THEATRE
Salzburg Festival
Tel: 43-682-844501

● Soon: by Hal Hartley, with music by Hal Hartley and Jim Coleman, and sets and costumes by Steve Rosenzweig. Co-production with deSingel, Antwerp; Pomer Insel; Aug 14
● Danton's Death: by Büchner. New, co-production with the Berliner Ensemble, directed and designed by Robert Wilson, with costumes by Frida Parmeggiani; Landestheater; Aug 15, 17, 18
● Troilus and Cressida: by Shakespeare. New, co-production with Theater Basel, directed by Stefan Bachmann; Lehrtheater; Aug 14,

15, 16, 18, 19

SCHLESWIG-HOLSTEIN

CONCERTS
Schleswig-Holstein Music Festival
Tel: 49-431-567 080

● Anne-Sophie Mutter: recital of Beethoven violin sonatas; Kiel, Schloss (Aug 14), Flensburg, Deutsches Haus (Aug 15) and Lübeck, Musik- und Kongresshalle (Aug 16)
● Philharmonie der Nationen: conducted by Justus Frantz in works by Brahms; Lüneburg, Marktplatz, Open Air; Aug 14
● St. Petersburg Philharmonic Orchestra: conducted by Yuri Temirkanov in works by Rimsky-Korsakov, Prokofiev and Tchaikovsky. With violin soloist Dmitry Sitkovetsky; Kiel, Schloss; Aug 19

TOKYO

CONCERT
Suntory Hall
Tel: 81-3-3584 9999

● Andreas Rothkopf: recital by the organist of works by Bach; Aug 14
● Tokyo Philharmonic Orchestra: concert performance of works by Puccini, Verdi and Bizet, conducted by Yoshinori Kikuchi; Aug 18
● Yomiuri Nippon Symphony Orchestra: conducted by Yuza Toyama in works by Schubert and Beethoven; Aug 17

EXHIBITION

Odakyu Museum

Tel: 81-3-3342 1111
Aubrey Beardsley: touring display of more than 200 drawings, prints, posters and books created during the brief period of the artist's fame; to Aug 16

VERONA

OPERA
Arena di Verona
Tel: 39-045-800 5151
www.arena.it
Un Ballo in Maschera: by Verdi. New production by Giuliano Montaldo with sets by Luciano Ricceri. Conducted by Daniel Oren; Aug 15

TV AND RADIO

● WORLD SERVICE
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (483m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● CNN International
Monday to Friday, GMT:
06.30: Moneyline with Lou Dobbs
13.30: Business Asia
19.30: World Business Today
22.00: World Business Today Update

● Business/Market Reports:
05.07: 06.07: 07.07: 08.20: 09.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20.

At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

COMMENT & ANALYSIS

Capital market pariahs

Asian countries want to tap the international bond markets. But, say **Simon Davies** and **Jeremy Grant**, they are being asked to pay basket-case premiums

For international banks, one of the few benefits to emerge from the Asian crisis is the ravenous appetite for capital from once-frugal south-east Asian countries. But setting terms that suit both lenders and borrowers is not easy.

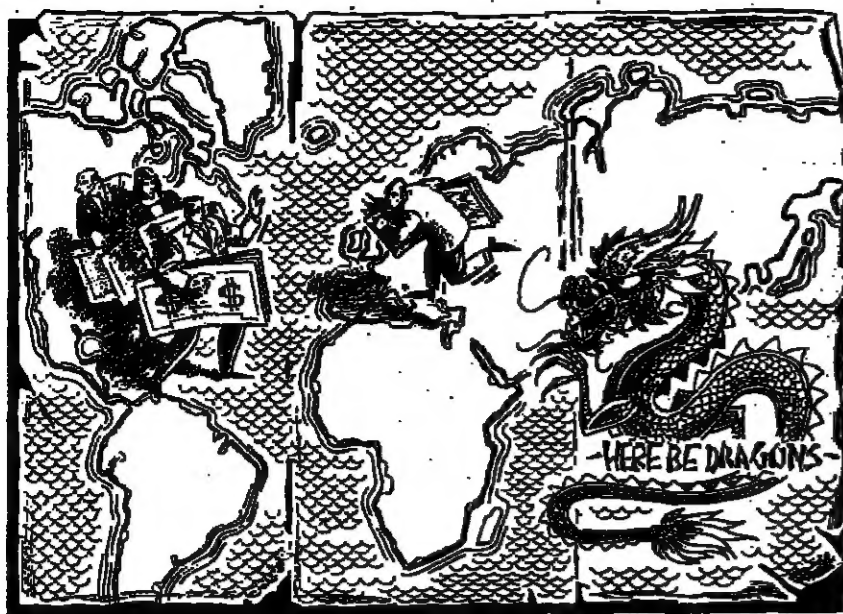
High savings rates and balanced budgets in the region left little room for a debt market. On the contrary, Asian governments lent to the west. Now the tide has turned. The collapse of banking systems and the blurring of lines between public and private sector borrowing has hugely increased government demand for international capital.

This week, the Philippines issued a mandate to Goldman Sachs to launch a \$500m issue. Seoul, Bangkok, Kuala Lumpur and Beijing have issued mandates to borrow a total of more than \$5bn. But lenders are wary. If these issuers had come to the market just 18 months ago, they would have been greeted with open arms. Today, they are all but pariahs.

Before the financial crisis, Asian borrowers were paying an average coupon of 1.5 percentage points over the yield on the US Treasury long bond. At current market prices they would have to pay closer to 5.5 percentage points over. The risk premium has tripled.

Neither are markets distinguishing between countries. Korea, Malaysia and Thailand are trading within a whisker of each other despite a wide range of credit ratings. Last month, Malaysia decided it was being asked to pay too much and delayed a \$2bn eurobond issue. That casts doubt on borrowing plans by Thailand and China.

For the moment, Asian countries can afford to delay since many have clinched rescue packages from the International Monetary Fund. But sooner or later they will need to borrow to service their debts, to recapitalize ailing banks, and to finance fiscal deficits.



"The largest source of financing so far has been from the multilaterals. But there has to be a several-pronged approach to financing," says Amer Bisat, emerging market analyst at Salomon Smith Barney. "A significant share of that will have to come from international capital markets."

Some traditional routes may be blocked. Syndicated loans, for instance, may not be an option. "The banks that have lent to the region are under substantial pressure because of their existing non-performing loans," says Carlos Cordeiro, managing director of debt capital markets at Goldman Sachs in Hong Kong. "I think the bond markets provide an attractive opportunity as anything else out there."

There may be a way out for would-be borrowers: securitisation. When Chrysler, the US carmaker, had a junk-bond rating in the early 1980s, it raised relatively low-cost funds through issuing bonds collateralised by the cashflows from assets such as motor loans.

The conditions look right for Asian securitisation, enabling governments and companies to issue structured bonds with risk profiles more to investors' tastes. But even here there

are problems. "In many countries, the legal and regulatory structure has not sufficiently developed to the point where securitisation is a full and viable option," says Michael Dee, managing director of debt capital markets at Morgan Stanley Dean Witter in Hong Kong.

Eventually, Asian governments will have to return to the bond markets. To do that they will have to come up with more transparent information about debt profiles and about plans for future bond issues. Just as important, they will need to convince markets they are undertaking serious economic and financial reform.

Governments that can come up with a credible story should be able to borrow at more attractive rates by distinguishing themselves from the pack. But few, if any, Asian governments have persuaded the markets they have taken the necessary steps. "Issuers and their governments need to be creative and proactive," says Mr Dee. "The medicine is in their drawer but it hurts and is being avoided... Pricing could be immediately improved through implementation of tough market-based policies."

There should be a far

easier solution. Asia is blessed with an enormous captive market of savings which could be channelled into government bond markets. But regional governments never got round to putting in place the necessary infrastructure for a well-functioning bond market.

As Donald Tsang, Hong Kong's financial secretary, said recently: "It is one of the ironies of history that our failure to establish a strong and robust Asian bond market is among the reasons we are facing financial crisis today."

But setting up the necessary infrastructure will take many years. Far from being spurred on by crisis, the process may well be set back. Eventually, though, regional governments will have to develop sovereign yield curves against which corporate debt can be priced. They will also need to establish an appropriate regulatory and legal framework and build market infrastructure, such as clearing and settlement systems.

If they achieve all that, they will have done much to soften the next crisis. But it will come too late to ease the pain of this one.

Philip Stephens is on holiday

LETTERS TO THE EDITOR

Soros case neglects microeconomic origins of Russia's predicament

From Mr David Flanagan.

Sir, The case made by George Soros regarding a Russian currency board (Letters: "A G7-backed \$500m currency board is the only way for Russia to end its crisis", August 13) rested on many interesting macroeconomic observations.

However, far from having solely macroeconomic origins, much of Russia's current predicament may be traced to microeconomic fundamentals. Therefore, medium- and long-term solutions are likely to be microeconomic in nature.

The fundamental problem

facing Russia's budgetary position is a revenue item, namely taxation receipts, not significantly from the corporate sector. Shoring up public finances in the face of such a shortfall through complex financial engineering is, by any reckoning, a stop-gap measure only.

Russia's corporate tax and law systems must be strengthened if overseas investors' confidence in Russia's transition programme is to be restored.

Concerning Russia's savings structure, a stable interest rate regime and confidence in corporate regula-

tion will encourage domestic saving. A currency board and a fixed ruble do not easily imply interest rate stability.

Also, who would sit on such a board? If it comprised overseas figures, its decisions may be seen as dictated from the international community. If made up of domestic figures, its independence from political influence, given forthcoming elections, may be doubtful.

David Flanagan,
Ground Floor Flat,
71 Netherwood Road,
London W14 8BP, UK

Conflicts ECB will confront

From Mr Colin Richardson.

Sir, There has been much criticism of the Bank of England's decisions on interest rates.

Indeed, one sympathises with its difficulty in arriving at decisions which are appropriate to the varying needs of different sectors of the UK economy, workforce and regions.

There is a distinct analogy with the problems facing the future European Central Bank. The present UK situation is but a microcosm of the difficulties which the ECB will encounter in finding any reasonable balance between an ever wider diversity of conflicting interests within the European Community.

The strong possibility of failure to achieve that reasonable balance could cause strong dissatisfaction across national boundaries, with inevitable consequences. Those who advocate entry into the single currency, in the foreseeable future, would do well to consider the dangers, in the light of the first-hand experience which is being seen in the UK at the present time.

Colin Richardson,
Phoenix Cottage,
Crawley End,
Christall,
Bosston,
Herts SG8 5QN, UK

Not comparing like with like on pay

From Mr Philip Alexander.

Sir, The football field is more level than the boardroom. Footballers and directors are on the receiving end of high pay. Curious that Ruth Lea, of the Institute of Directors (Letters, August 11), both dissociates herself from the open market which supports the footballers, supplies their pay, and is an apologist for the recipients who pay themselves behind the boardroom door.

Philip Alexander,
35 Matilda Street,
London N1, UK

From Professor J.F. Lamb,
Sir, It is no doubt part of

the job description of Ruth Lea to defend the indefensible but she should at least compare like with like. The highly paid footballers (and other sports-people) differ from the senior directors who have recently been given huge pay rises in at least the following respects:

• Their competence is tested regularly and if found wanting they are no longer highly paid; directors can go on under-performing for years with no penalty.

• Sportsmen get no large share options or pension packages and when they retire get no large severance packages; how different from directors!

• Sportsmen have a short active life; some directors seem to go on into senility.

• It is arguable that success on the playing field has a larger effect on the morale of a country than the economy generally; viz. The French World Cup effect.

Football shows the capitalist market working better than most other bits of the market system; perhaps the Institute of Directors could find a useful role in trying to get business to emulate it.

J.F. Lamb,
Ex Gas Grid Campaigner,
23 Millbank,
Cmpt,
FPO KY15 5DP, UK

A dangerous generalisation about crime scene in Italy

From Mr Sergio Scaramiento.

Sir, On reading in Paul Bett's article "Italy endures a renaissance of crime" (August 10) that the villa he rented in Varese was burgled during his family's holiday, one cannot but sympathise with the frustration and anger of the victim of a very unpleasant episode. However the quick inference

that Italy is enduring a "renaissance of crime" belongs to the realm of summer fiction rather than fact. Generalisations are dangerous and depicting Italy as a place where one is either robbed or robs for a living is not only gratuitously insulting but does not serve the reputation for balance and accuracy a newspaper like

the FT enjoys worldwide. Anger and frustration are not the best mentors when you set pen on paper. At least this is what we suggest to our fellow countrymen when they call after being mugged in the UK. Perhaps a quick glance at the statistics would help to get the records straight. You may like to take a look at the

page on crime in the Economist Pocket World in Figures (edition 1998) where (surprisingly!) the UK outperforms Italy in the rate of thefts and serious assaults.

Sergio Scaramiento,
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L'Ecosse Libre

Nationalism is turning Scotland into Britain's Quebec, says **Andrew Gowers**



The "sleek" Salmond, and Dewar who will be First Minister?



Three French words sum up the growing independence in parts of Scotland's business community as next May's elections for the new Scottish parliament draw near.

What I asked the chief executive of a leading company in Edinburgh this week, most worries business about the current state of Scottish politics. His reply, uttered through clenched teeth, was: "Le Québec Libre".

You can see what he means. The Scottish Nationalists, with their pledge of a referendum on independence, are on a roll, repeatedly beating the Labour party in opinion surveys.

Could their canny leader, Alex Salmond, beat Labour's Donald Dewar to become the country's first "first minister"? More important, is Scotland becoming Britain's Quebec - perpetually at odds with the rest of the state, constantly chafing at its link with the centre, fomenting political instability and economic uncertainty?

If so, more than the business community should be worried. Victory for the Nationalists next year would pose a grave and immediate challenge to Tony Blair's government. But even a strong Nationalist showing in the elections, with Labour emerging as the largest party, would seriously complicate the task of governing Scotland - and by extension the rest of the UK.

Contemplate for a second what life could be like with such a parliament. Few Scots, after all, believe the SNP will be anything less than a powerful challenger next May.

Scotland's devolution settlement, strongly endorsed by referendum in the wake of Labour's general election victory last year, then takes on a provisional air. The wrangling and rancour with London increase - to the advantage of the Nationalists and the disadvantage of Labour. The tide runs on towards a Nationalist victory in 2003 and an independence referendum not long after. The ambitious reshaping of the UK constitution by a Labour government dominated by Scots starts to unravel.

It was not supposed to be like this. When Labour

rammed through its devolution proposals following its general election victory, it aimed to satisfy the Scots' appetite for home rule, thereby consolidating Scotland's position in the union.

Mr Dewar, the Scottish secretary and likely first minister, thought he could ride the wave of enthusiasm from the referendum into a comfortable Labour victory next May. Thus empowered, and building on close relations with the London government, he would set about producing policies that responded more closely to Scotland's needs and wishes.

Instead, Mr Dewar now has the weary air of a man under siege. He has been genuinely surprised by the Nationalists' strong showing in the polls. His party is divided, and in places corrupt. He has made mistakes that have fed the SNP's propaganda machine.

Perhaps most serious from the point of view of the coming election campaign, he is having obvious difficulty framing a counter-attack. Mr Salmond, the SNP leader, is a uniquely slippery target, constantly shifting his emphasis between the campaign for independence and a more Blair-like promise of good governance for Scotland. Citing Burns, Mr Dewar calls him "sleek" - plausible, sly and deceitful.

But Labour's problem goes deeper. It is now seen by many Scots as the party of middle England; Tony Blair

is viewed as out of touch with Scottish concerns. That exacerbates the Scots' tendency to oppose whoever occupies power in London. Given their own parliament, why would they not vote for a party that vows to put Scotland first?

Mr Dewar has two responses. He attempts to pick apart Mr Salmond's arguments on the politics and economics of independence. And more so, he warns that a powerful SNP could put at risk favourable treatment of Scotland within the union, whereby it receives, for instance, higher public spending per head than other parts of the UK.

Neither approach is likely to work. The arguments about independence are abstract and confusing, and many voters will feel they can be left for an eventual referendum campaign. Whether or not Scots are indeed better off within the union than outside it, most do not feel they are. Resentment that remote rulers in London conspire to do the country down is as ingrained in the national consciousness as the flavour of peat in a fine malt.

It is this sentiment, rather than the desire for independence per se, that is probably driving the SNP's poll ratings up. To counter it, Labour's team - newly reinforced with the controversial appointment of media baron Gus Macdonald

as minister for business and industry - needs distinctive policies with a home-grown flavour.

But there is little sign of any such policy platform emerging from the Scottish Office. And it is hard to see Mr Dewar fashioning a manifesto containing ideas significantly at odds with those of his New Labour colleagues in London.

There is a strong chance, therefore, of Mr Salmond becoming at least a powerful opposition leader in the Scottish parliament. He could find himself in a position to claim shared credit for its successes, and, more important, to blame its failures on London and its Labour puppets in Edinburgh.

So what, you may say: the Scots do not really want full-blown independence, and would almost certainly vote the idea down if a referendum were held tomorrow. Even if the SNP were to win the second elections to the parliament, due in 2003, it would not necessarily mean independence was round the corner.

Perhaps not. But that is not the point. What worries business is the prospect of endless uncertainty and alteration over Scotland's status, rather than the nature of an eventual settlement.

Hence the gritted-teeth reference to Quebec. Voters there have for decades elected pro-independence provincial governments and then turned down independence in referendums. The effect of the uncertainty on Quebec's economy and on Canada as a whole has scarcely been salutary. And the Bank of Montreal long ago moved its head office to Toronto.

The optimists prefer the example of Catalonia. There, voters have long elected a strong regional government intent on boosting their region's interests within Spain rather than on secession. The dominant regional party thrives by keeping its distance from the parties in Madrid - and now holds the balance of national power.

But that is, for the moment at least, not Mr Salmond's tune. He insists that independence is the aim, and that his party will, Quebec-style, put that idea to the voters again and again - until they vote yes.

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Friday August 14 1998

Russia's options

Russia's IMF agreement last month raised hopes that its troubles might finally be over. This week, those hopes were in tatters, along with Russia's financial markets. George Soros, in a letter published in this newspaper yesterday, said that it has no choice but to devalue and introduce a currency board. Has Russia really run out of options?

The root of the crisis is a lack of confidence in the exchange rate and in government's ability to honour its debt. This is despite the support provided by the IMF deal, and despite the government's admirable actions to improve the budget balance.

The financial markets are being crushed. Short-term bond yields rocketed to over 200 per cent yesterday, as liquidity in the interbank market dried up and Russia's banks scrambled to sell bonds to meet their liabilities. The central bank has been pouring its reserves into supporting the currency, prompting it yesterday to impose limits on banks' purchases of foreign currency.

Yet a full-scale financial crisis is not as imminent as Mr Soros fears. With its reserves boosted by the IMF package, the Russian government can meet its debt-servicing requirements until mid-September or so, even assuming that it fails to issue any new debt. Both it and the west do therefore have some time to consider the next move.

One option is devaluation. However it hardly needs saying that this would be extremely risky. With markets as turbulent as Russia's, there can be no such thing as a "controlled" devaluation. Such a move would most likely spark a panic reaction, sending the rouble into a tailspin. This would risk all the govern-

ment's achievements of the past few years, and could even end in the collapse of both the government and the reforms.

The urgent challenge is to restore confidence to financial markets. What the IMF must do at once is announce its intention to shift more of the money intended for supporting the rouble towards direct finance of the budget. By making it easier for the government to roll over debt, this should help restore the confidence now sadly lacking.

Yet this tactic is only a stop gap. In the longer term, it is essential for the government to restructure its debt and strengthen the public finances. Total domestic government debt is not excessive, but its maturity structure, even after last month's restructuring package, is heavily skewed towards the short-term. The last restructuring deal involved converting domestic bonds into dollar-denominated securities. But it left the Russian dollar bond market saturated and unstable. A way needs to be found to lengthen the maturity of rouble-denominated bonds.

In addition to restructuring debt, the Russian government must continue to devote its efforts to implementing its fiscal reform programme. Provided it does so, the west should in turn provide the funds Russia needs both to meet its short-term financing requirements and to stabilise the rouble. The confidence crisis has indeed turned out to be far more severe than was initially supposed, in large part because of events elsewhere. Yet so long as the government is pursuing a sensible reform programme, the west has no same alternative but to continue to support it.

Car ramp

The British government's attitude to car buyers is about as high handed as Henry Ford's when he said they could have any colour they liked if it was black. In this case consumers can have what they like so long as it is not a "grey" (unofficial) import. These are much cheaper than nearly identical cars from authorised dealers.

To ensure that imported cars conform to European safety standards, they must generally be authorised under the EU whole Vehicle Type Approval scheme. This is the blanket approval used by wholesalers for bulk imports. However, individual cars may be shipped into the UK under the Single Vehicle Type Approval regulations (SVTA) on payment of an £165 inspection fee.

This system was originally designed to ensure that one-off personal imports conformed to safety regulations. Accordingly, a limit of 50 cars in each model was set. However, the SVTA regulations have increasingly been used by independent traders to bring in cars of standard manufacture from south east Asia. Because of the high level of prices maintained by official dealerships in the UK, such imports can be sold at around two thirds of the "official" price.

Clearly this price competition is entirely beneficial to the consumer and should have been welcomed by the government. For a time it seemed that Dr Gavin Strang, the former transport minister, would open up this trade by abolishing the numerical restrictions. But his resolve crumbled after lobbying from the industry, and in May he announced that the quota would remain.

Now the independent traders are challenging the decision in the courts. They deserve every success. For whatever the legal niceties turn out to be, the present quota on grey imports is blatantly anti-competitive. The price differential between British and other car markets is hard to justify and needs to be challenged vigorously.

Yet the High Court is not the best place to achieve a policy change of this kind. The replacement of Dr Strang by John Reid in the recent reshuffle gives the UK government a chance to think again. A sharp prod from the EU competition directorate could give it the political excuse to do so. The government says it is pro-business; it must show that this does not mean giving in to any businessman who wants to maintain a fence round his market.

Moral debt deal

Nearly two years of legal wrangling and sanctions threats have finally produced a deal between the two main Swiss banks and Jewish groups, backed by local politicians, in the US. UBS and Credit Suisse are to pay Holocaust survivors \$1.25bn in compensation for failing to return wartime deposits and, more broadly, for Switzerland's role in laundering Nazi loot.

Settlement of this dispute, which has severely strained relations between the US and Switzerland, should restore some calm to the wider historical re-examination of one of the darkest chapters of this century. The deal is a compromise. The \$1.25bn to be paid by the banks over three years looks much nearer the \$1.5bn that the Jewish groups were demanding than the \$800m the banks offered in June. But unlike that offer, it covers any claims arising out of the Völkser inquiry into the Swiss banks' dormant accounts. The deal also provides for the dropping of any claims against all other Swiss banks. The most important of these is the Swiss National Bank.

There are still loose ends. The deal does not cover the Swiss insurance companies, which are among 16 European insurance

companies that have been taken to court in the US for not paying out on policies on lives lost in the Holocaust. But there is a prospect of a more amicable settlement, brokered by insurance commissioners of individual US states.

There remains the possibility that US litigants will use the Swiss bank deal as a precedent to go after others. Deutsche and Dresdner banks of Germany are being sued for compensation in the US. But the case against them may be harder to prove, because it rests on their overall role in laundering Nazi war loot, not on any specific dormant accounts of Holocaust victims. Other European wartime neutral countries which collaborated with the Nazis have financial institutions which appear neither as culpable, nor as tempting a target, as the Swiss.

There are two broader lessons. Switzerland undoubtedly feels threatened by the international reaction. The search for allies has revived Swiss interest in joining the European Union. For the US, the affair represents in some sense a victory. But the way in which it was achieved - sanctions threats by individual US states - stores up difficulties for Washington in future.

Russia's moment of truth

Markets are collapsing and threatening to drag banks and the rouble down with them. But, says John Thornhill, default may prove a more palatable option than devaluation

It was only three weeks ago that Russia's booming prime minister, Sergei Kiriyenko, declared "absolute victory" as the International Monetary Fund approved the first part of a rescue package designed to haul Russia from deepening crisis. Yesterday, Mr Kiriyenko was staring at the prospect of absolute defeat.

The country's collapsing financial markets have already cut off the government's access to fresh finance, exacerbating its short-term funding difficulties. This in turn is eating away at the central bank's hard currency reserves - which fell \$1.5bn to \$17bn in the first week of August - and is threatening to destroy the country's banking system.

In a letter to the Financial Times, George Soros, the world's best-known speculator, said the meltdown in the had now reached a "terminal phase". Yesterday, his prophecy appeared self-fulfilling.

The prices of Russian equities and bonds plummeted to new lows this year. The stock market, which was suspended at one point, fell 15 per cent before recovering to close 6.5 per cent down. The word on every market participant's lips was that either the government would have to default on its debts or devalue the rouble. Neither is a happy prospect.

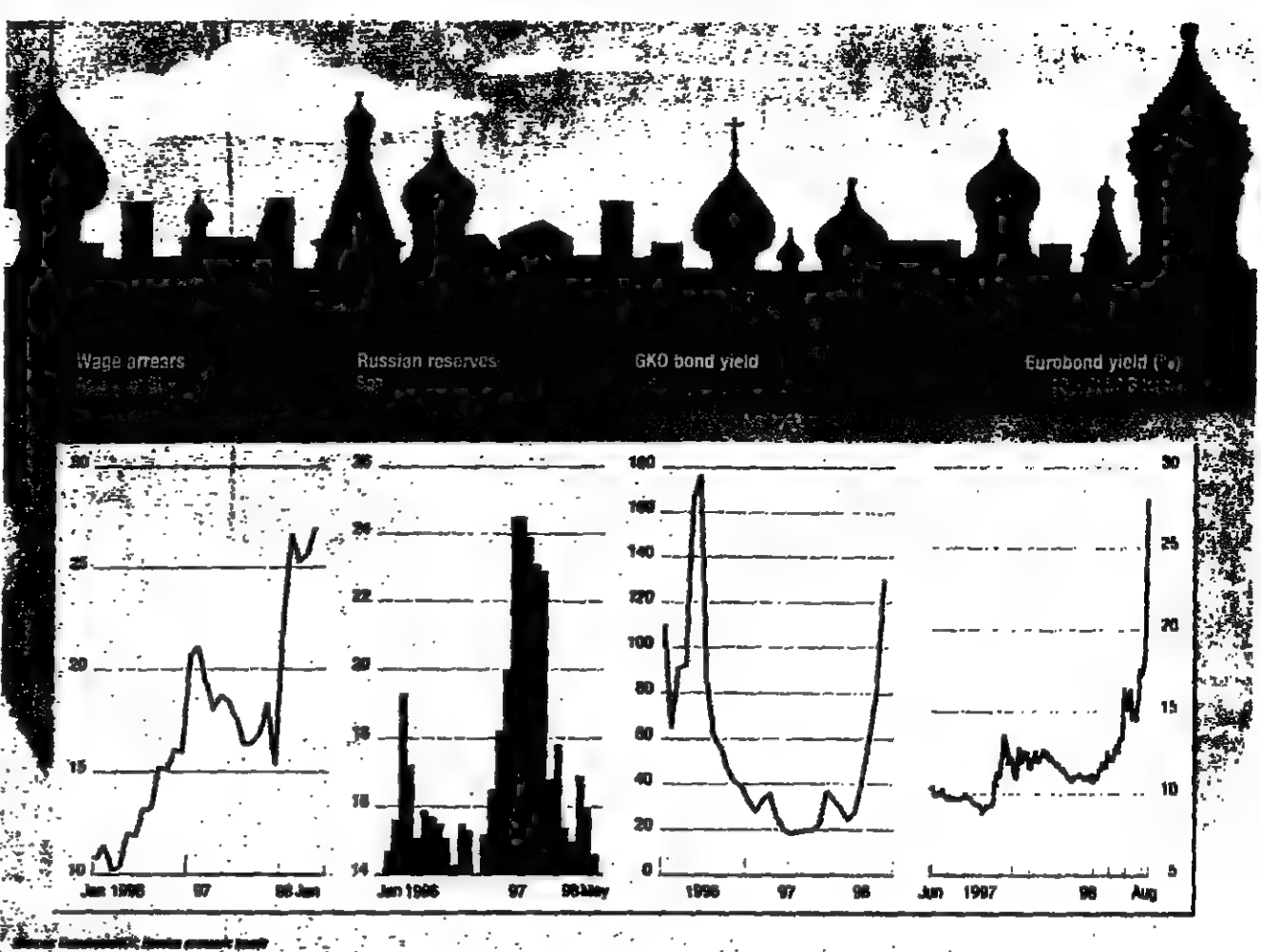
"If you had to sum up the mood of investors in one word it would be despair," said one market trader. "Investors have completely lost faith in the government," echoed Moscow's Kommersant business newspaper.

Yet there is still a sense of uneasiness about the crisis. Most Russians, who do not have mortgages, car loans or credit cards, appear oblivious to the wild gyrations of financial markets and interest rates. Even though the financial system appears on the brink of collapse, top Russian officials - including Boris Yeltsin, the president, Sergei Dubinin, head of the central bank, and Anatoly Chubais, the chief debt negotiator - remain on holiday.

Even Mr Kiriyenko, who has made heroic efforts to grapple with his responsibilities since entering office in March, was reluctant to admit the gravity of the situation yesterday. "What is happening on the markets belongs in the realms of psychology," he said. "There are at present no financial grounds for a deterioration in the situation."

Objectively, Mr Kiriyenko may be right. Russian markets appear to have been the victim of negative investor sentiment about the Japanese yen, the recent slide on Wall Street, further falls in the international oil price and fears of a Chinese devaluation. Prices have moved wildly in extremely short periods after most big investors closed out their positions ahead of their holidays. "My feeling is that markets in Russia are over-reacting," says Nicholas Stern, chief economist at the European Bank for Reconstruction and Development. "I do not think the markets have learned anything new over the past three weeks and, in that sense, the price movements are rather artificial."

Yet, as has proved to be the case in several Asian countries, extreme market falls can quickly cause fundamental problems of their own. The danger is that this is beginning to happen in Russia.



as the collapse of the financial markets threatens to undermine the banking sector. The central bank yesterday moved to increase liquidity in the sector as rumours abounded that even some of the country's biggest banks were in severe trouble.

Holger Mueller, banking analyst at Fleming UCB, the Moscow-based investment bank, says Russian banks have been caught in a liquidity squeeze as the value of their financial assets has plummeted. Creditors have started calling in their credit lines and refusing to roll over hard currency loans.

"The main risk now is that one of the big banks that has household savings may not be able to pay out on their deposits which would cause substantial damage to confidence and trigger a run on the banks," he says.

If retail depositors started withdrawing their money from the banks - estimated to be \$35bn at the end of June - this would put enormous pressure on the government debt market as banks were forced to liquidate their Treasury bill portfolios. It could also endanger the stability of the rouble as the population switched into dollars.

Yet the central bank appears acutely aware of the dangers of keeping weak banks afloat. Many Russian banks are run more like speculative hedge funds than conservative financial intermediaries and their collapse would do little harm to the broader economy. "The central bank is afraid of injecting too much liquidity into the banking system because it will just be used to buy dollars and further destabilise the rouble," Mr Mueller says.

In his letter to the FT, Mr Soros argued that the action needed to resolve the banking crisis was diametrically opposed to the action the government had agreed with the IMF to solve its

budget crisis. "The IMF programme imposes tight monetary and fiscal policy; the banking crisis involves the injection of liquidity," he wrote.

Mr Soros argued the only way out of this dilemma was to introduce a currency board - backed by \$50bn of reserves - after a 15-20 per cent devaluation of the rouble. Such currency boards, which fix the local currency to a hard currency and ensure that domestic money supply expands or contracts in line with hard currency reserves, have brought

'A devaluation would be a disaster. The market would end up chasing its own tail downwards'

financial stability to countries as diverse as Argentina, Estonia and Singapore.

But the Russian government has long argued it would be impractical to introduce a currency board in such a big and complex country. Besides, where would the \$50bn come from? "For a currency board to work, you have to have a very flexible fiscal policy because you have no control over your monetary policy," says one western economist. "But anyone who understands how fiscal policy works in Russia knows that that is not very realistic."

A better way of letting some steam out of the system may be to have a controlled devaluation - to reflect the fall in commodity prices which form the bulk of Russia's exports - and introduce a more flexible exchange rate regime. But again the question is whether Russia has the

institutional capability, and sufficient international reserves, to deliver such an outcome.

Ministers fear any devaluation of the currency would panic the population leading to a run on the banks and a rout of the rouble. "A devaluation would be a disaster," the western economist said. "It would end up with the market chasing its own tail downwards."

Before it contemplates a devaluation, the government seems more likely to force a restructuring of the domestic treasury bill (GKO) market, which has been the chief cause of its financial woes this year. Politically, it is becoming increasingly hard for the government to persuade striking workers that it should honour its debts to foreigners in the debt markets before it pays off wages to coalminers and teachers.

With foreign investors reluctant to roll over their holdings of short-term GKOs, the thinking is that the government may force them to do so by unilaterally lengthening the bonds' maturities. "Russian debt is already trading at default levels," says one bond holder. "Investors are beginning to reconcile themselves to the fact that they are going to get restructured."

Such a step could not be taken lightly. Any such drastic measure would close off Russia's access to capital markets for many months to come. But so long as the government continued to run a budget surplus, it could soldier on regardless. That would win more time to overhaul its tax regime and put its public finances in order.

A growing part of the Russian industrial establishment appears to favour devaluation. They believe this would make their exports more competitive lower their domestic cost base. Russia's politically powerful oil and gas

companies, which own large parts of the country's media, argue that a devaluation would be the best way out of their own financial difficulties. They have taken to discussing the IMF as "Glasnost on the Potomac", referring to the Soviet command economy.

For the moment at least, the government appears determined to stick to its IMF-approved austerity plan. The Fund has given the central bank sufficient reserves to hold the rouble for several more weeks, perhaps months, assuming there is no mass panic among the population.

Ministers are still arguing that investor confidence will return after the government has demonstrated its commitment to raising tax revenues and pursuing painful structural reforms. It is also possible that more support may come from the IMF or Group of Seven countries to plug the expected hole in the government's funding needs this year.

The US administration, in particular, appears desperate to help the Russian government through its financial crisis, especially since President Bill Clinton is due to visit Moscow on September 1. David Lipton, the under-secretary of international affairs at the US Treasury, yesterday held talks in Moscow with Mr Kiriyenko to discuss the government's financial plight.

It is clear that the Russian government has no easy options. It remains highly vulnerable to global events and market moods beyond its control. Yet the outcome of the next few weeks could prove critical in determining the stability of the Russian economy and the political system for years to come.

It has become something of a cliché to argue that Russia is forever at a turning point. But this time, it may be true.

OBSERVER

Watch this space

A year ago, Yuri Baturin was kicked out of his Kremlin job as Boris Yeltsin's defence adviser. Yesterday he was turfed off the planet. The bespectacled 49-year-old political fixer blasted off from the Baikonur Cosmodrome in Kazakhstan, strapped into a spaceship with the relief crew for the accident-prone Mir space station.

The former lawyer and journalist has spent a year in training and lost 18 pounds, but it was his political weight that won him the 10-day space trip. "Naturally his having a rather high position in the government did play a certain role," admits Andrei Malboroda, deputy head of cosmonaut training. His record of resolute lobbying inside the Kremlin corridors for the Russian Space Agency can't have done any harm either.

The Russians are happy with their excess payload. "We can teach anyone to become a cosmonaut as long as he is not an idiot," said Viktor Blagov, Mir's deputy flight director. Which is good news for any government which likes the idea of sending excess bureaucrats hurtling off into the cosmos.

Cast off

It's intermission time in India's political theatre, where former

film star J. Jayalalitha is playing the role of the woman who can topple the coalition government by pulling her party out.

The audience's eyes were glued to Madras yesterday as the drama queen met party colleagues to decide what to do about the latest crisis - triggered by a complex dispute between states over water resources.

In the end, the star stayed in her dressing room while a bit part player - petroleum minister V.K. Ramaswamy - emerged to say that the party had given her authority to decide what to do at the appropriate time, whenever that might be.

The star's unusual coyness may be explained by the lack of encouragement from Indira's Congress party, which might be content to let the BJP-led coalition totter on for a while.

The next real could start running on Monday, when India's Supreme Court is due to hear a case on the water question. Some say Jayalalitha, painted into a corner by her own political brinkmanship, may keep in a bit longer - until she gets her cue from Congress. And that will depend on the other megastar of Indian politics, Sonia Gandhi.

The house lights may be up for some time. Popcorn anyone?

Staying away

Sweden may boast one of the highest standards of living in western Europe, acres of space

and gallons of fresh air. But Swedish executives on overseas postings seem curiously reluctant to go home.

Telecommunications giant Ericsson has lost a cadre of top management in the US - ostensibly because they couldn't be persuaded to return. Overall US boss Bo Hedfors has joined arch-rival Motorola rather than go back to Stockholm, while colleagues Anders Torstensson and Boguslaw Plekarski are moving on as head of the mobile phones and business development respectively.

"Once they get a taste for the life out there, it is sometimes difficult to return," according to one company insider. Aircraft maker Saab is understood to be suffering similar problems in trying to lure executives to its headquarters in the admittedly less than lively town of Linköping.

Clearly income taxes of 60 per cent are a powerful deterrent, as are the long winters. For Swedes, it seems, there's no place like home.

Left foot forward

The election campaign by Germany's Party of Democratic Socialism - successor to the communists - is full of glib video clips, aggressive posters and brash slogans quite out of line with the stuffy Stalinism of its predecessors.

In a video attacking more of

MTV than Marx, a skimpy-clad girl races across two escalators - one is carrying well-dressed capitalists upward, while on the other Germany's oppressed masses try desperately not to be drawn downhill. The girl switches the escalators round to the tune of the PDS campaign song: *This is Still My Country - and Nobody Needs to Shut Up*.

Party boss Gregor Gysi managed to keep a straight face as he attacked rival political parties for trying to "Americanise" their campaigns. But if they really must, he added with a grin, they should at least do it properly.

Motor way

Renault chairman Louis Schweitzer's disclosure that the French carmaker fancies a slice of the privatisation of Romania's Dacia - some of whose cars are based on old Renault models - might just jog a few memories in Paris. After all, cultural links between France and Romania are strong.

After a hesitant start, Lionel Jospin's Socialist-led government has been flogging off its own state assets with increasing gusto. Now that Renault is dangerously close to getting its act together in its centenary year, Bucharest's determination to get out of the metal-tashing business might just remind a few officials in France that Renault is still 44 per cent state-owned.

Financial Times

50 years ago

Uruguay Denies Rumour
Montevideo, August 13. The Uruguayan Minister of Finance denied here last night any intention to devalue the peso. Rumours of devaluation circulated in business and banking circles when the Bank of the Republic withdrew from trading in the free market on Wednesday, but continued to quote exchange for imports and exports. The bank's withdrawal from the free market was described by the Minister as a "temporary measure" and was due, according to authoritative sources, to heavy demand for dollars from Argentina.

Romania Unfreezes Funds
Bucharest, August 13. In view of the country's improved currency position, Romania's Finance Minister has decided to release certain of the funds blocked when Romania's currency was reformed in August last year. The lei funds to be released are small savings bank deposits, money deposited by diplomatic missions, funds deposited by nationalised industries and those belonging to the State before nationalisation, and various savings, pensions and public and private credits.

THE LEX COLUMN

Tokyo on the tightrope

Recommending a "hairshirt" solution to someone else's problems is often tempting. The temptation is well-nigh irresistible in Japan's case, given the country's aversion to change and its underwhelming new group of political leaders. But Long Term Credit Bank of Japan is a salutary reminder of the dangers a radical shake-out could pose.

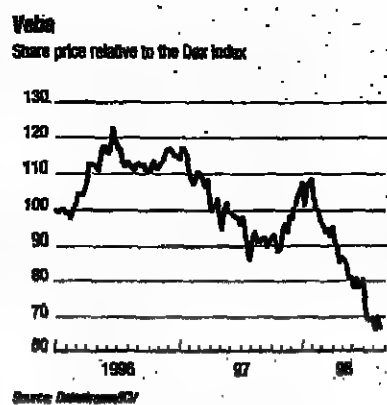
Voices in the market are baying for blood and have set on LTCB as the sacrificial lamb. But closing banks is no simple matter when you are simultaneously trying to resuscitate the economy. The closure last November of Hokkaido Tokai-shoku devastated the regional economy. And LTCB presents an even more difficult challenge - it has extensive international exposures, much of it through derivatives. It is also large - some six times the size of Continental Illinois, deemed too big to fail by the US authorities in 1984. Satisfying market vigilantes might, therefore, have serious systemic consequences.

Doing nothing is not an option. That would trigger a spiral of economic and market gloom probably just as severe. Japan's authorities must choose between these two extremes. Shareholders and management have to take their punishment. But this must not be allowed to unleash damaging systemic consequences. This may mean throwing a temporary lifeline to the likes of LTCB.

Veba

Veba's business difficulties are only half the problem. The losses at its silicon wafer unit are disappointing, though hardly surprising, given the state of the semiconductor industry. More worrying is the red ink in telecommunications, with start-up costs well above expectations. But this is largely due to 130 new competitors scrubbing for share. Most of them will disappear as the market shakes out. Meanwhile, Veba has put together a valuable collection of telecom assets, which could be sold if they do not perform.

The real disappointment is the group's failure to communicate the bad news properly. This has rightly angered investors who bought into Veba as a shareholder-friendly company that promised consistent double-digit growth. The result has been huge underperformance: the DM98 share price compares with



break-up values of DM150 and more. To regain trust, the management will have to keep restructuring and eventually dismantle the group's conglomerate structure. The example of rival Vag, whose shares have jumped over 20 per cent since it boosted its senior management in June, should provide plenty of motivation.

Cross-border M&A

Cross-border takeovers financed by stock, once considered impossible, are suddenly all the rage. British Petroleum Amoco and DaimlerChrysler, the two largest industrial mergers to date, are taking this approach. So have several smaller deals, such as Interpublic's purchase of Shandwick, the UK public relations outfit.

The attractions of using paper are obvious, since all-stock deals can be structured to avoid painful tax and goodwill charges - an advantage US companies have long enjoyed domestically. The sticking point has been a belief that shareholders do not want to hold foreign stock in a different currency.

As investors have become more global in outlook this is clearly no longer the case. Companies are also doing their best to make their paper palatable; BP is making much of the liquidity of its American Depositary Receipts and switching its reporting to dollars.

DaimlerChrysler is going one better with its new global registered shares. While these are hard to distinguish from

ADRs in practical terms, more US investors may qualify to hold them. They may even gain entry into the S&P 500 index, opening them up to index-tracking funds. And both groups are offering shareholders dividends in the currency of their choice.

For now, all-share cross-border deals will probably remain confined to two types of deals: big mergers among household names that institutions will have to participate in, or purchases of small companies by much larger ones, where any drawback of shares would matter little to the acquirer. But as investors become accustomed to holding foreign paper, the middle ground will open up - and so will the floodgates.

Parmalet

Tired of milking the cows? Try the shareholders. That appears to be the philosophy of Calisto Tanzi, the controlling shareholder of Italian dairy products group Parmalet. Mr Tanzi's acquisitive habits have seen turnover leap from L4,300bn in 1995 to an expected L10,000bn this year. But his appetite is far from satiated, hence a planned \$600m capital raising exercise. But just how does a family capitalist grow fast while keeping control?

Answer: resort to the discredited mechanism of non-voting savings shares. Worse, Mr Tanzi reckons he can escape pricing these shares at the typical 35 per cent discount to normal shares. Because the savings shares are convertible in the event of a takeover, he hopes to get away with a 10 per cent discount. But this is spurious, since Mr Tanzi controls the company and is resorting to savings shares precisely in order to preserve this position.

Moreover, for the new stock to yield the 3 per cent that savings shares average, it would need to be priced at about L1,600, not the L3,000 which Mr Tanzi is targeting. But if the issue proceeded at the cheaper level, there would be huge earnings dilution. No wonder the shares have fallen 12 per cent since the issue was announced.

The best thing for Italy would be if Mr Tanzi's efforts failed. The lesson that fast growth requires sharing the spoils clearly needs reiteration.

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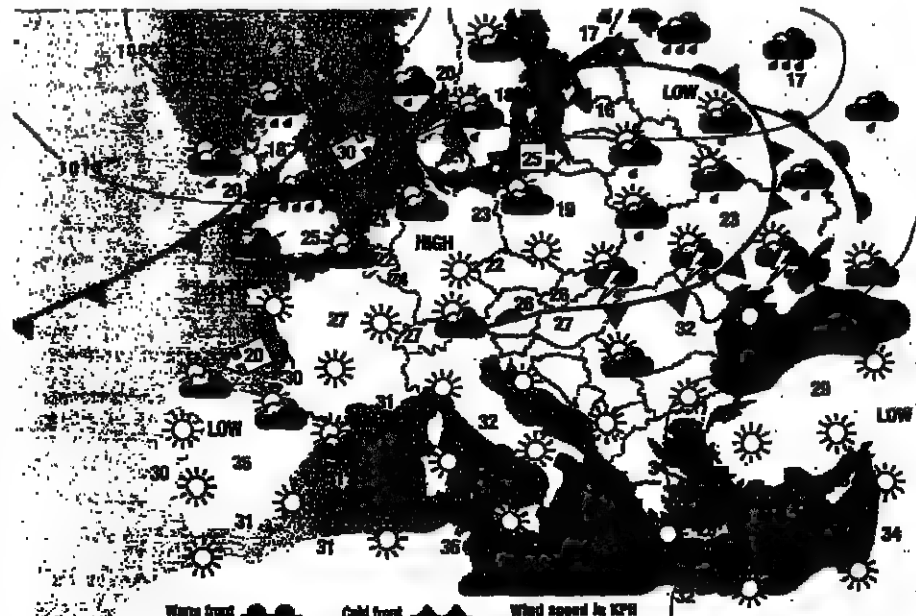
FT WEATHER GUIDE

Europe today

Scandinavia will be mostly dry with sunny spells. Rain will move into south-western Norway and Denmark later. Low pressure over the Baltic countries will bring showers and locally heavy rain, spreading across western Russia. A cold front from Lorraine to the eastern Alps will bring showers and thunderstorms. High pressure across western and central Europe will bring fine, settled conditions with plenty of sunshine. The Mediterranean will remain hot and mainly sunny.

Five-day forecast

Rain and thunderstorms will sweep across much of Europe over the next few days. Before and following this system, there will be drier conditions with some sunshine. Another frontal system should make it cooler in western Europe early next week. The Mediterranean will stay hot and sunny.



TODAY'S TEMPERATURES

Location	Temp
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Barcelona	24
Casablanca	24
Algiers	24
Paris	24
London	24
Amsterdam	24
Athens	24
Stockholm	24
Oslo	24
Reykjavik	24
London	24
Edinburgh	24

Situation at midday: Temperatures maximum for day: Forecasts by

Location	Temp
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Edinburgh	24



Senior MP's defection hits S African National party

Decision by frustrated reformer is coup for United Democrats

By Victor Mallet
in Johannesburg

The National party, which imposed apartheid on South Africa for four decades before yielding to majority rule in the 1990s, was dealt a severe, possibly fatal, blow yesterday when one of its senior figures defected to another party.

Sam de Beer, a former cabinet minister, who was leader of the NP in Gauteng - the country's most important province embracing both Johannesburg and Pretoria - joined the year-old United Democratic Movement in a public signing ceremony and automatically lost his position as a member of parliament.

Mr de Beer's choice of the UDM rather than the new party, founded by Roelf Meyer - like Mr de Beer a former NP reformist - and Bantu Holomisa, Mr Holomisa called Mr de Beer "a big fish" and Mr Meyer said he would be followed by a stream of

other deserters from the Nationalists.

Many voters are disappointed by the African National Congress government's failure to reduce unemployment or boost economic growth. The multiracial UDM, in spite of the vagueness of its policies, appears to be emerging as the ANC's main challenger in next year's general election because other opposition parties are identified with particular racial or ethnic groups.

The contest will be between the ANC and the UDM, Mr Holomisa said. "We do quality in terms of demographics to put up a strong fight against the ANC."

The NP's dismal showing in recent local elections suggests it is a spent force as a nationwide organisation and may survive only in the Western Cape.

Right-wing whites across the NP of betraying them by handing over power to the ANC, while most other South Africans remember it as the

party of oppression and racial segregation. The ANC said Mr de Beer's resignation merely confirmed the NP's "reserved place on the rubbish dump of history."

Mr de Beer said he had struggled for three years to reform the NP, but had eventually been forced to admit failure. "I joined the UDM today because this party reflects the feeling of how a South African party in these days should look and feel," he said. "The political scene in South Africa has to be restructured. South Africa needs a dynamic new party that truly represents all the people."

South Africa's old-fashioned Nationalists may be in terminal decline, but they are not leaving the stage without a fight. On Monday, a lengthy court case against the 82-year-old P.W. Botha, former South African president and NP leader, for refusing to testify before the Truth and Reconciliation Commission investigating apartheid-era crimes is due to resume in the town of George.

Howard gambles on 'biggest tax reform in Australia's history'

PM's make-or-break move reflects rise of One Nation party

By Gwen Robinson in Canberra

John Howard, the Australian prime minister, yesterday staked the future of his conservative coalition on plans for sweeping tax reforms.

The package, which Peter Costello, the treasurer, described as incorporating the "biggest tax changes in the history of the country, includes the introduction of a 10 per cent goods and services tax to replace a host of indirect taxes.

For the coalition, reeling in the face of the rapid rise of the populist One Nation party in rural and industrial areas, the announcement represents a make-or-break move.

The package involves personal income tax cuts of about A\$18bn (\$7.5bn) and provides benefits to low-income families, farmers, miners and export-dependent industries - all groups that have voiced dissatisfaction with the government's policies.

Mr Howard said the government planned to implement the reforms in

July 2000, but only if his coalition was re-elected in forthcoming polls. Officials indicated that the public response to the promised reforms would determine whether Mr Howard called an early election, possibly in October, instead of serving his full term to mid-1999.

The announcement follows a string of political defeats for the prime minister, including parliament's recent rejection of his proposal to privatise the remainder of Telstra, the Australian telecommunications giant. More significantly, it follows a previous attempt by Mr Howard's Liberal party to sell a goods and services tax (GST) to voters. That proposal lost the party the 1993 election.

Australia relies heavily on income tax as it is one of the few developed countries to lack any form of consumption tax. Critics warned of the impact of the reforms on Australia's fiscal position and on the government's projections for substantial budget surpluses in the coming

years. Mr Costello acknowledged yesterday the GST would cut the projected budget surplus in 2000 by about A\$4.5bn to A\$3.5bn. The tax reforms would increase annual consumer price inflation by nearly 2 percentage points from mid-2000, but it would be a "one-off effect" with no implications for monetary policy, he added.

Mr Costello said the Reserve Bank of Australia, the country's central bank, "realised" the GST would have only a one-off impact on inflation. "They will also understand that the reforms are worth having for all sorts of decent economic reasons," he said.

Nevertheless, some economists warned the central bank might undertake a pre-emptive monetary policy tightening to offset the effect of the changes.

Mr Costello also promised to maintain budget surpluses in spite of the erosion of the budget's bottom line in the coming years from the net impact of the tax changes.

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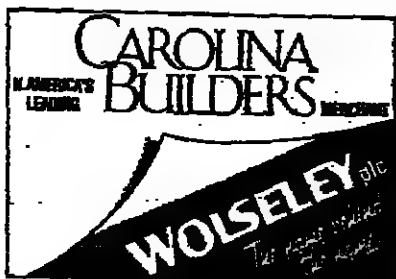
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INSIDE

Smurfit repackage paper for European investors

Michael Smurfit, chairman and chief executive of Jefferson Smurfit, the Ireland-based paper and packaging company, is hoping to persuade European institutions to hold its shares. That is because, after the launch of the European single currency, Irish institutions are expected to offload Irish equities. Page 17

Nasdaq set to delist Golden Bear

Golden Bear Golf, the golf products company whose chairman and leading shareholder is golfer Jack Nicklaus (left), said the Nasdaq Stock Market would delist the company on August 18. Nasdaq would not confirm the statement. Golden Bear, based in Florida, said the move to delist its securities was based on Nasdaq's net tangible asset requirement. Page 16

Aegon first-half profits up 45%
A big US acquisition, exchange rates and solid core growth lifted Aegon, the Netherlands' second-biggest insurer, to a 45 per cent rise in first-half net profits. The group said the planned sale of a key banking unit would ensure a 25 per cent rise for the full year. Page 14

Matiff to replace UK gift contract
Matiff, the French derivatives exchange, is to launch a new version of a gift futures contract it suspended after only nine days of trading. That contract was introduced in July as a challenge to the London International Financial Futures Exchange pit-traded gift futures. Page 24

Canadian gas prices hard to exploit
Few Canadian gas producers can take advantage of rising prices for the country's natural gas. Spot prices are up about 20 per cent. But with few unexploited gas reserves, expanded production depends on new finds, which means large expenditures on drilling. Page 28

Mauritius escapes market turmoil

Strong fundamentals have helped Mauritius escape the market in other emerging markets, sending the stock market to a peak this month. Profit-taking in recent sessions has pushed the index down from that high but analysts expect a further surge in the last quarter. Several factors explain the advance, but chief among them is the strength of the local economy. Page 28

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Telecoms losses hit Veba profits

By Ralph Atkins in Bonn

Veba, Germany's fourth largest company, yesterday saw its earnings track record thrown sharply into reverse as its push into telecommunications fell well short of expectations and Asia's economic crisis hit silicon wafer activities. The diversified industrial conglomerate, which listed its shares in New York last October, warned higher losses in telecommunications and from its MEMC silicon wafer subsidiary would drive net profits this year "significantly below" last year's DM2.8bn (\$1.5bn). First-half pre-tax earnings were up 14.7 per cent to DM3.5bn but fell by 3.1 per cent after adjustments for investment gains and restructuring costs.

Silicon wafer problems halt German group's growth

"After 17 quarters with double digit profits growth, we're experiencing a necessary consolidation phase," said Ulrich Hartmann, Veba chairman. Veba's telecoms losses reflected the poor start by nelo, its joint venture with RWE, the Essen-based industrial conglomerate, despite planned investment of DM7bn. The market was fully liberalised on January 1. Veba blamed strategy flaws and pointed to a new management team installed last month. Veba's half-year telecoms losses were not disclosed but nelo is expected by analysts to make total losses this year of about DM2bn.

In contrast, Mannesmann, the rival Düsseldorf-based conglomerate, yesterday said profits from its telecoms activities jumped DM184m to DM687m in the first half. Mannesmann's strength was based on its 12 mobile networks. But Mannesmann's fixed-line business, started public services earlier than nelo and from the outset placed no requirement on customers to register before using its network. Veba said it remained committed to developing its telecoms business, building on nelo's success in the fixed-line sector and by integrating E-Plus, its sister mobile company. Veba is also expected to conclude soon negotiations with BellSouth over a planned stake in nelo.

Mr Hartmann said the MEMC business remained "attractive", despite tumbling prices and losses of DM161m in the first half plus restructuring charges of DM250m. MEMC is taken under direct control from Düsseldorf - rather than be absorbed into the new chemicals group being created by the merger of Veba's chemicals activities with Frankfurt-based Degussa. Veba sought to counter the impact of yesterday's announcement by revealing cost cutting measures would be stepped up, with annual savings worth DM1.5bn now expected from 2002, compared with DM1bn. Meanwhile, restructuring at Stinnes, the distribution and logistics company, could hit earnings in 1998. Veba warned. The group is also looking to sell sanitary and heating activities. Yesterday's news tarnished Veba's image, with the shares ending down DM3.85 at DM95.75, having fallen to DM92.6 at one point. "We need to see that all the action is having some effect before sentiment will turn in their favour and narrow the discount to the sum of the parts," said Martin Dixon-Ward, analyst at Flemings Securities in London. List, Page 12

Boeing set to move plants and cut costs

By Tracey Corrigan in New York

Boeing, the struggling Seattle-based aerospace group, plans to open a 737 assembly line in Long Beach, California, and consolidate fighter aircraft production in St Louis, as part of its efforts to cut costs and improve efficiency. "We are strategically aligning our operations in response to global business realities. We are reducing costs. The end result is that we are ensuring a stronger, more competitive company," said Phil Condit, Boeing chairman and chief executive officer. Boeing previously said it would reduce its total workforce by 18,000 to 28,000 by the end of 1998. Analysts said the latest moves were seen as unlikely to halt speculation that Mr Condit was preparing to resign. Boeing has denied this and other rumours, including the replacement of Mr Condit by Boeing president Harry Stonecipher.

Among yesterday's changes, the company said it was relocating the headquarters of the Information and Communications Systems business unit to Anaheim, California, from Kent, Washington, and vacating all government-owned space in Downey, California. "These guys are six months late," said one analyst. While management had taken action to cut costs, it bore responsibility for poor margins. "They should not have set those prices if they could not get the costs down. It has not been an appropriately run company."

Mr Condit took over as chief executive officer in April 1996 and has made two substantial acquisitions, but production problems flippant the company into losses. The move of next-generation 737 production to Long Beach has been expected. The change will free the over-stretched plant in Renton, Washington. The additional 737 line will supplement capacity in Renton and allow more efficient and productive use of that key final assembly facility," Mr Condit said. "We will begin final assembly of the first Next-Generation 737 in Long Beach in the fourth quarter of this year."

By the second quarter of 1999, the company expects to be assembling three next-generation 737s a month in Long Beach.

FOX MARGINS PLEASE ANALYSTS BUT CABLE INVESTMENTS AND UK NEWSPAPERS WEIGH HEAVILY

News Corp's titanic year still leaves some ripples

By Richard Waters in New York and Susan Robinson in Canberra

Will News Corp's forthcoming sale of a stake in its film and television businesses be the high-water mark in its fortunes in the current business cycle, or is Rupert Murdoch's media and entertainment group finally about to deliver the sort of sustained earnings growth that has eluded it in the past?

"To judge from earnings released late on Wednesday, a wide range of its activities, from making movies to putting advertising inserts into magazines, are firing on all cylinders. That was enough to draw rave reviews from some analysts, while giving a lift to its shares after their recent dip. However, with its heavy dependence on the cyclical advertising markets in the US and UK, the caution that has hung over its stock price may continue to linger - a situation that has not been aided by the uncertainty created by Mr Murdoch's pending divorce."

During the first quarter of its latest financial year, at least, a number of News Corp's businesses seem to have performed better than most observers had expected. The growth of its television operations in the US, the core of its activities there, continued to outpace the rest of the industry, with the Fox network reinforcing its position with the young adult viewers prized by advertisers.

"The numbers were excellent. The TV stations gained market share, and their margins are improving," said Ms Jessica Reif, entertainment industry analyst at Merrill Lynch. Those gains in part reflect the turnaround of a group of stations bought last year from New World.

According to David DeVoe, News Corp's chief financial officer, the profit margins at these stations have been lifted from "the low 30s" to above 40 per cent. That bears comparison with the best-run stations in the US, though there is still scope for improvement, said Ms Reif.

The company's latest figures were also bolstered by the success of *Twister* with a worldwide box office of \$1.2bn. The traditionally volatile nature of profits from the movie business has left its mark on some analysts, prompting caution about whether such earnings can be repeated.

Fans like Ms Reif, however, maintain that such profits are "very, very sustainable," thanks to the expected profits from the release on video of a batch of movies, which include *Twister* and from syndication of television programmes.

These bright points, however, are tempered by other News Corp operations: its newspaper activities and heavy investment in cable and satellite television operations. The company's four UK newspapers produced earnings last year unchanged from a year before, despite an

increase in revenues of 5 to 6 per cent. Most of the extra income was poured back into trying to raise readership, yet the Sun still saw its circulation fall from 4.5m to 4.7m and the Times is still not in profit.

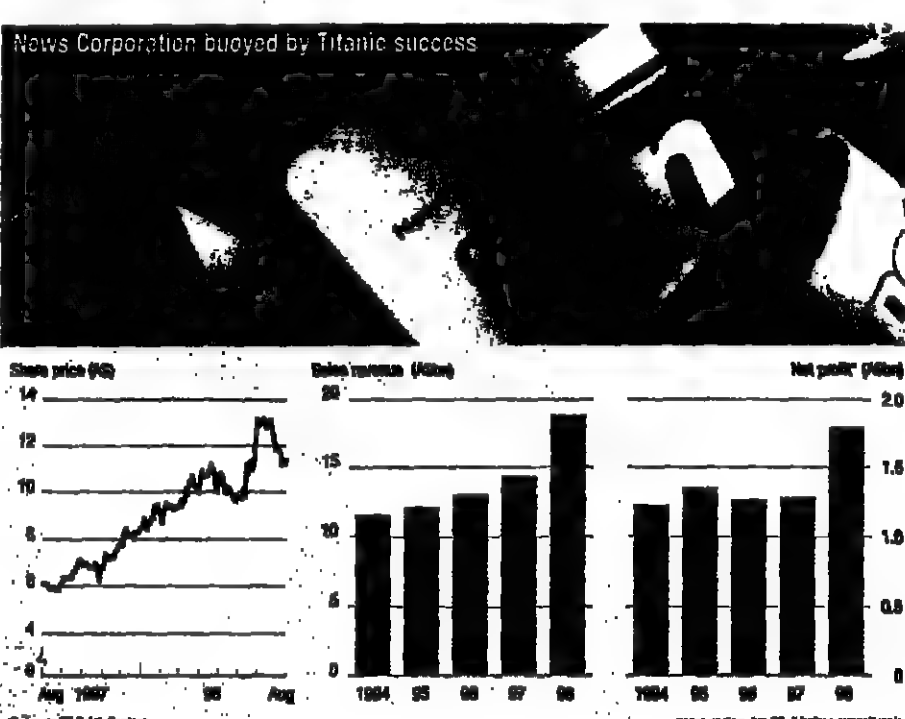
"The concern for News Corp's newspaper operations is that they are now having to spend money in the UK just to maintain market share," said one Melbourne-based analyst. "In Australia, the business is growing, but the cycle will work against them, with further slowing of the economy next year."

Despite the higher spending on winning readers, the risk of a renewed price war in the UK newspaper industry remains slight, say some analysts. With the pending sale of minority stakes in the Fox business, News Corp is unlikely to have the appetite for the sort of hit to its earnings that such a war would bring, said Steven Barlow of Credit Suisse First Boston in New York.

The company is also facing heavy costs in developing businesses, such as Fox News Channel. The investments wiped \$300m from earnings last year, said Mr DeVoe. In addition, investment by BSkyB, the UK satellite broadcaster in which News Corp has a minority stake, cut earnings from associated businesses.

The move of next-generation 737 production to Long Beach has been expected. The change will free the over-stretched plant in Renton, Washington. The additional 737 line will supplement capacity in Renton and allow more efficient and productive use of that key final assembly facility," Mr Condit said. "We will begin final assembly of the first Next-Generation 737 in Long Beach in the fourth quarter of this year."

By the second quarter of 1999, the company expects to be assembling three next-generation 737s a month in Long Beach.



Share price (pence)

Sales revenue (million)

Net profit (million)

Cendant to seek change in ABI purchase terms

By Richard Waters in New York

Cendant, the US direct marketing and franchising group, is to seek a change in the terms of its \$3.1bn acquisition of American Bankers Insurance following a collapse in its share price after a devastating accounting fraud, the US company's chief executive said yesterday.

Henry Silverman told the *Financial Times* a renegotiation of the terms would depend in part on willingness of insurance regulators to accept the use of more debt, rather than equity, in the transaction.

However, asked whether such a change would benefit the two companies, he said: "Our shareholders certainly think so - and their shareholders think so too." Mr Silverman's comments came as Cendant sought to put the accounting fraud behind it with a restatement of its previous earnings. Cendant cut its reported 1997 earnings by \$322m to reflect fictitious profits created at CUC, the company which merged with HFS in form Cendant. The adjustment was in line with a projection given by the company.

Cendant said it had reduced by \$45m the restructuring charges CUC had taken to cover expected costs stemming from the merger with HFS. "We could not find appropriate documentation" to justify the charge, Mr Silverman said. Such merger-related charges, which are taken to cover expected job cuts or other costs, have been a common feature of the US merger and acquisition boom in recent years, causing concern among

some accounting and securities regulators.

By inflating the scale of restructuring or other charges, a company may effectively create a "hidden reserve" that can be used to bolster future earnings - the accusations alleged at the former CUC.

News of the accounting problems saw a collapse in Cendant's stock - from a high of \$114 in March, when the company launched its cash-and-stock offer for ABI. The shares stood at \$17 yesterday, an increase of 9¢ on the day.

Cendant also yesterday announced a 44 per cent rise in underlying earnings per share for its most recent quarter, ahead of Wall Street's expectations. After-tax profits rose to \$202m, or 23 cents a share, after a 28 per cent advance in revenues, to \$1.3bn.

Daimler to build its M-Class vehicle at factory in Austria

By Roly Simmonds in Tuscany, Italy

Daimler-Benz yesterday revealed plans to build its M-Class sports utility vehicle at an Austrian plant with close links to its newly merged US partner Chrysler.

The Mercedes-Benz vehicles subsidiary of the German group has faced sell-out demand for the M-Class, which went into production at a new US plant in Alabama last year. The Austrian output, to be finished next month, should help to cut long waiting lists in the US and Europe.

The additional vehicles will be built under contract at a factory in Graz owned by Steyr-Daimler-Puch, the former state-owned engineering group now controlled by Magna of Canada.

SDP also builds vehicles for Chrysler at other facilities in Graz. Although the deal with Mercedes-Benz had been under negotiation before the group's takeover of Chrysler, it is believed to have been facilitated by the merger.

Linda Padellaro, head of communications for Mercedes-Benz manufacturing in the US, said Daimler and Chrysler planned to work together in logistics and materials purchasing for the Austrian-built vehicles.

The Tusculosa factory has built more than 60,000 M-Class vehicles since January 1997. Capacity at the \$300m factory has just been expanded from 65,000 units a year to 80,000 after a \$40m added investment. The Austrian deal will lift production by 80,000 units a year from about mid-1999.

Mercedes-Benz has long links with SDP stretching back to 1979. The Austrian group builds its off-road Gelandewagen and four-wheel drive versions of its E-Class range.

chasing for the Austrian-built vehicles.

Revised production shift, Page 14

DOĞAN YAYIN HOLDING A.Ş.

Initial Public Offering of
TL 6.525.000.000 (Nominal)
Common Shares

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Lead Underwriter
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Managers
İstanbul Yatırım ve Menkul Değerler A.Ş. Ata Yatırım Menkul Kıymetler A.Ş.

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Doğ Yatırım Menkul Değerler A.Ş. İster Yatırım Menkul Değerler A.Ş.

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COMPANIES & FINANCE: EUROPE

INFORMATION TECHNOLOGY US GROUP'S ACQUISITION WILL BE THE LARGEST FOREIGN PURCHASE OF AN ISRAELI COMPANY

Platinum buys Memco in \$520m share deal

By Avi Machlis in Jerusalem and Nikki Tait in Chicago

Platinum Technology, the US information technology company, yesterday agreed to pay \$520m for Memco Software, a small Israeli network security company which last year reported revenues of just \$30m.

It is the latest in a wave of foreign acquisitions of small Israeli IT firms. It completed, it will be the biggest foreign purchase of an Israeli group.

For the highly-acquisitive Platinum, the target is the largest of the more than 70 companies it has bought in the past four years in a campaign to turn itself into a pure software provider into a service and systems management supplier.

However, it said yesterday it believed that a security software provider was "clearly something we need".

Platinum had already been selling a security product

based on Memco software, having been an original investor in the Israeli company. At one stage, the US group's stake in Memco was as high as 19 per cent, but dropped back to about 5.4 per cent. It admitted yesterday that it had found itself competing increasingly with Memco.

"It began to make sense to join forces in a much more integrated way and to really try and take the market by storm," said Scott Lenga,

Memco's vice-president of business development.

Memco's main product, known as SeOS (Security for Open Systems) secures information on computer servers that lies "behind" firewalls, which protect networks from external intruders. For example, the system helps prevent internal corporate espionage and can keep high-ranking system administrators from using their access privileges to read other people's e-mail.

According to a recent report by Eitan Zivotosky, Israel technology analyst for Goldman Sachs, Memco faces "virtually no competition" for its technology and "has emerged as a global leader" in its niche.

Mr Zivotosky estimated that Memco's earnings would grow at about 40-45 per cent a year. Memco's net income tripled from \$3m in 1996 to \$9m last year. Revenues doubled to \$30m over the same period.

Platinum will pay for the deal through an exchange of 0.836 shares of its common stock for each Memco share. This values Memco at \$52.4 a share, or about 19 per cent above yesterday's opening price of \$21.3. Memco's shares were up to \$22 in early trading in New York.

But Platinum fell almost 10 per cent, as Wall Street fretted about the amount of stock being issued to fund the deal. By lunchtime, they were down \$3 at \$27.

Engineering, telecoms lift Mannesmann

By Ralph Atkins in Bonn

Mannesmann, the Düsseldorf-based industrial conglomerate, lifted first-half pre-tax profits 75 per cent to DM1.14bn (\$642m) through a strong revival in its engineering businesses adding to already-fast earnings growth from telecommunications.

Confirming its place as one of Germany's strongest new telecoms operators, Mannesmann reported a DM194m increase in operating profits from the business, to DM697m.

Mannesmann Mobilfunk, which operates Germany's D2 digital mobile network, lifted profits from DM792m to DM1.06bn. That was offset by start-up losses of DM199m at Mannesmann Arcor, the fixed-line business, while Eurokom, which has responsibility for foreign telecoms ventures, lost DM173m.

Mannesmann said Arcor - one of the first telecoms companies on the market after full liberalisation took effect on January 1 - was now handling 8.5m minutes of conversation daily and "the volume rose continuously through the first half year".

Turnover at Arcor rose 72 per cent to DM803m

in the first six months.

On its international telecoms activities, which include stakes in Cegetel in France and Omnitel Pronto Italia and Infostrada in Italy, Mannesmann said increased start-up losses this year would be more than offset by a higher profit contribution from telecommunications.

However, Mannesmann - known for its steel tubes business - pointed out that its profits recovery was broadly-based.

The group's first-ever half-year divisional breakdown showed engineering activities increased operating profits by DM182m per cent to DM240m. However, Demag, the heavy engineering contractor, continued to report losses, although down to DM77m from DM134m last time. In the automotive division, profits were up DM70m to DM226m. The "tubes and trading" activities, lifted profits by DM38m per cent to DM79m.

Total sales reached DM21.13bn, an increase of 22 per cent. After-tax earnings were up 42 per cent to DM448m. Mannesmann said it expected profits on ordinary activities for the full year to be "significantly better" than in 1997.



The Crillon hotel in Paris: one of the assets of the Société du Louvre, where the Taubinger family has 50 per cent voting rights. Corbis

Edelman checks out hotels group

By David Owen in Paris

Twelve years after he took over the Ponderosa chain of steak restaurants, Asher Edelman's appetites have become distinctly grander.

The New York-based investor acknowledged this week that he wants to take control of Société du Louvre, the French hotels, luxury goods and light industry group, whose assets include Baccarat crystal, Le Grand Vétour restaurant and the swanky Crillon hotel in Paris.

Funds controlled by Mr Edelman have accumulated an 11 per cent holding in the Paris-based company, giving him nearly 4 per cent of the voting rights. This problem

is, the target appears to be firmly in the hands of the Taubinger family, best known for its champagne business, which in effect controls more than 50 per cent of the voting rights.

A declaration sent by the Edelman funds to the Conseil des Marchés Financiers, the stock market authority, acknowledged that "the composition and situation" of the company's shareholders had not so far permitted the takeover to take place.

The funds, therefore, intend to pursue their policy of buying and/or selling shares in the company day by day, according to the state of the market.

The declaration also says the funds want to be represented on the Société du Louvre board and mean to pursue their "support for the company's recovery policy while at the same time exercising their right of control and constructive criticism of management should this be necessary".

So Mr Edelman's next move is far from clear, even if Claude Taubinger, chairman of the Taubinger group, suggests there has been a "change of attitude".

"Mr Edelman no longer seems to me to be talking like a man ready to launch a takeover but like someone who is disposed to be a faithful shareholder and to

make constructive criticism," Mr Taubinger said.

Mr Edelman himself suggested yesterday that if nothing else, his move had encouraged the family to focus more on shareholder value. The shares, which have risen strongly in recent months, had been a "compelling" purchase because the company was very undervalued, he said. The US investor became one of the best-known arbitrageurs of the 1980s, building stakes in companies as varied as Fruehauf, the US truck trailer manufacturer; Morse Shoe; and Lorho, the trading group; and Storehouse, the UK retail company.

Aegon surges 45% in first half

By Jeremy Gory in Amsterdam

A big US acquisition, favourable exchange rates and solid core growth lifted Aegon, the Netherlands' second-biggest insurer, to a 45 per cent rise in first-half net profits.

The group said yesterday the planned sale of a key banking unit would ensure a 25 per cent rise for the full year.

Total net income for the six months was \$1.31bn (\$655m), up from \$906m. Stripping out the effect of

acquisitions and currency fluctuations, earnings were still ahead 19 per cent.

Last year's acquisition of Provident, the US insurer, contributed 16 per cent to the increase in earnings per share. Premium income climbed 34 per cent to \$13.5bn.

"By the end of this year Aegon will show higher organic growth," said Kees Storm, chairman.

He said the insurer would continue to focus on life assurance and pension and related financial services.

"We are putting great effort into expanding these activities in all group units, especially as we have now taken the steps to divest non-core banking units," he added.

Aegon sold its FGB Bank subsidiary earlier this year, and then its Labouchère bank unit to the Dutch financial group AOT. The second sale would result in a book profit of \$1.1bn in the second half, Mr Storm said.

He said the company was looking "very carefully" at expanding in Asia, which accounts for just 1 per cent

of earnings at the moment.

However, he said the chances of meeting the company's criteria for acquisitions - an 11 per cent return on operations - would be met more easily elsewhere. "I can't rule out an acquisition in the US, but also in Spain, central Europe and Scandinavia," he added.

Mr Storm said a joint venture with ABN Amro would be "fantastic" but the Dutch bank had not responded to Aegon's overtures.

The shares closed up 2.7 per cent at \$182.60.

Renault in plan to shift production Hungary write-off deepens CME loss

By David Owen

Renault, the French carmaker, is to concentrate production of three models - the Laguna, the Safrane and the Espace - at a single northern French site as part of a drive to cut costs.

Louis Schweitzer, chairman, was quoted by Le Journal des Finances as saying the three models would eventually be "built from the same platform and in the sole factory of Sandouville", near the port of Le Havre.

The plan heralds the end of Espace construction at the Matra Automobile factory at Romorantin in central France, where the vehicle has been built since its launch in 1984. It is understood Espace production is likely to end at the site in about 2002.

A month ago, Mr Schweitzer and Philippe Guédon, chairman of Matra

Automobile, a unit of Legardère, the defence and publishing group, signed an agreement to develop and market a new top-of-the-range vehicle that Renault said would enlarge its range.

Renault said at the time the vehicle would be built at Romorantin, adding that the factory "produces and will continue to produce" the Espace.

Mr Schweitzer also said Renault was expecting to participate in the privatisation of Dacia, the Romanian carmaker. "We think there could be an interest in owning a cheap marque associated with Renault," he said.

He said the Scénic, another innovative and highly successful monospace, was being produced at the rate of 1,450 vehicles a day, against initial marketing projections of 400.

By Kevin Dine

East Europe Correspondent

Losses at Central European Media Enterprises (CME), the leading commercial television operator in eastern Europe, widened to \$28.2m in the second quarter from \$6.8m last time, after a heavy write-off on its operations in Hungary.

CME, controlled by Ronald Lauder, one of the heirs to the Estée Lauder cosmetics fortune, warned it was freezing further investment in Poland pending negotiations on restructuring with its local partner, ITI Holdings.

It also said it expected to make further write-downs on its assets in Hungary of up to \$16.6m, half of which would be charged in the second half and the balance next year and in 2000.

In the second quarter, it was forced to take a total write-off of \$16.9m in Hun-

gary: \$11m of the value of its programme library and \$5.9m of goodwill.

The write-offs follow the group's failure last year to win a national broadcasting licence in Hungary or negotiate a partnership with either of the winning consortia, led by Scandinavian Broadcasting System and CLT-UIA.

In Poland CME is locked in tough negotiations with its local partner over the future direction of the TVN Network, which was launched last autumn at heavy cost and has failed to attract the promised audiences.

"We are taking a hard look at TVN's situation and prospects," said Michel Delloye, CME's chief executive.

CME's shares have plunged on the Nasdaq market in the US, to a low of \$17 last week from a peak of \$37 in January last year. It was trading yesterday at about \$18.25.

Dragados seeks foreign link after merger collapse

By David White in Madrid

Dragados, the Spanish construction group, is exploring the possibility of an international partnership after the collapse of a domestic merger which would have created one of Europe's biggest contractors.

Senior managers at Dragados are working through the summer holidays on an urgent search for an alternative plan to create a world-league grouping.

The company is expected to seek ties with a big foreign partner following the collapse of talks last week between its main shareholder, Banco Central Hispano and FCC, the other leading Spanish construction and services group.

Meanwhile, the French utilities group Vivendi - the former Générale des Eaux - is now widely seen as a candidate to take up the stake being offered in FCC by its controlling shareholder,

Esther Koplowitz.

BCH, which recently lifted its holding in Dragados to 23.5 per cent, had been negotiating to build a significant presence in FCC and move towards a merger between the two contractors. A merged group would have had annual turnover of around \$1,000bn (\$5.64bn).

It promoted a link between Dragados and FCC two years ago, with the formation of two joint ventures to handle international contracts.

These ventures are now to be disbanded as the parent groups go different ways.

The two groups are also due to unbuckle their cross-shareholdings. FCC holds 6 per cent of Dragados, worth about \$140m, and BCH and Dragados each have about 3 per cent of FCC. Jointly worth about \$240m.

The change of plan follows months of talks over the 28 per cent FCC stake formerly held by Alicia, Esther Koplowitz's sister. After finally

buying the stake herself for \$140m, Esther, who already held 28 per cent, made clear last month she was looking to sell the shares on.

Apart from Vivendi, the Spanish groups Acciona and Ferrovial are also contenders for the FCC holding.

The privately-owned Ferrovial originally envisaged linking with Dragados, but its ambitions were frustrated when the latter moved instead, under BCH's im-

pus, to pool its international business with FCC. Its chairman, Rafael del Pino, withdrew as a shareholder and board member of BCH as a result.

BCH is intent on giving Dragados sufficient dimension to compete for prime international contracts. Its plans for a Dragados-FCC conglomerate would have been the culminating point in a series of mergers and takeovers within the Spanish construction industry.

NEWS DIGEST

NORWAY

Aker RGI advances 47% at midway

Aker RGI, the Norwegian conglomerate controlled by entrepreneur Kjell Inge Røed, yesterday reported a 47 per cent rise in first-half profits following sharply increased contributions from shipbuilding and offshore engineering activities, and reduced losses in seafood production. The holding company, where Mr Røed recently increased his stake from 40 per cent to more than 65 per cent, reported pre-tax profits up from Nkr284m to Nkr418m (\$55m) in the first six months of the year as sales increased from Nkr12bn to Nkr16bn.

Aker said the improvement had been fuelled mainly by growth in Aker Maritime, its majority-owned oil and gas technology business, where operating profits rose from Nkr68m to Nkr145m. Scancem, the cement and building materials business, also contributed some Nkr600m, up from Nkr445m. "Aker Maritime shows solid growth in both revenues and profit, reporting higher profits in all business areas. Scancem also continues its positive development from 1997," the company said.

Profits in those areas offset losses in other areas such as Norway Seafoods, although it reported a sharply reduced deficit of Nkr19m - compared with operating losses of Nkr129m last time. In seafood, the group was held back by pricing pressures and costlier raw materials associated with Asia's economic crisis. The absence of restructuring costs and one-off items incurred in 1997 helped transform last year's first-half operating loss of Nkr237m into a Nkr473m profit. It did not release figures for earnings per share. Tim Burt, Stockholm

SWEDEN

Defence products aid Celsius

Celsius, the state-controlled Swedish defence group, yesterday reported sharply improved first half profits amid strong demand for its defence products and commercial aviation services. The partly-privatised company saw pre-tax profits increase to Skr268m (\$33m), up from Skr159m, on sales ahead from Skr5,220m to Skr5,990m. Lars Josefsson, chief executive, attributed the growth to Swedish military orders for new ammunition and weapons systems and increased maintenance activities on the civil aerospace side. That helped lift operating profits from Skr69m to Skr274m in the six months to June 30.

For the full-year, Mr Josefsson predicted net income of more than Skr500m, more than double the Skr207m achieved in 1997.

He also vowed to press ahead with the group's strategy of focusing on defence activities, with further co-operation deals with international competitors. In the past week, Celsius has signed a technology-sharing deal with France's state-run DGN shipyards covering conventional submarines, and a missile joint venture with Deimler-Benz Aerospace of Germany. In the first half, it underlined that strategy by announcing plans to form a joint Nordic ammunition company with Patria Industries of Finland and Rauteos of Norway. In Stockholm, Celsius's most commonly traded B shares rose Skr1 to Skr181. Tim Burt

ENTERTAINMENT

Lévy in talks with EMI

Aleix Lévy, former president of PolyGram, the Dutch entertainment group, is understood to have met with Sir Colin Southgate, chairman of EMI, the UK music group which is considering making a bid for PolyGram's film and television subsidiary. EMI declined to comment. However it is believed that the two men discussed the forthcoming sale of the film business when they met recently at EMI's London headquarters, but Sir Colin did not offer Mr Lévy a formal role at the company if EMI was to acquire it.

As Europe's largest film producer and distributor, PolyGram Filmed Entertainment (PFE) has backed a string of box office hits. It was put up for sale following the \$10.4bn bid for PolyGram by Seagram, the Canadian entertainment group. Mr Lévy left PolyGram after the bid was agreed.

EMI, which held unsuccessful takeover talks with Seagram before the latter bid for PolyGram, is one of a dozen companies that made preliminary offers for PFE. It is now deciding whether to make a final bid by the mid-September deadline. EMI has previously pursued a strategy of focusing on its music interests, and Sir Colin would need to secure the agreement of his board, which is dominated by non-executive directors, before making a final offer. Alice Ravenhorst

ELECTRONICS

Tadiran ahead 28%

Tadiran, Israel's biggest electronics group, said yesterday net income in the first half climbed 28 per cent, as the company widened its client base to reduce dependency on big customers. Net income climbed from US\$29.6m, or \$1.51 a share, to \$37.7m, or \$1.91. This was in spite of only a slight rise, from \$570.5m to \$576.5m, in sales. Exports accounted for 57 per cent of sales. The results for Tadiran, a subsidiary of Koor Industries, Israel's biggest holding company, came as M.A. Industries, Koor's generic electronics subsidiary, reported a 2 per cent rise in net income for the half. Net income at M.A. Industries climbed from \$29.6m last time to \$30.3m. Revenues were up 5 per cent, from \$355m to \$374m. M.A. Industries is the merged company formed earlier this year which includes Makhteshim and Agan. Avi Machlis, Jerusalem

BANKING

Lyonnais retains two advisers

Crédit Lyonnais, the French state-owned bank, has retained two advisers for the sale of its Belgian subsidiary, with the aim of completing the disposal by the end of the year. The bank, under obligation to sell many non-French assets in exchange for a French state rescue plan, has appointed Rothschild & Cie in Paris and Banque Degroof in Belgium. Crédit Lyonnais Belgium, which employs nearly 1,000 people, reported a 1987 net profit of Bfr1bn (\$27.3m) and had assets of Bfr498bn. David Owen, Paris

Standard Chartered

Standard Chartered PLC
(Incorporated with limited liability in England)

US \$400,000,000

Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 14th August, 1998 to 14th September, 1998 the Notes will carry interest at the rate of 6.875 per cent per annum.

Interest accrued to 14th September, 1998 and payable on 14th January, 1999 will amount to US \$50.59 per US \$100,000 Note and US \$50.59 per US \$100,000 Note.

West Merchant Bank Limited
Agent Bank

Handwritten signature and date: 15/8/98

New York NY 10043
14th August, 1998

VOTING AND QUORUM FOR THE FIRST MEETING AND THE SECOND MEETING

A holder of a Bond may, by executing and delivering a copy of proxy in the English language to one of the offices specified below of the Principal Agent or the Paying, Conversion and Transfer Agents not less than 24 hours before the time fixed for the earlier of the two Meetings, appoint a proxy.

A holder of a Bond which is a corporation may by resolution in the English language of its directors or other governing body delivered to one of the offices specified below of the Principal Agent or the Paying, Conversion and Transfer Agents not less than 24 hours before the time fixed for the earlier of the two Meetings, appoint a person to act as its representative in each Meeting. Such representative shall be a registered holder of the Global Bond on behalf of the Clearing System (as defined below) is the only Bondholder for the purposes of paragraphs 1 and 2.

Those who hold their interests in Bonds through Cedel Bank, société anonyme or Morgan Guaranty Trust Company of New York as operator of the Euroclear System (each a "Clearing System") and who wish to attend and vote at the Meetings should contact the relevant Clearing System to make arrangements to be appointed as a proxy in respect of the Bonds in which they have an interest for the purposes of attending and voting at the Meetings.

Those who hold their interests in Bonds through a Clearing System and who wish to vote at but do not wish to attend the Meetings should contact the relevant Clearing System to arrange for another person to be appointed as a proxy in respect of the Bonds in which they have an interest to attend and vote at the Meetings on their behalf or to make arrangements for the votes relating to the Bonds in which they have an interest to be cast on their behalf by the Principal Agent acting as a proxy.

For the First Meeting, the quorum required is two or more persons present in person holding Bonds or being proxies or representatives and holding or representing in the aggregate not less than 66 per cent. in principal amount of the Bonds for the time being outstanding (as defined in the Trust Deed). For the Second Meeting, the quorum required is two or more persons present in person holding Bonds or being proxies or representatives and holding or representing in the aggregate over 50 per cent. in principal amount of the Bonds for the time being outstanding (defined as aforesaid). If within 15 minutes for the time fixed for either Meeting a quorum is not present the Meeting shall stand adjourned for such period, not being less than 14 days nor more than 42 days, and to such time and place, as may be appointed by the Chairman of the Meeting. At any adjourned First Meeting, the quorum required is two or more persons present in person holding Bonds or being proxies or representatives and holding or representing in the aggregate not less than 33 per cent. in principal amount of the Bonds for the time being outstanding. At any adjourned Second Meeting, the quorum shall be two or more persons present in person holding Bonds or being proxies or representatives whatever the principal amount of the Bonds so held or represented.

Every question submitted to such Meeting will be decided on a show of hands unless a poll is daily demanded by the Chairman of the relevant Meeting, the Company or the Trustee or by one or more persons holding one or more Bonds or being proxies or representatives and holding or representing in the aggregate not less than two per cent. in principal amount of the Bonds for the time outstanding. On a show of hands every person who is present in person and produces a Bond or is a proxy or representative shall have one vote. On a poll every person who is so present shall have one vote in respect of each Bond of U.S.\$1,000 principal amount so produced or in respect of which he is a proxy or representative.

To be passed, each Extraordinary Resolution requires a majority in favour consisting of not less than three quarters of the votes cast. If passed, the Extraordinary Resolutions will be binding on all the Bondholders, whether or not present at such Meeting and whether or not voting.

For the purposes of these Meetings the Trustee has waived the closing of the poll to be given seven days after being called to the Bondholders and will treat this call as having been given on the date of publication being 14th August, 1998.

PRINCIPAL AGENT	TRUSTEE	REGISTRAR
Citibank, N.A. Citibank House 330 Strand London WC2R1HB	The Law Debenture Trust Corporation p.l.c. Princes House 93 Gresham Street London EC2V 7LY	Citibank (Luxembourg) S.A. 16 Avenue Marie-Thérèse L-2132 Luxembourg
PAYING, CONVERSION AND TRANSFER AGENTS		
Citibank, N.A. Avenue de l'Europe 249 B-1200 Brussels Belgium	Citibank (Luxembourg) S.A. 16 Avenue Marie-Thérèse L-2132 Luxembourg	Citibank, N.A. 52th Floor 120 Wall Street New York, NY 10038

COMPANIES & FINANCE: THE AMERICAS

FINANCE US BANK PAYS \$274m FOR PORTFOLIO WORTH \$585m AS BANGKOK SELLS OFF SEIZED ASSETS

Lehman buys Thai mortgages at sharp discount

By Ted Bardacke in Bangkok

Lehman Brothers, the US investment bank, yesterday agreed to purchase \$585m worth of residential mortgages in Thailand for \$274m in that country's latest auction of assets seized from liquidated finance companies.

The 53 per cent discount confirms concerns about the

crisis in Thailand's property market, where a lack of transactions has made it difficult to determine market clearing prices. But the price also suggests that the Thai property market may have hit the bottom - many analysts had expected the 17,747 loans to fetch much less.

In June, GE Capital purchased \$1.1bn worth of car

hire-purchase loans for approximately \$330m.

Yesterday's auction was the first by the Thai government's Financial Sector Restructuring Authority (FRA), which is conducting the sale of \$31bn of finance company assets.

In July, Lehman acquired the Thai operations of Peregrine, the failed Hong Kong

investment bank. Analysts expect it to use the Peregrine platform to provide customer service for the loans, although it could contract out that service and try to securitise the loans.

It is unclear how Lehman would take possession of foreclosed properties as foreigners are not allowed to own property in Thailand.

The FRA has been praised for its efficiency with which it is disposing of finance company assets but yesterday's announcement raised questions about fairness - Lehman is the FRA's principal financial adviser for the auction process.

The FRA said it was confident Lehman had not gained an unfair advantage via its

advisory role because "the company's Chinese walls held". Four other financial institutions submitted bids based on the same information, it said.

Lehman declined to comment on its plans for the loans or its dual interest in the FRA auction.

So far the FRA has sold loan portfolios worth

\$76.6bn (\$1.8bn) for a total of \$136.4bn. Other fixed assets have been sold for \$115bn. Assets worth \$470bn, comprising business and property loans, will be offered in several tranches from next month.

Proceeds from the auction will be distributed to creditors of 98 finance companies shut down last year.

Mexican group's US buy raises concerns

By Henry Tricks in Mexico City

The planned \$355m purchase of Four M, the US paper group, by Mexico's Rincon family has raised fears of stock dilution and increased debt at the family's packaging company, Grupo Industrial Durango (Gidusa).

Analysts expressed concern about a possible pledge of Gidusa stock as the basis for raising a \$100m loan to pay for the acquisition, saying there could be pressure on the price if the family had to sell.

There were also concerns a merger would raise Gidusa's debt ratios above levels agreed in covenants on two outstanding US bonds, requiring a potentially costly waiver from bondholders.

Standard and Poor's, the US credit rating agency, issued a warning on \$400m of Gidusa debt, saying the move could weaken the company's financial profile, even if the merger was expected to strengthen its businesses.

However, Miguel Rincon, Gidusa chief executive, said the company might lower debt by selling \$150m in non-core subsidiaries. He was also confident about renegotiating the covenants with bondholders.

Sebastian Chastel, analyst at Warburg Dillon Read, said the \$355m price appeared high at almost nine times 1998 cash flow, especially with the paper industry in a worldwide slump.

But Mr Rincon said Four M's cash flow was expected to increase sharply following the purchase.

The family has agreed to buy Four M's debt and is financing the remainder of the transaction via a loan from Nationalbank of the US and \$40m cash.

It plans to merge Four M and Gidusa, of which the family is majority owner, in 1999 or 2000.

Concerns voiced on US bank merger

By Nikki Tait in Chicago

Community groups and activists yesterday disrupted hearings on the planned \$22bn merger between Chicago-based Banc One and First Chicago NBD, forcing John McCoy, Banc One chairman, and Varro Estess, First Chicago CEO, to flee the city.

The hearings, at the Federal Reserve Bank of Chicago, form part of the approval process for the merger.

The Banc One/First Chicago deal has won general support on Wall Street, but generated a wave of concern at local level. The merged company would be the fifth largest bank in the US, the second biggest credit card issuer and the largest bank in the Midwest.

As well as the action by the activists, concerns were also expressed by civic leaders in a number of Midwest cities.

Scott King, mayor of Gary, the heavily industrialised city in northern Indiana whose population is about 65 per cent African-American, hit out at the banks' past lending practices.

He said they "had not individually established an appropriate track record" and that policies set at group level did not appear to filter down to local officials.

"It's not a matter of malice but lack of awareness... In African-American communities, they do not have a good record," he said.

Riawatha Davis, a local councilman from Denver, attacked Banc One, alleging that in 1996 it failed to process a single loan application from potential Hispanic or African-American borrowers.

Earlier in the hearings, both Mr Estess and Mr McCoy defended their respective banks' community lending policies - citing initiatives such as "micro lending" for small businesses, and inner city property-based developments.

Mr Estess also noted that the merger deal contained a relatively small bid premium and that the cost-savings target was a fairly modest \$90m annually. "We don't have to do the extraordinary amount of cost-cutting that some other deals have required suggesting that this made a civic/community role easier to maintain."

European banks chase the pack in US

Consolidation in securities has left Deutsche and Dresdner behind, says Tracy Corrigan

The advancing consolidation of the securities industry has left European banks that still harbour ambitions of global dominance even further behind. And they know it.

In recent months, both Deutsche Bank and Dresdner Bank, the two German banks that still have a chance of making the grade, have said they are considering buying a US business.

On Tuesday, shares in PaineWebber, the US brokerage, rallied 7 per cent on the news that it had been in talks with Dresdner. The talks are believed to have been preliminary and informal, but could be resumed.

While Deutsche and UBS of Switzerland have been struggling for years to build their US operations, Dresdner has little more than a corporate banking business in the US. This is both a strength and a weakness. On the one hand, unlike Deutsche, which has ploughed vast sums of money into a struggling operation, Dresdner has a clean slate; on the other, it has little experience of the US.

People familiar with the situation believe that Dresdner has probably talked to other potential targets. "My guess is that they are talking to everybody. The problem is that the universe of 'everybody' is getting much smaller," says one investment banking specialist.

A wave of transactions in the US market, which has seen the coupling of the

likes of Salomon Brothers and Smith Barney, Bankers Trust and Alex Brown, has left aspiring buyers with few potential purchases.

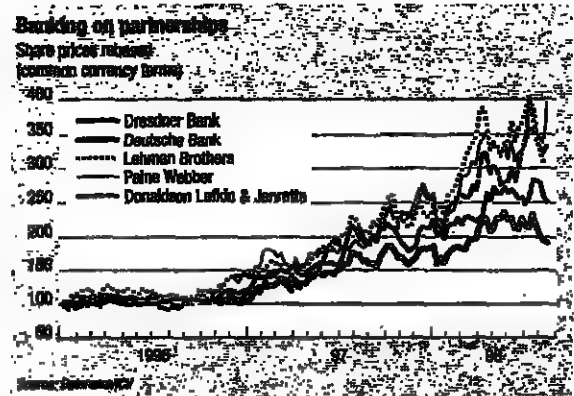
PaineWebber is an obvious candidate: it has long been seen as a bid target, in part because analysts believe that mid-sized firms will find it difficult to survive. But the strategic logic for Dresdner is questionable.

Although it is one of the leading retail brokers in the US, PaineWebber's business is relatively small. "It depends what Dresdner wants. If they want distribution, it's a great buy. If they want origination and product, they should look elsewhere," says one analyst, who adds that a US investment banking franchise would be a better fit.

However, Art Soter, financial services analyst at Morgan Stanley Dean Witter, describes PaineWebber as "a pretty nice opportunity to tap into long-term savings growth... and get an entrée into the affluent investor market".

All this begs the question of whether PaineWebber is for sale. Donald Marron, its chairman and chief executive, has repeatedly said it is not, and told the FT recently that he believes the firm has the right strategy in place to carry it well into the next century as an independent entity.

However, most analysts



say that firms such as PaineWebber probably would have to sell if the price were high enough.

"For PaineWebber to give up its independence, there would have to be something pretty extraordinary" on the table, says Mr Soter. "This would imply a hefty price tag, since PaineWebber stock is currently trading at three times book value, around the industry average."

Lehman Brothers, which has enjoyed a recent resurgence in profitability, would be cheaper - it is trading at 1.6 times book - but is keen to retain its independence after emerging from a bruising period of ownership by American Express.

It is a similar story with other potential candidates. Donaldson, Lufkin & Jenrette, which has a strong investment banking business, is majority-owned by AXA-UAP of France, which does not want to sell.

The bottom line, according to Mr Soter, is that Dresdner or Deutsche, which are

undoubtedly looking at the same candidates, would have to pay "a huge price at the top of the market".

From the sellers' point of view, investment bankers do not generally relish the idea of working for a company owned by a German bank, due to their shaky record in the securities markets.

While chief executives of bid targets may be mindful of fiduciary duty to shareholders to extract the best price, some buyers - such as Chase Manhattan, which is also keen to acquire a US investment bank - may be more attractive than others.

So Deutsche and Dresdner - and UBS - face a conundrum. Making a worthwhile acquisition in the US is a tricky proposition. But if they do nothing - and UBS, newly created by merger, is still integrating its own business - the gap between them and the global powers of Merrill Lynch, Morgan Stanley Dean Witter and Goldman Sachs could become unbridgeable.

GOLF PRODUCTS ASSET RULE NOT MET

Golden Bear to be delisted from Nasdaq

By John Lohr in New York

Golden Bear Golf, the golf products company whose chairman and leading shareholder is golf legend Jack Nicklaus, said yesterday that Nasdaq is delisting the company on August 13. Nasdaq would not confirm the statement.

Golden Bear, which is based in West Palm Beach, Florida, said the move to delist its securities was based on Nasdaq's net tangible asset requirement.

The exchange requires companies trading in its market to maintain \$4m in net tangible assets. Golden Bear confirmed its holdings in this area were below the \$4m requirement.

The decision to delist comes one day after a class action lawsuit was launched against Golden Bear.

The complaint, alleging the company issued false and misleading financial statements, was filed on behalf of investors who purchased its shares between April 10 1997 and July 27 1998, when they were suspended from trading on Nasdaq.

The company has previously stated that evidence had been found that the one-time management of its Par-



Jack Nicklaus: company also faces lawsuit

Alaport

agon Construction subsidiary had materially overstated the unit's revenues and profits. Paragon, a golf course construction company, was believed to account for 60 per cent of Golden Bear's revenues.

Golden Bear plans to restate its financial reports for 1997 and the second quarter of 1998, but did not say when those documents would be released.

Trading in its shares was halted in July pending a company announcement concerning its restated results.

Golden Bear shares began trading in August 1996 after its initial public offering. It reported a 109 per cent rise in 1997 revenue, to \$67.7m, and a net loss of \$2.9m.

Buoyant spending lifts US retailers

By Richard Tomkins in New York

A batch of US retailers saw strong increases in second-quarter earnings yesterday as buoyant consumer spending continued to lift sales and profit margins.

Gap, the company that owns The Gap, Banana Republic and Old Navy clothing chains, reported some of the best figures of the season so far, with sales up 42 per cent to \$1.5bn and net profits up 87 per cent to \$137m.

Part of the growth was attributable to store openings, which increased retail space by 23 per cent on a year ago. However, sales at existing stores rose 19 per cent as more customers paid

US retailers - second-quarter results	Changes over last year		Net income	
	1998	1997	1998	1997
	\$m	\$m	\$m	\$m
Walt Mart Stores	23.82	23.30	1,094	798
Gap Inc.	6.00	6.00	90	177
Target	6.12	7.08	90	31
Foot Dept Stores	1.88	2.40	107	67
May Dept Stores	2.82	2.35	151	116
Gap	1.80	1.35	157	98
Dillard's	1.80	1.35	48	44
Home	0.51	0.48	(1)	(14)

Source: company reports

full price for clothes rather than wait for markdowns.

Kmart, the third biggest US retailer, continued to claw its way back from difficulties that took it to the brink of bankruptcy. It reported its ninth consecu-

tive quarter of improved results.

Sales edged ahead 3 per cent to \$5.12bn and net earnings rose from \$31m to \$50m, helped by better profit margins.

Earnings would have been

\$15m higher but for a charge relating to a voluntary early retirement programme.

The US retail sector, long bedevilled by overcapacity, has turned into one of the best performing sectors of the domestic economy, thanks to increases in consumer spending driven by low unemployment and rising wages.

With more customers coming into the stores, with more money in their pockets, retailers have been able to ease back on the heavy markdowns that have characterised the industry.

In addition, while other sectors have been hit by Asia's economic woes, US retailers have benefited from a strengthening dollar lower-

ing the prices of imported goods.

Yesterday, the US Department of Commerce reported that total retail sales fell by 0.4 per cent in July. However, excluding automotive sales, which were hit by the General Motors strike, they rose by a higher than expected 0.6 per cent.

The retail sector is expected to remain buoyant in the second half, since there is little evidence yet of a decline in consumer spending.

Employment is still growing and a strong dollar is likely to keep import prices low.

However, there are concerns that further falls in the stock market could damp consumer confidence.

DuPont warns again on profits

By Tracy Corrigan in New York

DuPont, the US chemicals group, issued its third profits warning since early July, saying third-quarter earnings would be "most likely be closer" to the low end of the range of analysts' estimates.

Its shares were down 35% to \$56 in midday trading.

Speaking to analysts in New York, Charles Holliday, DuPont chairman and chief executive officer, said: "I would expect by the fourth quarter an increased contribution from our productivity efforts, a more normal comparison to our agricultural products business and lower interest expense."

Last month, DuPont reported a 12 per cent fall in second-quarter earnings and warned that, due to difficult business conditions, third-quarter earnings would be below those of last year.

DuPont blamed the expected third-quarter shortfall on lower oil prices, higher quarterly interest expense from acquisitions, about \$100m lower revenues from agricultural products, owing to a change in distribution in the quarter, and a difficult Asian environment.

Mr Holliday said DuPont's strategy of transforming itself into a faster growing and less cyclical group of businesses remained intact.

PetroFina: half year results



- Highlights:**
- Stable recurring profit
 - 10% growth in cash flow
 - 11% increase in oil production
 - Record throughput by refineries
 - 6% growth in sales in the Fina network
 - 10% improvement in operating profit of Chemical division
 - Operations now on a worldwide basis following the buyout of minority interests in Fina, Inc.
 - Strategic enlargement of Sigma group.

PetroFina's consolidated recurring profit for the first six months of 1998 amounted to BEF 10.96 billion, comparable with BEF 11.04 billion (*) for the first half of 1997.

PetroFina's consolidated unaudited profit for the first half of 1998 amounted to BEF 9.71 billion compared to BEF 10.95 billion (*) for the first half of 1997. The results of the first half of 1998 include capital gains of BEF 2.7 billion, arising mainly from the sale of

upstream assets in the US and downstream assets in Africa, a write-down of BEF 4.3 billion in the value of stock following a decline in the oil price as well as other non-recurring results of BEF 0.2 billion.

Half year cash flow rose 10% from BEF 28.1 billion (*) in the first half of 1997 to BEF 31 billion. Financial debt at the end of June 1998 was BEF 52.7 billion compared to BEF 55.3 billion a year earlier.

Operating revenues of BEF 352.9 billion were 4% higher than in the first half of 1997.

During the period, the performance of the downstream sector was sustained by higher refining margins in Europe, appreciation of the dollar, excellent operations and growth in sales through the Fina network. However, it was subject to the negative factor of realised inventory losses of BEF 1.7 billion.

In the upstream sector, the negative impact on the results of a 43% fall in the oil price was partially offset by higher production of oil and gas, and the strength of the US gas price.

In the chemicals sector, the buoyancy of monomers in Europe and the recovery in styrenics in the US, compared to a difficult first half in 1997, led to a 10% increase in the recurring profit of the sector in a particularly competitive market.

In July, PetroFina announced the strategic enlargement of its subsidiary Sigma with the merger of its paint operations with those of the Lafarge group. PetroFina will retain about 80% of Sigma while the Lafarge group will acquire around 20%.

The enlarged Sigma group will be one of the three leaders in the decorative paint sector in Europe due to the complementary geographic operations and substantial potential synergies. The agreement should be finalised before the end of 1998.

The merger of PetroFina and its American subsidiary Fina, Inc., became effective on 5 August. This simplifies the Group structure, enabling transatlantic growth to be achieved and the establishment of worldwide production lines.

(*) Reported in accordance with US GAAP

PETROFINA. WE HAVE GOOD REASONS TO BELIEVE IN A BETTER FUTURE.
s.a., 52 rue de l'Industrie, B-1040 Brussels



Rabobank International

Utrecht, the Netherlands

August 13, 1998

European Investment Bank
NLG 500,000,000
Floating Rate Bonds
1992 due May 15, 2002

In accordance with the Terms and Conditions of the Bonds, notice is hereby given that for the Interest Period from August 17, 1998 to November 16, 1998, the Interest Rate has been fixed at 2.84%.

On November 16, 1998, the following amounts will be payable on the outstanding denominations:

NLG 10,000: NLG 71.79
NLG 100,000: NLG 717.89
NLG 1,000,000: NLG 7,178.89

USINOR
Mortgage Funding
CORPORATION NLG PLC
NLG 500,000,000
Floating Rate Bonds due November 2005

Class A1 Senior Mortgage Backed Securities (RMBS) due November 2005
Class B1 Senior Mortgage Backed Securities (RMBS) due November 2005

USINOR is a company limited by guarantee, the registered office of which is at 25 August 1998.

USINOR is a company limited by guarantee, the registered office of which is at 25 August 1998.

USINOR
Mortgage Funding
CORPORATION NLG PLC
NLG 500,000,000
Floating Rate Bonds due November 2005

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Class B1 Senior Mortgage Backed Securities (RMBS) due November 2005

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Sales for the second quarter 1998

The consolidated net sales for the second quarter of 1998 amounted to FRF 19.5 billion compared to FRF 20.1 billion for the second quarter of 1997. The increase on a comparable basis is 3.9%.

In FRF millions	2nd quarter 1997	2nd quarter 1998	Change on a comparable basis
Flat Carbon Steels	10,025	10,736	+5.8%
Stainless Steels and Alloys	4,571	4,165	-3.9%
Specialty Steels	3,789	3,032	+5.5%
Other Activities	2,462	-	-
Inter-company sales	-721	-476	-
Usinor	20,126	19,477	+3.9%

Figures for "Other Activities" are no longer available due to the deconsolidation of Vallourec on June 30, 1997 and the change of consolidation of Forcast on December 31, 1997 to the equity method. Thelco (Thailand, Stainless Steel and Alloys) and La Magona (Italy, Flat Carbon Steels) will be consolidated by global integration on June 30, 1998 and are not included in the above figures for the second quarter of 1998.

The increase in net sales for the Flat Carbon Steels and Specialty Steels between the second quarter of 1997 and the second quarter of 1998 is due to both an increase in demand in terms of volumes (Flat Carbon Steels + 0.6% and Specialty Steels + 5.5%) and an increase in average sales prices (Flat Carbon Steels + 5.2% and Specialty Steels + 4.0%).

The decrease in net sales for the Stainless Steels and Alloys results from an increase in volumes (+1.3%) and a decrease in average sales prices (-5.2%).

The Group continues to benefit from a favourable European economic environment in a context where the Asian crisis starts to affect the price levels of certain commodity products.



The consolidated net sales for the second quarter of 1998 amounted to FRF 19.5 billion.

3.9% increase on a comparable basis.

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INVESTMENT TRUST TAKES NEGATIVE OUTLOOK ON UK AND US MARKETS AND MOVES TOWARDS 'SAFE HAVEN' OF EUROPE

Foreign & Colonial adopts bearish view

By James Mackintosh

Foreign & Colonial Investment Trust, the largest conventional investment trust, has dropped its bullish approach to world markets and has the lowest borrowings in its 150-year history. It is also planning what could be a £300m (\$450m) buy-back of its own shares.

The trust's manager said yesterday it had cut its gearing to below 4 per cent and was taking a negative outlook on the UK and US mar-

kets. The move by such an influential investment manager is likely to be closely followed by institutional investors.

Jeremy Tighe, who runs the £2.4bn trust for Foreign & Colonial Management, said he was moving money out of the UK and the US into the "safe haven" of Europe.

"You could say I'm a fully invested bear," he said. "We are worried about earnings prospects in the UK and US, while Europe has the

edge coming, companies there are waking up to shareholder value and people are waking up to equities rather than the traditional investments in bonds." In response, he now holds a quarter of the trust in continental Europe, up from 19 per cent in December, against 28 per cent in the US and 40 per cent in the UK.

The trust has cut back its holdings in Japan and south-east Asia, and taken a strongly negative view on

both the yen - on which it made profits of £3m in the first six months of this year through a 50 per cent hedge - and sterling, where it is hedging 10 per cent of its exposure.

"We have been bargain hunting in Asia," Mr Tighe said. "Have the bargains held their value? No."

The trust is meanwhile asking shareholders for permission to buy back shares, although the precise amount depends on government rules on buy-backs to be

announced by April. A standard buy-back of 14.58 per cent of the shares would be worth almost £200m at yesterday's closing share price of 185.7p, and is likely to be funded by borrowing.

Arbab Banerji, chief investment officer of F&C Management, said the trust would not necessarily buy back shares when tax rules changed, but wanted permission from shareholders to do so. He said buy-backs faced the problem that unless every trust in the sector carried out a buy-back, brokers would arbitrage away the benefits.

"They would simply take the cash and buy shares of another trust on a big discount," he said.

Net assets in the six months to June 30 rose 12.3 per cent to £2,402bn, or 22.5p per share, against a rise in the FTSE All-Share index of 13.8 per cent. The interim dividend is 0.85p, up 7.5 per cent, and the trust predicts a full-year dividend of 2.7p, up 7.6 per cent.

Signs of positive action from the investment trust industry to improve its image are coming thick and fast. With Foreign & Colonial, the biggest, now planning to buy back shares, that swelling stream - already about one in six of the 300 trusts - should become a torrent. It is clearly better for investment trusts to initiate shareholder friendly action than to be forced into it by predatory stake builders, which have usefully shaken the sector's complacency. Buybacks will bolster net asset values per share, and should help narrow the substantial discounts to NAV at which many are trading. To ease the way for large buybacks, the government should remove technical barriers that mean trust status may be jeopardised.

Buybacks will join moves to wind up some trusts in tackling the oversupply of equity. This dates back to a spurge of issues in 1993-94, since exacerbated by the partial withdrawal of institutional investors as they brought more specialist fund management in-house.

But investment trusts also need to stimulate demand. Daniel Godfrey, new head of the Association of Investment Trust Companies, is right to suggest a levy to spend on marketing to private investors. Adding a tenth of a percentage point to trusts' very low charges could raise £50m, similar to the amount spent marketing Peps. If it helped narrow the discount by just one percentage point, the return would easily justify the cost.

COMMENT

Investment Trusts

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Smurfit repackages its paper for European investors

John Murray Brown on the diversification of Irish share registers likely to follow the launch of the single currency

Michael Smurfit, chairman and chief executive of the eponymous Ireland-based paper and packaging company, has just taken on a new task - that of overseeing the job of persuading European institutions to hold Jefferson Smurfit shares.

The decision to take direct responsibility for what is euphemistically called "investor relations" is a measure of the challenge facing the company, ahead of next year's launch of the European single currency, when Irish institutions are expected to offload Smurfit and other Irish equities as they will no longer have to match their domestic liabilities with exclusively Irish assets.

The diversification of share registers which is expected to result is both a threat and an opportunity for large Irish companies, who traditionally have been over-reliant on loyal local institutional holders to bolster their share prices.

Shamus Whelan, of Friends First Asset Management, estimates Irish funds will reduce their weightings in the Irish market from about 32 per cent currently to 20 per cent in the next three years, when, as part of Euro-land there will be no currency or country risk.

Decisions to invest will be taken on a sectoral basis. In the case of Smurfit, capitalised at £1.6bn, European paper company valuations will be the key measure. "The fact we are Irish will be irrelevant; it will be based purely on value," said Harry Sheridan, finance director at CRH, the £2.5bn building materials company.

To differing degrees, all Irish companies face the problem. Smurfit is 42 per cent owned by Irish institutions, CRH 58 per cent and Allied Irish Banks, the country's largest bank, has a capitalisation of £2.1bn, 38 per cent.

Gary Kennedy, AIB's group finance director, said the change would not happen overnight: "It will take a lot of road shows and a lot of Aer Lingus tickets before it pays off. You've got to remember the equity culture is in its infancy in Europe."

In theory the shift in portfolios could result in downward pressure on prices. Mark Kenny, who runs Smurfit's investor relations department, estimated that up to 200m of the company's shares would change hands. "It's not a natural evolution. We will have to manage the change, to make sure the stock finds a home."

European institutions - excluding those in the UK,

which is not joining the Euro - have just 1.5 per cent of Smurfit. In 1995, there were no European holders. Analysts believe the company will have to persuade Europeans to buy about 10 per cent by 2001.

In a bid to raise their profile outside Ireland, many large Irish companies already present their annual financial results by video conference in London.

But Mr Kenny said that was just the heavy contest the real missionary work was done knocking on doors, trying to persuade analysts to follow the stock.

Unlike the banks, Smurfit has little exposure to the Irish economy. The good performance of that economy has been the main reason for foreign investors to take positions in the Irish market. Smurfit is a cyclical stock. "And this is a sector that has not had three good months in the last three years," said Mr Kenny.

But the hope is that as continental pension funds increase the amount of their assets held in equities in line with Irish and UK practice, Smurfit will be big enough to ensure a place in any Europe-wide sectoral portfolio.

The company now has 19 key equity analysts at brokers including Goldman



Michael Smurfit facing a new challenge. Maxwell, Dublin

Sachs, Merrill Lynch and Société Générale covering the stock, and is being advised by Taylor Bafferty, a US-based consultant.

Smurfit points to what has already been achieved in the US. Excluding holders of American Depositary Receipts, US institutions now account for 21.8 per cent

of Smurfit's share register, against 14 per cent three years ago.

Mr Kenny said: "This was done against the background of fairly negative investor sentiment. And unlike some other Irish companies we have not issued stock through the secondary markets to achieve it."

Analysts said the results exceeded expectations. The shares rose 23½p to close at 187½p. However, some analysts were concerned about the Independent Television Commission's decision to ban so-called "minimum carriage requirements", which in the past guaranteed that channels were broadcast to at least 80 per cent of subscribers.

Operating profit rose to £12m (£12m loss) on turnover of £54m (£44.6m). But the company said trading in the second quarter was much better.

"Underwriting is our main science here," Mr Bright said. "We are very choosy in what risks we take on, we probably spend more than other companies on assessing risks, and we walk away from a lot of business."

"But we end up underwriting some business that other insurance companies would refuse to pursue market growth at the expense of underwriting profit."

Investment income was stable at £15.4m, but realised investment gains were £18.4m (£5.5m), helping lift pre-tax profits nearly 80 per cent to £38.5m.

Mr Bright said the outlook for the insurance business over the next two years was "more optimistic than I've seen for some time."

"Rates are definitely beginning to firm up in some of the businesses we are in and some insurers are withdrawing from markets. I expect a determined and steady rise in rates."

Flextech breaks into the black

By Cathy Noyce

Flextech, the pay-TV company, entered the black for the first time yesterday after improved audience ratings on its main television channels. The company announced pre-tax profits of £1.68m (£2.77m) for the six months to June 30, compared with a loss of £5m the year before.

Adam Singer, chairman, said Flextech wanted to "show the world we're a serious solid company with serious solid profits". The company made a profit before exceptional costs in 1997.

Flextech owns channels such as Living, which broadcasts the Jerry Springer chat show and is the fastest growing cable and satellite channel in terms of audience share.

Mr Singer was enthusiastic about the prospects for digital television, which launches later this year in the UK. Living is to be shown on digital cable television and on British Sky Broadcasting's digital satellite service from October.

Other Flextech programming is to be shown on all three digital platforms - cable, satellite and terrestrial television. As a result, Mr Singer said "if there's any digital growth we'll benefit".

Analysts said the results exceeded expectations. The shares rose 23½p to close at 187½p. However, some analysts were concerned about the Independent Television Commission's decision to ban so-called "minimum carriage requirements", which in the past guaranteed that channels were broadcast to at least 80 per cent of subscribers.

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Danka Business Systems

The rise and fall of Danka has a depressingly familiar ring to it. Staggering earnings growth for over five years, fuelled by acquisitions. Then the deal too far, by time Eastman Kodak's photography business which doubled its size. The bungled integration should make investors weep. First Danka wanted to keep the business separate. Then it decided to integrate it. The highly-charged salesmen had other ideas. A new compensation plan - poorly communicated - meant they had to roll-call more new customers. It made them hang up the phone instead. Total equipment sales fell 22 per cent in the first quarter and more heavily in the UK. Alarming, interest cover is now less than two times. It is hard to see how the current management can restore credibility from here.



Independent Insurance, the general insurance group, yesterday defied the disappointing results from other composite insurers, marginally lifting interim operating profits from £22.3m (£36.7m) to £22.7m.

This result was achieved in spite of what Martin Bright, chief executive, called "some of the worst market conditions experienced".

The London-based company achieved an underwriting result of £7.3m in the six months to June 30, compared with £6.5m last time, despite bad weather in January and floods in April.

With difficult conditions in the commercial, private property and standard motor markets, gross written premiums fell 7 per cent to £250.5m (£269.9m).

The adverse weather affected the underwriting results of the property accounts and the schemes and affinity business by £2m. But the company said trading

in the second quarter was much better.

"Underwriting is our main science here," Mr Bright said. "We are very choosy in what risks we take on, we probably spend more than other companies on assessing risks, and we walk away from a lot of business."

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Extent of Danka's decline surprises

By Jonathan Ford

Shares in Danka Business Systems, which supplies photocopiers and other business equipment, fell by 11 per cent yesterday as the company announced a deepening decline in first quarter pre-tax profits to £8.1m (£13.4m).

The group blamed the fall on problems at its US operations and price-cutting in the UK by Japanese business equipment suppliers.

Investors had expected

weak figures following a profit warning in June - Danka's second since last December. However, analysts were still looking for profits of about £15m.

The shares closed down 16½p at 137½p. They have now lost 75 per cent of their value since the December profit warning, when Danka first cautioned that US sales were likely to disappoint.

Danka's problems relate to the integration into its US business of Eastman Kodak's distribution arm, bought for £450m in 1995.

The group said it lost sales following the integration of the two sales forces on April 1, which also saw the introduction of a new pay and commission structure. This contributed to a 9.5 per cent fall in turnover to £462m.

"The new pay structure definitely introduced uncertainty," said Mark Vaughan-Lee, chairman. "Our US sales people are incredibly compensation driven, so when they didn't understand the new system, there was a tendency just to sit on their hands."

Danka also experienced problems in the UK market as Japanese manufacturers with direct distribution outlets cut prices to take advantage of the depreciated yen. This contributed to a sharp fall in operating margins, from 6 per cent to just 3.8 per cent.

Mr Vaughan-Lee expects price competition to ease in the second quarter as the group renegotiates contracts with manufacturers to take account of the depreciation in the yen.

Analysts moved to reduce

their forecasts for the year by nearly 30 per cent to about £50m as the scale of Danka's problems became clear. Last year, Danka made pre-tax profits of £77.9m.

Operating profits fell 44 per cent to £17.4m, hit also by larger provisions for obsolete stock because of the reduction in turnover.

Danka's borrowings rose from £555.3m to £574.8m, generating interest charges of £9.3m. Interest cover slipped from 3.0 times to 1.9 times.

Analysts moved to reduce

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends in arrears	Total for year	Total last year
Carlsberg	5 mths to June 30	8.2 (2.48)	0.21 (0.22/4)	2 (2.1)	7	Dec 1	1	1.1
Danka Business Systems	3 mths to June 30	462.0 (510)	8.07 (20.3)	2.5 (8.5)	1.5	Oct 30	1.25	3.5
Indesit International	6 mths to June 30	250.5 (269.9)	28.59 (25.9)	11.9 (9.7)	2	Nov 27	2	4
Johnson Fry	6 mths to June 30	12 (14.1)	0.94 (0.71)	5.3 (4.1)	2	Nov 27	2	4
Lafayette	6 mths to June 30	1.58 (1.88)	0.14 (0.16)	0.08 (0.09)	0.08	Oct 30	0.4	1.2
Mediastyle	6 mths to June 30	10.2 (7.5)	1.32 (0.9)	1.21 (0.7)	1.21	Oct 30	1.21	1.2
MMES Petroleum	6 mths to June 30	5 (6.1)	0.73 (0.52)	0.3 (0.3)	0.3	Oct 30	0.3	1.25
Oxford Biomedica	6 mths to June 30	5 (6.1)	1.23 (1.2)	2.1 (2.1)	2.1	Oct 30	2.1	1.25
Portsmouth Pools	6 mths to June 30	13.5 (16.2)	1.05 (1.2)	0.27 (0.27)	0.27	Oct 30	0.27	1.25
Repsol	6 mths to June 30	37.4 (41.2)	3.22 (3.7)	4.48 (5.2)	4.48	Oct 30	4.48	1.25
Repsol	6 mths to June 30	2.86 (3.51)	0.47 (0.54)	0.21 (0.21)	0.21	Oct 30	0.21	1.25

Investment Trusts	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends in arrears	Total for year	Total last year
Foreign & Colonial	6 mths to June 30	228.46 (195.35)	22.1 (18.9)	2.71 (1.88)	0.86	Oct 2	0.8	2.57
Investment Securities	6 mths to June 30	228.28 (178.74)	1.85 (1.88)	3.78 (3.51)	2	Sept 30	2	3.125

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Disposals retained. **After exceptional charge. ***After exceptional credit. ****In respect of cash. *****From previous year. ****After adjustment for share split. *****Disposals for nine months to June 30. ****In stock. ****Includes foreign income dividends element.

HSBC GLOBAL INVESTMENT FUNDS
Société d'investissement à capital variable
7 rue du Marché-aux-Herbes
L-1728 Luxembourg

NOTICE

The shareholders are advised that the following dividends have been declared payable to the shareholders of the register as at close of business on 31st July 1998 and the shares were traded ex-dividend on 3rd August 1998.

Amount Per Share	Sub-Fund	Coupon Number
GBP 0.09	Sterling Bond	35
USD 0.57	US Dollar Bond	12
USD 0.63	Global Bond	13
USD 0.45	US Dollar Reserve	12

The dividend for each of the above-mentioned funds will be paid to shareholders on Thursday 21st August 1998.

The dividend is payable to holders of bearer shares against presentation of coupon to:

Rangée Internationale à Luxembourg
6A, route d'Esch, L-1553 Luxembourg

Hong Kong & Shanghai Banking Corporation
1 Queen's Road, Central, Hong Kong

By order of the Board of Directors.

DAEJAN HOLDINGS PLC

The Chairman, Mr B. S. E. Freshwater, reports:

- Another successful year.
- Continuing programme of acquisitions.
- Earnings per share increased by 16% to 1.19.1p.

	Year ended 31 March 1998	1997
Net Profit After Tax	£19.5m	£16.8m
Dividends Per Share	42.0p	36.0p
	(proposed)	

Copies of the Report and Financial Statements are available from: The Secretary, 102 Shaftesbury Avenue, London WC2H 8EP.

Boost for Oxford Biomedica

By Michael Peel

Oxford Biomedica, the gene therapy company, will forge ahead with its innovative research and development programmes, after securing its financing for the immediate future by a £5m (£9.5m) placing and rights issue.

The statement came yesterday as the company announced pre-tax losses of £1.83m for the six months to June 30, compared with losses of £1.25m for the nine months to June 30 last year.

The shares gained 1½p to 14p. The company, which spends £300,000 a month, had £5.06m cash at June 30. It had turnover of £5m in the first half, and losses per share were 3p (2.1p). This year it placed 45.7m shares at 10p and issued 14.3m shares at the same price in a 1-for-4 rights issue.

Biomedica's shares are trading at less than a fifth of their price at flotation on AIM in December 1996. Alan Goodman, who replaced Sir Brian Richards as chairman

last month, said the fundraising had been achieved despite a very difficult financial market for the sector.

The company aims later this year to begin clinical trials of MetKia, used in the treatment of late-stage breast cancer. A second trial of BeOvaC, used in the treatment of ovarian cancer, is planned for mid-1999.

One analyst said the clinical trials ought to start to show results next year, although it might take between four and five years

for either product to be near the market. There could be significant interest from pharmaceutical companies if initial results looked "anywhere near encouraging".

Professor Alan Kingsman, chief executive, said Biomedica would initially concentrate on marketing its technology, giving it time to add more value to its products. The company was already in discussions with large pharmaceutical businesses who were interested in items of its technology.

Mitsui Marine 1998

FINANCIAL HIGHLIGHTS

	Yen in millions		U.S. dollars in thousands	
	1996	1997	1996	1997
Net premiums written	¥ 619,760	¥ 639,261	¥ 648,490	\$ 4,912,803
Premiums earned	604,619	626,185	641,830	4,862,348
Premium income for life insurance contracts	—	6,379	26,129	197,947
Net income from underwriting	29,208	23,365	12,990	98,409
Investment income, net of investment expenses	41,196	35,611	24,962	189,106
Realized gains (losses) on investments	(20,016)	4,320	17,585	133,220
Net income	38,255	33,347	57,215	433,447
Total assets	3,833,910	3,873,676	3,908,264	29,608,061
Total stockholders' equity	969,867	939,605	991,668	7,512,637
Combined loss and expense ratios (%)	94.2%	95.0%	97.1%	
Net income per European Depository share - assuming dilution (in yen and U.S. dollars)	¥ 356.85	¥ 420.37	¥ 714.49	\$ 5.41

Note 1: The above figures have been calculated under the generally accepted accounting principles of the U.S.
Note 2: U.S. dollar amounts above have been translated from yen, for convenience only, at the rate of ¥132=US\$1.

MITSUI MARINE AND FIRE INSURANCE CO., LTD.
Copies of the 1998 Annual Report will be available at Hongkong Bank and our London Liaison Office from mid-October.

RECRUITMENT



RICHARD DONKIN

Riches for the few

Directors' pay seems to be rising irrespective of company performance

Pay restraint is a difficult concept to promote when you have your own snout firmly in the trough, a trade union leader said last week. John Edmonds, the GMB union's general secretary, was reacting to a report which found that directors' pay in the UK's 350 largest public companies had risen by nearly 18 per cent in the last financial year.

The report showed that not only had many directors enriched themselves with large bonuses and the cashing in of share option schemes, but some, where annual bonuses either went down or failed to pay out, appeared to have been compensated by large, basic salary increases.

This rise in pay appears to explode the myth that directors can expect big pay increases only when they improve the company's performance.

In the US, where chief executive payouts in top companies have hit the stratosphere, there have been examples of boardroom generosity to

underperforming executives. Lester Alberthal, 54-year-old chairman and chief executive of Electronic Data Systems who has just announced his departure, did not qualify for a bonus or stock options last year but was, nevertheless, given £13m in restricted shares.

There is an argument, voiced by the UK's Institute of Directors, that directors of big companies deserve their rises because they are controlling enterprises which create the nation's wealth. "You are talking about the star performers of the FTSE. To put it in context, the vast majority of directors have been getting annual pay increases of between 3.5 per cent and 4 per cent," says Tim Melville-Ross, director-general of the IoD.

But now that the stable economic conditions that businesses craved for so long have been achieved, is it really sensible for those who run companies to allow their own pay awards to race ahead of those of their employees?

Pay militancy has all but disappeared. There is restraint among ordinary working people - born more out of helplessness than philanthropy. Legislation to curb union power and widespread redundancies did much to weaken the resolve of employees to obtain bigger pay increases. Low inflation also removed the need for such rises.

Pay discontent became a matter of relativity: should nurses be paid more than teachers or should teachers get more than shop managers? People became used to the annual top-up to keep abreast of inflation.

Yes, there was an outcry against "fat cat" salaries a few years ago. But it did not result in excessive pay demands. People in work were, and still are, thankful to have a job.

Mr Edmonds has accused directors of hypocrisy but the directors might argue that they do not set their own pay. Their pay is settled by remuneration committees which tend to rely on pay consultants. The consultants use data and various formulas to determine pay,

often in relation to the "size and complexity" of the business. This phrase usually means that if a company acquires another company the boss gets a boost in pay to reflect his standing at the head of a much bigger company.

On that basis we might expect a company which sells off less profitable companies to cut the pay of its chief executive who would now be heading a smaller company. It doesn't happen.

One solution might be either to throw out the consultants or to engage their methods to determine the pay of every employee in the company.

Another solution requires something more than consultancy - nothing less than a change in values. It is long-term, fundamental and somewhat idealistic. Charles Handy, in his last book, reminded business leaders of their wider role in a society dominated by capitalism.

It is something Peter Drucker recognised more than 40 years ago. In *The Practice of Management*, he wrote: "Their [managers'] impact on the economy will be so far reaching that society will hold the manager accountable."

Indeed, the new tasks demand that the manager of tomorrow root every action and decision in the bedrock of principles, that he lead not only through knowledge, competence and skill but through vision, courage, responsibility and integrity.

Position	Lower quartile	Median	Upper quartile	Mean	Maximum
Chief executive	£1,000,000	£1,500,000	£2,000,000	£1,500,000	£3,000,000
Executive director	£400,000	£600,000	£800,000	£600,000	£1,200,000
Non-executive director	£10,000	£20,000	£30,000	£20,000	£50,000
Chairman	£15,000	£30,000	£45,000	£30,000	£60,000
Finance director	£250,000	£350,000	£450,000	£350,000	£600,000
Marketing director	£200,000	£300,000	£400,000	£300,000	£500,000
Operations director	£150,000	£250,000	£350,000	£250,000	£400,000
Human resources director	£120,000	£220,000	£320,000	£220,000	£350,000
Legal director	£180,000	£280,000	£380,000	£280,000	£450,000
IT director	£160,000	£260,000	£360,000	£260,000	£400,000
Research and development director	£140,000	£240,000	£340,000	£240,000	£380,000
Production director	£110,000	£210,000	£310,000	£210,000	£330,000
Supply chain director	£100,000	£200,000	£300,000	£200,000	£300,000
Health and safety director	£90,000	£190,000	£290,000	£190,000	£280,000
Quality director	£80,000	£180,000	£280,000	£180,000	£260,000
Environmental director	£70,000	£170,000	£270,000	£170,000	£240,000
Corporate secretary	£60,000	£160,000	£260,000	£160,000	£220,000
Company secretary	£50,000	£150,000	£250,000	£150,000	£200,000
Head of research	£40,000	£140,000	£240,000	£140,000	£180,000
Principal designer	£30,000	£130,000	£230,000	£130,000	£160,000
Chief IT officer	£20,000	£120,000	£220,000	£120,000	£150,000
Legal services head	£15,000	£110,000	£210,000	£110,000	£140,000
Personnel director	£10,000	£100,000	£200,000	£100,000	£130,000
Marketing services head	£8,000	£90,000	£190,000	£90,000	£120,000
IT services head	£7,000	£80,000	£180,000	£80,000	£110,000
Health head	£6,000	£70,000	£170,000	£70,000	£100,000
Head of risk	£5,000	£60,000	£160,000	£60,000	£90,000

Is the pay scramble on either side of the Atlantic living up to these ideals? There was one example of clear managerial pay restraint in the annual reports of FTSE 350 companies - that of Body Shop. Anita and Gordon Roddick, joint chairmen, each drew total earnings of £162,000 in 1997, reflecting pay increases of 3.7 per cent.

Their remuneration committee had recommended salaries of £200,000 each. Each earned less than the company's finance director.

*Directors' Pay Report 1998 is published by *Income Data Services and Arliss Andersen*, 2260. Contact Steve

Tutton or Paul Hodgson, tel +44 171 250 3484

City bonuses

Monks Partnership, the pay consultant which supplied the information for the table published above, is predicting a fall in bonus payouts in City of London dealing rooms next year as a result of the economic downturn in Asia. Bonus levels for 1998 were higher in some areas but by no means in all. The median level of bonus in global custody departments fell from 20 per cent of salary in 1997 to 10 per cent this year.

The only traders to get bonuses topping 100 per cent of salary were in capital

market derivatives, rising from 75 per cent of salary the previous year. Other big bonus payouts were enjoyed by those in asset finance (45.3 per cent), structured finance (50.6 per cent), bond sales and syndications (43.7 per cent), bond swaps (38.3 per cent), securitisation (43.3 per cent) and stock lending (41.3 per cent).

Bonuses in front office management went up by about 4 per cent while those in clerical and supervisory positions saw their bonus levels rise by 2 per cent. The table is drawn from the *Monks Partnership Guide to International Banks and Investment Houses*, which covers about 400 jobs among 170 employers.

*The report is £210. Contact Monks Partnership, tel +44 1793 542222

Training counts

Another report released this week suggests throwing money at people may not be the best way to attract them.

Salaries of UK-based information technology employees are expected to rise by 10.5 per cent in 1998/99, according to research undertaken by Reed Computing Personnel and published in *IT Employment*, a report from Management Today magazine and Market Tracking International.

Pay bills are rising faster than expected in response to increasing staff turnover, running at 19 per cent on average throughout the UK and at 38 per cent in the City of London.

But research among IT employees suggests that they have other imperatives such as training, work on "cutting edge" projects and flexible hours. The study found that IT employees were more likely to change jobs for better career prospects than for pay. Some companies are beginning to get the message. On the job training was provided by 31 per cent of the 173 employers surveyed and further 15 per cent were planning to introduce training.

*IT Employment is published in two volumes, £48 each. Contact Stephen Cassidy, tel +44 171 353 1265

BANKING FINANCE & GENERAL APPOINTMENTS



EUROPEAN CENTRAL BANK

VACANCIES IN THE EUROPEAN CENTRAL BANK

The European Central Bank (ECB), established in Frankfurt am Main on 1 June 1998, is urgently seeking applications from suitably qualified candidates to fill vacancies in its Directorate for External Relations and its Directorate General for Payment Systems. The ECB has its own terms and conditions of employment, including a competitive salary structure, retirement plan, health insurance and relocation benefits. Candidates must be a national of a Member State of the European Union.

Positions and Qualifications

Press Officers

The holders of this position will work in a team assisting the Head of the Press Division in the performance of her duties, in particular:

- elaborating responses to the media and to the public in general regarding the ECB and European monetary policy;
- organising press conferences and newspaper, television and radio interviews;
- drafting of contributions to the press;
- evaluating press reports on issues of relevance to the ECB and compiling a daily press digest for the use of the Management of the ECB.

Qualifications

- Candidates should have a university degree in economics or business administration.
- A very good command of English and proven drafting ability in English are required. Italian, French or Scandinavian language as the candidate's mother tongue is desirable but a working knowledge of at least one other European Union language is required.
- The ability to work under time pressure and to tight deadlines.
- Familiarity with modern office equipment and personal computers.
- A sound knowledge of central banking and institutional features of the Community would be an advantage.
- Experience of contact with the media is desirable.

Ref: ECB/12/98FT

Administrator - TARGET and Payment Processing

The ECB has two roles in TARGET. One is as a participant in TARGET via its Payment System making euro payments on behalf of the ECB and its customers. The other is as a co-ordinator of certain functions in TARGET as a whole and in particular in the End-of-Day application.

We are looking for a real-time payments systems professional to act as team leader of one of our small operations teams. The person will be in charge of day-to-day operations in a high profile environment. Therefore only applications from persons with proven experience in high-value payments processing and an understanding of the issues raised by the creation of the unique euro money market can be considered. He/she will participate in a wide variety of tasks relating to the co-ordination of TARGET operations and the development of the system as part of the challenging opportunity to participate in an activity which will shape the payment systems of tomorrow.

Qualifications

- University degree in business management or information systems, or equivalent experience.
- The candidate should have a proven track record in decision-making related to processing large value payment systems, and a good knowledge of TARGET. A good understanding of the technical environment and business issues underlying payment systems, including S.W.I.F.T. is a prerequisite.
- Good analytical skills with the ability for defining and using PC tools in reports to assist Management in high level decision making.
- Team leader used to working in an international environment, able to deputise for similar levels of responsibility in related areas, readiness to undertake shift work.
- Very good command of English and proven drafting ability in English. Working knowledge of at least one other European Union language is required.

Ref: ECB/13/98FT

Applications

Applications should include a Curriculum Vitae and a recent photograph, together with references confirming the required experience and skills. They should quote the appropriate reference number and should be addressed to the European Central Bank, Directorate Personnel, Postfach 16 03 19, D-60066 Frankfurt am Main, and should reach us no later than 28th August 1998. Applications will be treated in the strictest confidence and will not be returned.

These vacancies are also published on Internet: <http://www.ecb.int> but applications should only be submitted on paper via surface mail.

FIELDSTONE PRIVATE CAPITAL GROUP

Fieldstone is a 100% employee-owned international investment bank, based on corporate, infrastructure and structured finance advisory services. Operating globally from 14 locations, it is currently expanding its activities throughout Europe.

EXPANDING IN WESTERN, CENTRAL AND EASTERN EUROPE

CORPORATE AND PROJECT FINANCE

LONDON

CORPORATE/PROJECT FINANCE

Our expanding M&A, privatisation, private placement, project and structured finance business needs additional highly motivated transaction oriented professionals, both senior and junior, to support and grow our activities in

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Suitable candidates will have:

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Growth in our advisory work for high quality clients has created a specific requirement for a skilled financial analyst experienced in the power sector. Suitable candidates will have:

- Degree level qualifications in finance and preferably law.
- At least 3-4 years experience of modelling and analysing power projects for acquisition/financing including the appraisal of contractual documentation and participation in negotiations.
- Familiarity with and contacts in the energy, infrastructure and natural resources sectors and a working knowledge of major sources of finance, including export credit agencies and multilateral institutions.
- Highly numerate and articulate, with strong personal and presentation skills. Another European language in addition to English desirable.

Written applications, outlining your suitability and career ambitions, together with a CV, should be sent to: FIELDSTONE PRIVATE CAPITAL GROUP LIMITED, 42 QUEEN ANNE'S GATE, LONDON SW1H 9AP.



Dresdner Kleinwort Benson

Quantitative Analyst

Dresdner Kleinwort Benson is a leading European investment bank with world-class expertise, a truly global focus and a resultant enviable reputation.

This challenging role within an existing department covering a broad range of products in equities, fixed income, commodities and FX (in both traditional and emerging markets) will appeal to high calibre candidates with at least 18 months' risk modelling experience gained within an investment bank or consultancy background. The diverse range of responsibilities in product research, development of new (and refining of existing) risk and pricing models as well as the provision of general consultancy advice on risk methodologies worldwide calls for a flexible, hands-on approach.

Ideal candidates will have a PhD in Mathematics, proficiency in VaR methodologies and first-class knowledge of C/C++, Visual Basic and interest rate and term structure models. Mathematical skills alone will not be sufficient; we will also be looking for excellent communication and interpersonal skills, creativity and a high level of energy.

The salary/benefits package has been geared to attract the best.

Please contact our retained consultant Kevin Klem on 0171 929 2363. Alternatively send her your CV at Exchange Consulting Group, 13 St Swithin's Lane, London EC4N 8AL. Fax 0171 929 2805.

Any CVs sent directly to Dresdner Kleinwort Benson will be forwarded to Exchange Consulting Group.



GROUP COMPLIANCE OFFICER

EXETER INVESTMENT GROUP PLC

Exeter Investment Group (EIG) is a successful, growing organisation. Well known for its own unit trusts and for the management of investment trusts, it also provides a broad range of administration and other services for a significant number of third party investment clients. Further developments are at an advanced stage of planning.

EIG seeks to recruit a Compliance Officer to take responsibility for compliance throughout the Group and to lead the Compliance team. IMRO and PIA are the regulators for the regulated companies within the Group.

This is a senior role, requiring significant experience

of compliance within the investment management and administration functions, particularly in respect of unit trusts and the management of investment trusts.

Based in Exeter, EIG offers the twin advantages of working for a competitive, mainstream business whilst enjoying a different lifestyle in a delightful location. The remuneration package will be structured to attract the right person.

Please write in confidence to Nigel Halsey at Halsey Consulting, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 0171 489 1555. Fax: 0171 489 1556.

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Credit Analysts - Various Levels

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Abbey National Treasury Services plc (ANTS) is the wholesale banking operation of Abbey National plc, one of the UK's top twenty companies. ANTS is a major participant in the international financial markets with a reputation for responsiveness, innovation and professionalism, and assets of over £80bn.

The Credit Risk Management team plays an active role in the support of new business initiatives and ensures that the high quality of the asset base is maintained. ANTS' continued expansion and diversification into other asset categories has resulted in several new opportunities for credit professionals keen to participate in this dynamic environment. Potential candidates will possess experience in at least one of the following areas:

- Securitisation
- Project Finance (UK and international)
- Corporates (preferably high yield or leveraged loans)
- Bank and Non Bank Financial Institutions

Applicants should be proven credit professionals with relevant experience gained at a leading financial institution. Strong analytical skills and product knowledge will be combined with experience of cash flow modelling and ideally, an appreciation of equity analysis.

Articulate and numerate, with self confidence and the ability to stand by your decisions, you will enjoy taking responsibility for your work and seeing projects through to successful completion. Successful candidates will be involved in a variety of assignments undertaking analysis, making recommendations and presenting proposals at board level. Working closely with the transaction underwriters, and as a key member of a lively team, you will possess the ambition and drive necessary to make your mark and build on your current skills.

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- This is a 2-3 year programme with possible sponsorship for an MBA. Candidates must have:
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 - Good communication skills as well as a preferred second European language.

- Associate**
- This is an 18-24 month programme to join the deal origination team. Candidates must have:
- MBA, MSc, or PhD from a mathematics or engineering background.
 - A minimum of 3 years' post-graduate experience in financial, energy or trading environments.
 - Excellent financial modelling, PC and analytical ability.
 - Commercial awareness and developed communication skills.

Devonshire executive

Interested candidates should apply for the above positions by writing in the first instance with a CV and covering letter to: Andrew Perry, Devonshire Executive, 13 Austin Friars, London EC2N 2PL. Telephone: 0171 670 1700 Fax: 0171 670 1717 E-Mail: andrew@devonshire.co.uk

Appointments Advertising

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

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Keeley Pope on 0171 873 4006

Financial Times

Economists

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You should be an Economics graduate with strong presentation and PC skills. Interpersonal sensitivity is essential as you will be part of a small professional team.

working to tight deadlines. Initiative and creativity are other important qualities.

Opportunities are available both for recent graduates with at least a 2:1 and for experienced economists with a track record of delivering quality work.

If you have the enthusiasm and dedication to excel, we can promise a competitive package of between £23,000 and £52,000, depending on experience, with excellent performance bonus opportunities.

If you like the idea of joining us and are able to attend an assessment centre on either September 22 or 23 please send your CV to Lyn King, Personnel Manager, Group Finance, Barclays Bank PLC, 68 Barclays House, 1 Wembley Road, Poole, Dorset BH15 2BB.

The closing date for applications is 1 September 1998.



Barclays Bank PLC is an equal opportunities employer.

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responsible for producing performance information for all funds, analysing the attribution reports and communicating the effectiveness of performance management strategy across the organisation.

• Graduate with at least three years experience of performance measurement, with a good knowledge of investment products and industry reporting standards. An excellent communicator with highly developed interpersonal abilities, and the credibility to work effectively with fund managers.

• Exceptional candidates looking to make the transition to performance measurement will also be considered.



Please apply in writing quoting reference 15588 with full cover and salary details to:
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www.whiteheadselection.co.uk



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Head of Trading



Wood & Company was founded in Prague in 1990 and is the only region-based and region-wide investment bank covering the markets of central and eastern Europe. The firm researches, underwrites and trades in equities, advises on Mergers & Acquisitions and manages client assets. The company today is a licensed securities dealer and a member of the stock exchanges in Warsaw, Prague, Budapest and Kiev. The firm also has established offices in those cities. Wood & Company is one of the largest underwriters and distributors of new issues in Poland and is a leader on the Ukrainian and Hungarian markets. No firm sells more foreign equity to Czech fund managers than Wood & Company and in recognition of the firm's achievements, *Euromoney*/Central European magazine voted Wood & Company 'The Best Regional Brokerage in 1998'.

Prague

The firm is now looking to recruit a key position which will be based in Prague and will involve the following:

- Full responsibility for the regional trading activities for Central and Eastern Europe.
 - Arrange to commit substantial capital to provide client liquidity in the region.
 - Co-ordinate and manage 10 traders in four countries.
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 - Manage the risk positions region-wide.
 - Manage the trading counterparties in all the countries.
- This is a role for an exceptional individual who will have the following abilities:
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Significant Expat Package

- Strong analytical skills to identify mispricings.
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This is truly an outstanding opportunity to join such a distinguished investment bank whilst it is still in a period of substantial growth.

To be considered for the above role, please forward your CV including salary details, to: Michelle Sachar or Jonathan Stokes at Michael Page Eastern Europe, Page House, 39-41 Parker Street, London WC2B 5LN, UK, telephone +44 (0) 171 269 2465, fax +44 (0) 171 831 3440, e-mail: mpe@europe.michaelpage.com

Michael Page

EASTERN EUROPE

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INVEST AUSTRALIA EUROPEAN INVESTMENT MANAGER

The Organisation

- Invest Australia is the Australian Government's national investment agency.
- Invest Australia provides a wide range of services and advice to international companies seeking to invest in Australia.

The Position

- To market and promote Australia to European multinational corporations as an investment location.
- Based in Frankfurt the position will involve corporate research and an intensive contact and follow-up program aimed at marketing the commercial attractiveness of Australia in specific industry sectors.

Qualifications

- Applicants must be degree qualified with superior research and analytical skills.
- Extensive experience of marketing to senior executives will have been achieved over 5 to 10 years in law, accountancy, corporate finance or a business development role.
- A confident team player is sought with excellent communication skills, computer skills and ability to work under tight deadlines.
- English fluency is essential and German is desirable. The ability to work in an internationally diverse commercial environment is crucial.

To apply

- Please send full CV with a covering letter outlining how your skills meet our requirements to: Bernd Neubauer, Investment Commissioner, Invest Australia, Australian Consulate-General, Gulestr. 85, D-60329 Frankfurt/M, Germany.

Quantitative Analyst, London & neg

Your client requires an individual to develop, test and implement fixed income derivatives models. A thorough understanding of stochastic, partial differential equations is a must and some financial experience would be an advantage. The successful candidate will most likely have a PhD in Polymer Physics or Fluid Dynamics.

Please write to: FUTURUS, 1 Leicester Place, London, WC2H 7BP

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Technometrics is the world's largest global investor relations company with offices in London, New York, Tokyo, Amsterdam, Paris, Frankfurt, Sydney, and Singapore. We serve over a thousand blue chip companies worldwide. Our global presence allows us to offer integrated cross-border investor relations programmes, as well as financial communication advice to specific markets.

To continue to meet the demands of our success, we are in the process of expanding our international operation. We now have opportunities for high calibre experienced professionals to join our London office and be at the forefront of marketing and developing investor relations programmes for companies across Europe.

We are looking for professionals with a background in investor relations, equity research, institutional sales, share register analysis, or financial public relations. Presentation and communication skills are essential, as the point of contact within client companies will be at a senior level. Fluency in one or more European languages is essential for the Confidential European positions. We expect a high level of self-motivation and an entrepreneurial attitude. Regular travel and face to face contact with clients will be essential.

We offer a highly attractive compensation and benefits package. For prompt, confidential consideration, send your CV to:

Technometrics
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- New role in expanding Fund Management Development Team bringing new Fund products/structures to market.
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e-mail: o@odgers.com

The Requirements

- Professional legal background with strong industry knowledge of regulatory, compliance and tax issues.
- Highly self motivated, with focused project management skills. Able to deliver in time and quality pressured environment.
- Preferred knowledge of product range. Fluent in English, with conversational German desirable.
- Probably late 20s/early 30s.

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Credit

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PAK TELECOM MOBILE LIMITED

Pak Telecom Mobile Limited (PTML), a subsidiary of Pakistan Telecommunications Company Limited (PTCL) is preparing to launch its cellular operations in the country as competition with the three existing operators (in operation for over five years). PTML, as an independent subsidiary plans to provide state-of-the-art mobile communication services throughout Pakistan with an ambitious plan for geographical expansion and customer base. PTML is looking for

TELECOMMUNICATION PROFESSIONALS

To help establish and operate its cellular business. The positions will be based in Islamabad and offer highly attractive compensation packages including benefits corresponding to the standards of other multinationals operating in Pakistan.

PROJECT DIRECTOR

The successful candidate will:

- have the ability to manage, in a tight schedule, large and complicated projects with wide geographical spread.
- build up a core team of experts to develop the network, organization, marketing and distribution systems, customer services and other areas pertinent to the creation of a new business venture.
- develop the organization structure and operational procedures independent of PTCL and in line with the best commercial practices in the mobile communication industry.
- interface with equipment suppliers and project financiers and monitor the project implementation.
- develop project financials for regular review with the Board.

The candidate must be a telecommunication professional with at least 15 years experience. Candidates with experience in establishing and managing cellular networks will be preferred. Once the business is fully established, the Project Director will continue to provide the leadership role as the senior executive in the operation of the business. An advanced engineering degree and proven track record of managing projects and people is desirable. An MBA or post graduate qualification in the field is a plus. The position will be for an initial contract period of 3 years, which is extendable.

NETWORK PLANNING EXPERT

The successful candidate will have an expert knowledge of the planning of a cellular network based on topographical maps and metropolitan land records as well as proven field experience of network planning, preferably in Pakistan. The successful candidate will lead a team of engineers required to perform field trials. The candidate must have the ability to develop a network planning solution and optimization for the PTML network. The candidate should be a telecommunication expert with 5-10 years experience with an advanced engineering degree and proven track record of planning complex cellular networks.

PROJECT MANAGER

Supporting the Project Director, the Project Manager will be the key interface between the Project Director and the team performing the Engineering Network Planning and Commercial Contract activities. The Project Manager must possess an engineering degree with 5-10 years experience including experience of project management of telecommunication projects.

Please send your CV and covering letter by fax or mail:
or email by August 31, 1998 to:

Human Resource Manager, PAK Telecom Mobile Limited, Headquarters G-04, Islamabad, Pakistan.
Fax: (92-51) 282936, Email: ptml@paknet2.pak.pk

Candidates of Pakistani origin will be given preference

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Financial Times

ACCOUNTANCY APPOINTMENTS

Country Reporting Managers

£ Excellent Packages



BHI SERVICE BUREAU

Nottingham, England

Established in 1992, Boots Healthcare International (BHI) is a leader in the marketing and distribution of over the counter self-medication, with a turnover approaching £300 million.

BHI products including Nurofen, Strepisil and its skin care brands Lescine, Onegrine, Baumeum and E45 are on sale in more than 130 countries and the company is therefore superbly placed to capitalise on the exciting opportunities offered by the global healthcare market which is estimated to be worth \$12 billion by the year 2000.

The BHI Service Bureau has been established to provide high quality financial and operational support for its businesses throughout Europe. It will become an essential part of the BHI business providing excellent service and value added information. As part of the ongoing development of this unit, four high calibre Country Reporting Managers are required.

Key responsibilities will include:

- Preparation of management reports incorporating budgets and forecasts which target value added activities.
- For the relevant country, delivery of statutory information such as tax packs and annual reports.
- Training of colleagues within the organisation in technical matters and close liaison with the allocated country.
- Interpretation of accounting policies and configuration of systems to most effectively deliver those policies.
- Management of multi-functional, multi-national teams created to address specific finance or reporting issues and the development of plans to deliver projects to agreed timescales and resources.

Successful candidates will be qualified accountants or business school graduates with a minimum of two years post qualification experience in the relevant country.

These demanding roles in a rapidly changing multi-national environment require excellent interpersonal skills in addition to well developed practical, financial and analytical abilities. Written fluency in at least one of German, French, Italian or Spanish as well as English is essential. Travel to Europe on a periodic basis will also be required.

This represents an outstanding opportunity to join and build a career with a world-class organisation.

Interviews will be held in London, the Midlands and relevant countries and relocation assistance is available for successful candidates.

To apply, please send your CV with a covering letter, including daytime telephone number and current salary details to Harvey Nash plc, 13 Bruton Street, London W1X 7AH. Tel: 0171 353 0033. Fax: 0171 353 0032. Please quote reference number FN0014. You may also apply via http://taps.com/Harvey_Nash

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Our client is the \$200m turnover European division of a major US based marketing agency. Its current rapid growth is driven by expansion of its client base, which includes some of the world's biggest brand names, and by the success of its principal activity: the management of the global sales promotion activities of one of the world's largest multinational corporations.

The organisation is currently in the process of relocating its European HQ from Germany to the UK, and as a result is seeking to appoint two quality finance professionals who will report to the European Financial Controller. Responsibilities will include:

Financial Planning and Analysis Manager

- Providing all financial input to the project planning process
- Ensuring that senior management, the marketing department and clients have access to timely, accurate and complete information
- Monitoring project sales and costs versus plan, highlighting variances and identifying corrective actions as required
- Completing quarterly forecasts, identifying and analysing trends and explaining variances to budget.

The two roles working together will be expected to develop a monthly reporting process which identifies key business drivers and highlights profitability by client, territory and project.

Each role calls for a qualified finance professional who has gained around two years post qualification experience, ideally within an international arena. German and/or French language skills, and a knowledge of German/French reporting requirements will be viewed as a distinct advantage. PC modelling skills and exposure to tight reporting deadlines will be taken as read.

As a prospective candidate, your success to date stems from your qualities as a team player and your broad commercial understanding. You are committed, energetic and tenacious and you thrive in a competitive, forward thinking and customer focused environment.

Interested candidates should apply to Jonathan Jones at Jones Christopher, enclosing a full curriculum vitae and current remuneration details. Please quote JB9410 on all correspondence.

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FINANCIAL RECRUITMENT CONSULTANTS

Jones Christopher Limited, 4th Floor, Linen Hall, 162-168 Regent Street, London W1R 5TB.
Tel: +44 (0)171 306 3202 Fax: +44 (0)171 734 6280 E-mail: jon@joneschristopher.co.uk

QUALIFIED CHARTERED ACCOUNTANT

Intel Management Resources Limited, a leading oilfield supply base operator in West Africa requires a Finance Manager for its Nigerian subsidiary.

Qualified Chartered Accountant

Salary: US \$75,000 to \$84,000
Plus Full Benefits Package

Candidates must be able to demonstrate comprehensive ability in the following key areas of responsibility:

- Preparation and monthly reporting against soundly prepared budgets.
- Preparation and monthly reporting against realistic cash flow forecasts.
- A sound grasp of all basic matters financial and their impact on outturn results and intercompany transactions.
- Control and assessment of finance department staff in several locations.
- A basic understanding of Information Technology and what it should contribute, plus a high level of computer literacy.
- Strength and soundness of character, management skills and commercial awareness are also required in successful candidates.

Candidates should submit details of their employment history together with a handwritten covering letter and passport photograph to:

Mrs Sade Odunmoye, Personnel & Administration Manager,
Intel Management Resources Limited,
14 Grosvenor Crescent, London, SW1X 7EE.



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The FT IT Recruitment section is also available all week on www.ft.com

Financial Controller

Media

West London

to £40,000 + Car + Bens

Our client is part of a substantial global business operating in a growing area of the entertainment sector. The UK territory boasts a blue-chip customer base and has displayed consistent success as a brand leader resulting in a significant market share. Recent initiatives will further enhance this envied status. Reporting to the Finance Director, but working closely with operations and marketing functions, the Financial Controller will have a significant impact within the UK business.

Key areas of responsibility include:

- Management of the finance team.
- Control of both financial accounting and management accounting reporting requirements.
- Financial analysis and planning.
- Project management of SAP implementation.
- Strengthen controls to assist future growth.
- Regular ad-hoc project based assignments.

Relevant candidates will be qualified accountants (preferably ACA) with at least two years post qualifying experience, ideally with a media or service sector background. Excellent communication skills are required due to the high profile of the role.

Furthermore, you will require proven staff management experience, sound technical ability and the aptitude to meet deadlines. An energetic approach, combined with the desire to progress within the company, potentially in an international capacity, will be highly desirable.

Interested candidates should send a curriculum vitae stating current remuneration package and daytime telephone number to Martin Dowson at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax 0171 242 1020. Please quote reference 431074. e-mail: martin.dowson@michaelpage.com www.michaelpage.com

Michael Page

FINANCE

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appears in the UK edition every Wednesday & Thursday and in the International edition every Friday.

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Financial Times

Global Business Managers

£100,000 + banking benefits

We are representing a global investment bank which is growing rapidly and seeks strong Business Managers with the capacity to take on demanding roles in the management of the technology unit. You will be completely self motivated, hardworking and seek success at the top of your profession, investment banking and software sectors globally.

You will be a qualified accountant, preferably with an MBA, with a couple of years experience in one of the big accounting firms. An excellent communicator, you will have a strong interest in IT and a desire to work for an organisation at the leading edge of technology.

If you believe you possess the drive, commitment and experience to succeed, you will be offered the salary, training and challenges required to truly make a difference on a global scale.

Please apply in writing, enclosing your full CV, to TMP Worldwide, 32 Abchurch Lane, London EC4N 3JL quoting reference number 5083.

TMP Worldwide

EUROPEAN FINANCIAL ACCOUNTANT



RECENTLY QUALIFIED ACCOUNTANT
£ COMPETITIVE SALARY
CENTRAL LONDON

Gap Inc. is a retail success story. As one of the world's leading fashion retailers, whose brands include Gap, Gap Kids, Baby Gap, Banana Republic and Old Navy, it is recognised as being innovative, dynamic and unique. Its private label branding stands for quality, uniformity and loyalty. Customers consider Gap clothes as social passports. With well over 1,000 stores worldwide and well established in the USA and Canada, the company is expanding its brands across the UK, Europe and the Far East.

A vacancy has arisen for a young professional to join a high quality European Finance and Business Development function. Reporting to the Financial Reporting Manager, the European Financial Accountant will be responsible for:

- Production of management accounts for UK and Ireland, with close attention to current and future

store operations, highlighting and discussing major management issues.

- Statutory, tax and corporate reporting and supervising audit liaison across Europe.
- Assisting with preparation of budgets and forecasts as the company grows across Europe.
- Occasional travel to stores/operations in Europe.

Suitable candidates will be high calibre recently qualified accountants, preferably ACA or ACCA from Commerce or Practice. Blue-chip client exposure or current experience in a multi-site reporting environment and knowledge of US standards would be useful but not essential. At interview you will need to demonstrate determination, flexibility and the ability to liaise at senior levels, both externally and internally, in a pan European environment. The successful individual will benefit from superb prospects in an expanding worldwide organisation.

For further details on this excellent opportunity, please contact Leslie Walters or Simon Morris at HW Hall Alexander on 0171 240 2101 or write/email them at the address below quoting your current salary details and Ref: HW170797. Any direct applications will be forwarded to HW Hall Alexander for inclusion in the selection process.

HW HALL ALEXANDER

114 St Martin's Lane, Covent Garden, London WC2N 4AZ
Tel: 0171 240 2101 Fax: 0171 240 2060 E-mail: simon.morris@hwgroup.com

DIRECTOR OF PEOPLE

Can You Measure Up To Our High Standards?

Group Financial Analyst c£40k + Bonus + Car + Benefits Oxfordshire

The Company

Our client is a major player in the UK leisure industry with a turnover of over £300 million and gross assets of over £1 billion. The Company has recently decided on a corporate restructuring to enable it to focus on its key business opportunities.

This is an exciting opportunity to join the company at a time of unprecedented change. Our client intends to be at the forefront of the development of its sector in the leisure industry and accordingly the need for strong financial control and strategic input will be crucial.

As a result a key appointment has now become available.

The Role

Reporting to the Finance and Systems Director the role will have a strong commercial bias and will make a significant contribution to the strategic decision making process. Key tasks will include provision and analysis of market information, margin interpretation and development of Key Performance Indicators. Additional responsibilities will incorporate the preparation of reports, forecasts, budgets and commentaries for presentation to the Board. You will develop relationships with the Operations Managers, Banks and other Financial Institutions and will also be required to develop internal controls and systems to meet the demands of this dynamic business.

The Person

Our client is looking for a unique individual offering technical expertise coupled with strong business acumen. Ideally with experience of multi-site/retail operations. A qualified ACCA/ACMA/ACA, you will be ambitious, proactive and be able to demonstrate the ability to initiate change, enhance profitability and to challenge the status quo. Excellent interpersonal skills, credibility and presence are all prerequisites of the role.

You will be expected to invest energy and ideas into the Company in return for recognition and professional and personal advancement.

To apply for this position, please send a detailed Curriculum Vitae, with a covering letter quoting reference HW19815 to our retained consultant Hazel Holmes at Nigel Lynn Associates, 6 Worcester Street, Gloucester Grant, Oxford, OX1 2BX. Tel: 01865 202066 Fax: 01865 202023. Email: oxford@nigel-lynn.co.uk



ENTERTAINMENT GROUP

The Virgin Entertainment Group, comprising the megastore, cinema and related businesses worldwide, is one of the fastest growing areas within the Virgin empire.

With existing businesses throughout Europe, USA and Japan, the group has embarked upon an aggressive investment programme, including the recent purchase of Virgin Our Price from W H Smith, thus establishing the Virgin brand in a number of sectors within the global entertainment industry.

Virgin's search for excellence is now being extended to create an enhanced Group Finance function to steer the Entertainment group through continued expansion and potential flotation.

Salary packages for all of these roles will be aimed at high achievers...

Group Financial Controller

West London

Ref: 70544

Continuing growth and re-alignment of the various business units within the organisation has created the need to recruit an experienced and highly commercial individual to assume ownership of the Group Finance function. Reporting to the Group Finance Director, the role will include:

- The creation of the reporting processes to manage the transition from a private to public entity.
- Control of internal and external reporting, including all aspects of business planning and forecasting.
- Providing support, direction and advice throughout the business.
- Extensive involvement in the process leading up to flotation.
- Limited travel to the US, Europe and Japan.

You will be a qualified accountant, probably between the age of 30 to 35 with experience of handling a highly professional and capable team, preferably within the retail industry. In addition you will have a strong intellect, a high level of energy and must demonstrate flexibility and excellent communication skills.

Corporate Finance Manager

West London

Ref: 70546

The Virgin culture is based upon initiative and the ability to seize upon business opportunities as they present themselves. This scenario necessitates the Virgin Entertainment Group to recruit a dedicated individual to concentrate on the issues surrounding constant deal brokering. Reporting to the Group Finance Director and with significant input to the Group Chief Executive, key responsibilities will include:

- Acquisition/joint venture negotiations.
- Refinancing and corporate restructuring.
- Ad hoc projects.
- Control of investor relationships and negotiations relating to existing banking arrangements.

The successful candidate will be a qualified accountant, probably aged in their early 30's with significant exposure to corporate finance; gained within either commerce, financial services, the venture capital markets or practice. Commercial acumen and significant presence will be key to success in this role.

Group Planning Manager

West London

Ref: 70547

Following expansion there is now an increased requirement to strengthen the Group Finance function to enable tighter controls and enhanced business planning practices throughout the business worldwide. This new role will involve the following:

- Design and implement the planning and forecasting process.
- Coordinate the relationship between the Financial Controllers of the individual business units.
- Control all aspects of group management reporting.

You will be a qualified accountant, with 2 to 3 years post qualification experience. To date you will have gained sound commercial finance experience, ideally within a retail environment, although this is not essential. Specifically you must have the ability to grow with the business and the role.

Interested candidates should in the first instance write to Richard Wright or David Sayers at Martin Ward Anderson, 7 Savoy Court, Strand, London, WC2R 0EL, enclosing their Curriculum Vitae with current salary details quoting the appropriate reference. Alternatively telephone them on 0171 240 2223 or fax 0171 240 8816. E-mail: info@mwaw.co.uk

FINANCE DIRECTOR DESIGNATE

EAST ANGLIA

£50,000 + Car + Benefits

+ Relocation Package



BENNETT HOMES

We'll look after you

Our client is a highly respected property development company holding an unrivalled position in their niche market. Founded in 1948, the company generates an annual turnover of £15 million and has been voted British Housebuilder of the year 11 times, in addition to the 1998 'highly commended' award.

The Role

Reporting directly to the Board, you will assume responsibility for all aspects of the finance function including the development and management of six staff. In particular, the role will focus on:

- Formulation of corporate strategic plans and initiatives
- Producing budgets and forecasts
- Company secretarial duties
- Development of management information systems
- Treasury management
- Statutory account preparation
- Project evaluation

The Candidate

The ideal candidate will have the following background and characteristics:

- Qualified ACA/CIMA with four years' commercial post qualification experience
- Ability to work independently on a broad range of business issues beyond a purely financial perspective
- Excellent communication skills
- Extensive proficiency in office IT

Interested candidates should send their details to Jon Milton or Caroline Brooks ACA.

DLA Recruitment Consultants, 10 Bedford Street, London WC2E 8HE
Tel: 0171 420 8000 • Fax: 0171 379 4820 • E-mail: info@dlac.co.uk • www.dla.co.uk

DLA WORLDWIDE: LONDON • CAPE TOWN • DUBLIN • EDINBURGH • GLASGOW • JOHANNESBURG • MOSCOW • SYDNEY

FINANCE MANAGER

c.£40,000 CENTRAL LONDON

Rapida is extremely well positioned within the media production sector. Having successfully responded to technological and cultural opportunities the high reputation for its products and services has placed Rapida in an ideal position to achieve significant growth.

Reporting to the Chief Executive the hands on role will include full responsibility for all financial matters. The distinction of the successful candidate will be to thrive by demonstrating drive, tenacity and dynamic leadership qualities whilst contributing with business strategy and commercial benefits.

The opportunity will suit candidates possessing a minimum 5 years PQE with a track record in commercial activities and who are now seeking to build on their experience within a progressive environment.

To apply, please send your CV including current salary to:

The Chief Executive
Rapida Group Plc,
196-148 Tooley Street, London SE1 2TU

RAPIDA



FINANCIAL TIMES



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Every so often an IT environment is so remarkable that it is recognised as the benchmark for all others. Our new dealing infrastructure in London is acknowledged as the best in Europe, and probably the world. As an investment bank we are accustomed to being at the forefront, innovating at the cutting edge of global capital markets.

We realise that we can only continue to innovate using the very best technology which can deliver an infrastructure capable of supporting and developing our business strategy. The real global currency we trade is immediate and accurate information; if it's not complete it's valueless, if it's not immediate it's history, and if it's not accurate it can be dangerous.

...HELP MAKE IT THE BEST IN THE WORLD

We know that an excellent infrastructure is the key to our success. We believe that there is no real distinction between infrastructure, architecture and development - they are all interdependent and are all needed equally to make business work. That's why we are now looking for the world's best infrastructure specialists to help us get maximum benefit from our new environment. We have opportunities in areas such as networking, database design and administration, systems administration and development, desktop and server support, and web engineering and support.

Previous financial markets experience is not essential - you may be working in technology, in industry, or finance. What is important is that you have the vision and ambition to use your solid infrastructure experience as the launchpad for a career which crosses a range of technical disciplines. If this aligns with your goals and you have a team oriented approach, you should be talking to us. Better still, come and look at our infrastructure; you'll see that we intend to be the best in the world.

Could you help us to achieve our goal?

For further information, contact our advising consultants Karen Higgins or Winnie Wong, quoting reference KHFT120 on 0171 806 1420. Alternatively, send your CV to McGregor Boyall Associates, 114 Middlessex Street, London E1 7JH. Fax: 0171 247 7475. Email: ofinch@mcgregor-boyall.com or visit our web-site at www.mcgregor-boyall.com

McGregor Boyall

Business & Technology Selection for Financial Markets

Outstanding Opportunities
SENIOR ANALYST PROGRAMMERS
Equity Derivatives

Our Client, one of the leading European global investment banks is seeking a senior analyst programmer of high calibre to join a world class team, responsible for the development of a ground breaking, front office equity derivatives trading system. The derivatives group provides risk management solutions spanning all asset classes to a wide variety of international clients. Your role will involve working as part of a team, providing analysis, design and development of a complex and unique system.

Requirements:

- ☐ Strong understanding of business products and terminology with regard to equity/interest rate derivatives.
- ☐ Practical experience of project design, build and delivery along with the capacity to provide back-up to all management and trades with the existing team.
- ☐ Technical skillset to include: Strong C/C++, Visual Basic, Windows NT One of the major relational database (preferably Sybase)
- ☐ Opportunity to cross train to CORBA, ORBIX, ACTIVE X, OLE, COM.
- ☐ A conceptual understanding of Forward rates, Yield curves, Vanilla/Exotics derivatives, Black Scholes, Dividends.

The successful candidates will most likely have a minimum of 2 years experience in a front office environment and will be seeking a long term opportunity to develop their technical and market knowledge along side some of the leaders in the field of investment banking.

If you are interested in the above position, please contact either Sally Mullan or Alex Blair

Huxley

Associates

INVESTMENT BANKING
America House, 2 America Square, London EC3N 2AHTel: 0171 335 5890
Fax: 0171 335 0008
Email: job@huxley.co.uk

INVESTMENT BANKING

EXCEL VBA/MATHS
£35K - £50K + BONUS

Leading Wall Street player seeks Developers for their convertible warrants desk. Providing rapid response and tactical development for the trading team, you will utilise your solid Excel and numerical skills. These roles are all based on the "floor" and demand excellent communication skills coupled with a sharp mind and attitude. High fliers only.

C++/SQL
£40K - £60K + BONUS

Leading Derivatives house seeks a Developer with a minimum of two years C++/SQL expertise. As part of the front office money markets team, you will help price yield curves and build risk management systems. The successful candidate will have a strong academic background coupled with excellent communication skills and strong technical knowledge. Preference will be given to those with money markets experience. A first class opportunity.

MARKET RISK ANALYST
TO £40K + BENS + BONUS

Leading Derivatives house specialising in exotic and structured products, transactions and trading strategies seeks Market Risk Analysts. Working across all product ranges, you will assist the team in carrying out risk analysis for traders and industry groups. Successful candidates will have a very strong numerical background with a minimum of a 2:1 degree in mathematics, a demonstrated ability to grasp new concepts quickly, report writing skills and a genuine desire to work in risk management.

VC++/MATHS
£40K - £60K + BONUS

Premier US market maker seeks a Financial Engineer with a minimum of 2 years C++ expertise coupled with excellent mathematical abilities. Working with the quantitative team, you will help build analytics libraries for the exotic interest rates desk. Candidates with exemplary academic qualifications and strong communication skills are encouraged to apply.

EXCEL VBA/FIXED INCOME
£40K - £50K + BONUS

Fixed Income Exotic Derivatives group of this premier US Investment Bank seeks bright graduates with at least 12 months experience of Excel within a front office environment. You will join a small global team developing flexible pricing for new exotic products, supporting marketers and traders. A good maths related degree is essential, as is the enthusiasm to deliver systems within strict timescales. A fabulous career move.

VISUAL C++/COM/ACTIVEX
TO £60K + BONUS + BENS

US Bank seeks highest quality Developers for their Equities group. Working on business critical systems using C++, COM and ActiveX on an NT4 platform porting to CORBA middleware on UNIX. You will have a minimum of 12 months experience and proven record of developing commercial products to an excellent standard as well as a strong academic background in a computing or mathematically intensive subject. Financial knowledge a plus. Our client seeks to bring in the best people possible and offer the package and prospects to match.



The people the City turn to first.

Many of our clients also offer Contract opportunities requiring the above skills. ARC are preferred suppliers to the top financial institutions. This is a selection of current opportunities in the City. We have many more. Our consultants have an in-depth understanding of this market and how it can work best for you, so please call Stephen Haselton or Paul Wilson on 0171 267 2525 to discuss your options. Alternatively please send, fax or e-mail your CV to us at: ARC Recruitment, 15-16 New Burlington St, London W1X 1TF. Fax: 0171 267 9988. E-mail: arc@jaha.co.uk

Business Analysts
Investment Banking

CITY To £55,000 + Banking Benefits

The leading European Investment Bank is currently searching for dedicated Business Analysts to work across a broad base of business areas within Financial Control (P&L Production). Candidates will be working closely with the production, reporting and analysis of P&L information provided to the area. Projects are essentially global and currently providing P&L reporting and analysis functionality for the Equity and Equity Derivatives product lines.

Key strategic aspects of these positions include: global systems, structured as well as OO analysis techniques and technologies including Sybase, Delphi, Business Objects, and P&L solution.

Critically, successful candidates will be directly responsible for interacting with senior business users in the tasks of defining and delivering single global P&L solution for multiple product lines. Therefore candidates should be from a true analysis background and able to assimilate and gravitate between teams on a business level. Prospective candidates should have solid business analysis experience and a keen desire to gain a thorough understanding of the tasks at hand and further their knowledge of the business of investment banking.

Ideally candidates would have a knowledge of Investment Banking processes from trading and settlement to G/L accounting and P&L reporting.

Candidates would currently be working for an investment bank, securities house or a major management consultancy with first class interpersonal skills and a need to achieve.

These positions are viewed as high profile roles within Financial Control and offer attractive remuneration packages including competitive banking benefits.

Please contact Danielle Lorenz

Huxley

Associates

INVESTMENT BANKING
America House, 2 America Square, London, EC3N 2AHTelephone: 0171 335 5858
Mobile: 0468 175 002
Fax: 0171 335 0008
Email: dlorenz@huxley.co.ukSAP
CONSULTANTS

Coronado Software, an SAP consulting firm based in the USA, is conducting interviews in Europe August 17-28 for our US and International operations. We are interviewing experienced SAP consultants who want to work in a dynamic, fast growth environment. We are seeking highly motivated self-starters with excellent communication skills and strong analytical background.

Fax CV and salary requirements to:
1-848-348-0200 by 15/8/98
or E-mail to:
ejay01@men.com

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on
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UK based software house looking to appoint an analyst/programmer with a 1st class IT based degree & experience in VB, PDBMS, JAVA, C++, 3 years + accounting experience essential. Salary according to experience. Apply with CV & covering letter to: Box A6208, Financial Times, One Southwark Bridge, London SE1 9HL

The FT IT Recruitment section is also available all week on www.FT.com

Serving nearly five million investors through over 300 offices globally, clients entrust the Charles Schwab Corporation with more than US \$400 billion in assets. Charles Schwab Europe services over 600,000 customers in the UK, administers over US \$3 billion worth of funds and has been voted dealing-only 'Stockbroker of the Year' by readers of Investors Chronicle for the past three consecutive years. In support of our international business strategy we are offering an exceptional opportunity for a high calibre professional to work at the heart of our organisation delivering enterprise-wide systems strategies for the new millennium. You will be responsible for:

- Developing and managing the technology internal audit function in the UK and Europe in line with anticipated growth.
- Monitoring the systems of internal controls across all areas of the organisation's European operations, identifying weaknesses and areas of risk, and providing effective and creative solutions.
- Providing key liaison for all technology related risk and control issues between Europe and the US.

Our requirement is for a high calibre graduate with a minimum of eight years' audit or systems control experience gained, ideally in a fast moving trading or broking environment. Acting as both the champion of change and directing its implementation, you will have in-depth knowledge of a formal project methodology, strong IT and systems skills and demonstrable success in co-ordinating multiple projects which apply information systems and technology as a tool to support and develop business.

In return for your expertise we are offering an excellent remuneration package and your role will grow in direct proportion to the growth and success of our organisation in Europe. To apply, please send your CV and salary details to Carol Jardine, Jardine Kelso, 53 Shepherd's Hill, London N6 5QP. Fax: 0181 341-4463 or e-mail: jardinekelso@BTinternet.com

www.schwab.com

Handwritten signature/initials

EQUITIES

European rally proves short-lived

EUROPEAN OVERVIEW
By Philip Cogan,
Markets Editor

Wednesday's rally on European markets turned out to be short-lived as the problems of Asia and comments from George Soros about Russia sent share prices down again.

A late recovery in the yen and opening strength on Wall Street helped bounce back the FTSE 100 index, but the FTSE 100 index still slipped 0.8 per cent or 21.68 points to 2,676.39, while the broader Europe 300 index fell 0.8 to

1,105.81. The FTSE 100 index, comprising stocks in countries that plan to join the euro, fell 5.8 to 986.36.

The scale of the correction in Europe in recent weeks has inspired some bulls to poke their heads above the parapet.

"Europe has been following the US correction, with markets broadly retracing 10 per cent from their July peaks. The fall in stock prices has been principally due to fears about corporate earnings in the context of the Asian crisis and heightened concerns about the slower picture in the US," says Francois Langlade,

Demoyon, European strategist at Credit Suisse First Boston.

"However, the picture in continental Europe is different because the sustained growth in European consumption should ensure there is only limited potential risk to earnings estimates. We think that European equity markets should offer returns of about 20 per cent from current levels before year-end and about 40 per cent by end-1999."

Meanwhile, Gary Dugan of J.P. Morgan points out that "the level of merger and acquisition activity and share repurchases shows no

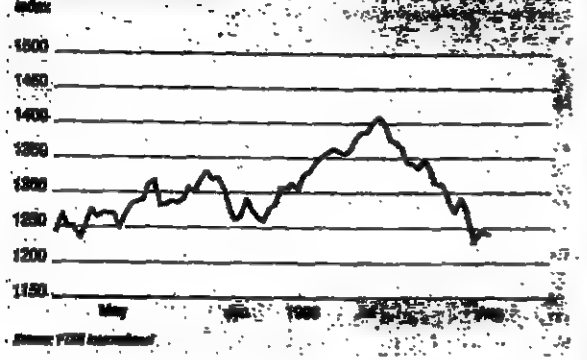
sign of abating and this should provide fundamental support for the European markets."

European merger and acquisition activity leaped 80 per cent to a new quarterly record of \$25bn in the second quarter, while total share repurchases in the share to date have reached \$29.4bn, well ahead of last year's \$24.6bn total.

For the second day running, the oil exploration sector was the worst performing sector, on weakness in the crude price.

Construction stocks were the best performers, gaining 1.5 per cent.

FTSE EUROTOP 300



FTSE ACTUARIES SHARE INDICES

Index	Value	Change	% Change	Vol	Div	Yield
FTSE Actuaries 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE Actuaries 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE Actuaries 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE Actuaries 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE Actuaries 500	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

OTHER INDICES

Index	Value	Change	% Change	Vol	Div	Yield
FTSE 100	2,676.39	-21.68	-0.81	2,676.39	2,676.39	2,676.39
FTSE 200	986.36	-5.80	-0.59	986.36	986.36	986.36
FTSE 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

FTSE EUROTOP 300

Index	Value	Change	% Change	Vol	Div	Yield
FTSE EUROTOP 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE EUROTOP 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE EUROTOP 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE EUROTOP 50	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FTSE EUROTOP 25	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

CONSTRUCTION

Index	Value	Change	% Change	Vol	Div	Yield
CONSTRUCTION	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
CONSTRUCTION 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
CONSTRUCTION 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
CONSTRUCTION 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
CONSTRUCTION 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

HEALTH CARE

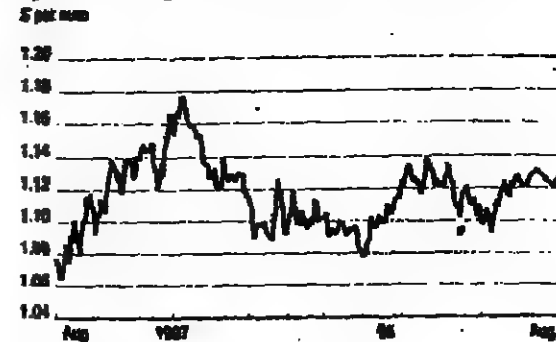
Index	Value	Change	% Change	Vol	Div	Yield
HEALTH CARE	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
HEALTH CARE 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
HEALTH CARE 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
HEALTH CARE 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
HEALTH CARE 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

CURRENCIES & MONEY

FT SYNTHETIC EURO RATES

Index	Value	Change	% Change	Vol	Div	Yield
FT SYNTHETIC EURO RATES	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FT SYNTHETIC EURO RATES 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FT SYNTHETIC EURO RATES 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FT SYNTHETIC EURO RATES 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
FT SYNTHETIC EURO RATES 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

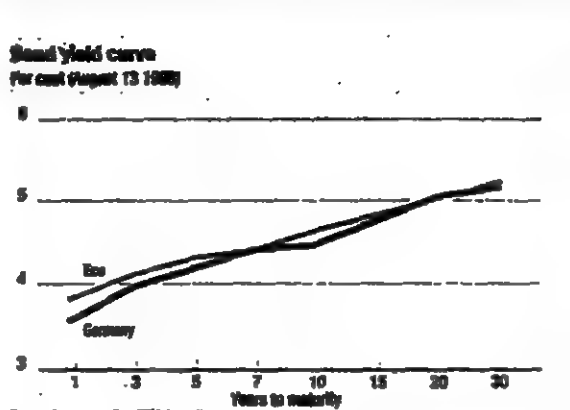
Synthetic Euro against the Dollar



EUROZONE CURRENCY CONVERGENCE

Index	Value	Change	% Change	Vol	Div	Yield
EUROZONE CURRENCY CONVERGENCE	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CURRENCY CONVERGENCE 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CURRENCY CONVERGENCE 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CURRENCY CONVERGENCE 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CURRENCY CONVERGENCE 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

BONDS



EUROZONE CORPORATE BONDS

Index	Value	Change	% Change	Vol	Div	Yield
EUROZONE CORPORATE BONDS	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CORPORATE BONDS 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CORPORATE BONDS 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CORPORATE BONDS 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CORPORATE BONDS 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

GOVERNMENT BOND SPREADS vs ECU

Index	Value	Change	% Change	Vol	Div	Yield
GOVERNMENT BOND SPREADS vs ECU	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
GOVERNMENT BOND SPREADS vs ECU 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
GOVERNMENT BOND SPREADS vs ECU 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
GOVERNMENT BOND SPREADS vs ECU 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
GOVERNMENT BOND SPREADS vs ECU 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

EUROZONE CREDIT SPREADS vs ECU

Index	Value	Change	% Change	Vol	Div	Yield
EUROZONE CREDIT SPREADS vs ECU	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CREDIT SPREADS vs ECU 100	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CREDIT SPREADS vs ECU 200	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CREDIT SPREADS vs ECU 300	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81
EUROZONE CREDIT SPREADS vs ECU 400	1,105.81	-8.18	-0.73	1,105.81	1,105.81	1,105.81

PROPERTY MARKET

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GM secures funding for China venture

FINANCIAL TIMES FRIDAY AUGUST 14 1998

D-Mark seesaws after Soros letter

MARKETS REPORT
By Robert Chote
and Richard Adams

George Soros's suggestion that Russia should devalue the ruble gave the foreign exchange market a bumpy ride yesterday, with cynics suggesting that the fabian financier may have made a tidy profit from the turmoil.

News of Mr Soros's letter in the Financial Times, in which he suggested that Russia should introduce a currency board following a 15 to 25 per cent devaluation of the ruble, put the skids under the D-mark in Asian trading. This reflects German economic ties to Russia, especially via banks.

The dollar moved from Wednesday's close of DM1.7747 to a high point of DM1.8003, carrying sterling higher with it. According to some market participants, the "Soros shop" then sold huge quantities of dollars

against the D-Mark - \$2m according to some estimates - at upwards of DM1.7830.

The dollar duly dropped, reaching DM1.7830 in late morning trading in Europe and closing in London last night at DM1.784. The dollar's downward movement was exaggerated as traders who had taken short-term bets on greenback strength were forced to sell.

Sterling offered similar profit making opportunities. It climbed from Wednesday's close of DM2.8915 to an overnight high of DM2.9283 in Asia, before heading south to close last night at DM2.9001.

"They've had a great day," said one Soros-watcher admiringly. "What a wonderful thing it is to be famous."

THE POUND IN NEW YORK

Aug 13	Close	Open	High	Low
1m	1.5217	1.5205	1.5230	1.5190
5m	1.5217	1.5205	1.5230	1.5190
1y	1.5217	1.5205	1.5230	1.5190

In the dollar also suffered a choppy day's trading against the yen. From Wednesday's close of ¥146, the US currency headed above ¥147 in Asian trading, only to be pulled back by rumors of impending intervention.

Eisuke Sakakibara, Japan's vice finance minister for international affairs, predicted that Japan's economy would turn the corner this month or next - and that so would the exchange rate. "We are looking for a change for supportive intervention," said Mr Sakakibara.

The yen was also underpinned by talk that the Bank of Japan had been checking rates in the market. But traders believe that the US Treasury is unlikely to support further intervention until Japan's government toughens economic reforms.

The dollar closed in London yesterday at ¥145.3.

Mr Soros had little time for Mr Sakakibara's advice. "A one-off



Marc Chandler, currency analyst with Deutsche Bank in New York, noted that it was difficult to predict how the markets would react to news in the current feverish atmosphere. He noted that the gold price had fallen to new lows and that the safe haven Swiss franc was only modestly stronger.

He argued that volatility was compressing traders' time horizons, which was further increasing volatility. "This makes for a step function rather than smooth movements in prices."

When it rains, it pours. As if the New Zealand dollar didn't have enough troubles

OTHER CURRENCIES

The rouble moved to 6.36 against the dollar in late European trading, from 6.3560 on Wednesday. The stock market plunged and rating was downgraded

Asian trade and tourism falling away, economic growth shuddering to a halt, and floods washing through the North Island - it can now add political instability.

The collapse of the National First coalition has left the country with a minority party in government. The local equity and bond markets have been affected, while the New Zealand dollar dipped below \$0.50 on the currency markets for the first time in two months.

The minority National party will probably cling to power until the opposition finds an issue to force a parliamentary election. The political moves obscured an earlier Treasury announcement that second quarter growth was probably negative, tipping the economy into recession. The outlook for the "Kiwi" remains bleak, according to London dealers. But at least Mr Soros has refrained from offering Wellington any helpful advice.

WORLD INTEREST RATES

MONEY RATES									
Aug 13	Overnight	3m	6m	9m	12m	1y	2y	3y	5y
Belgium	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
France	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Germany	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Italy	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Netherlands	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Spain	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
UK	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Japan	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5

EURO CURRENCY INTEREST RATES

Aug 13	Overnight	3m	6m	9m	12m	1y	2y	3y	5y
Belgium	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
France	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Germany	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Italy	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Netherlands	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Spain	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
UK	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Japan	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5

POUND SPOT FORWARD AGAINST THE POUND

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1m	1.5217	1.5205	1.5230	1.5190
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DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Aug 13	Close	Open	High	Low
1m	1.5217	1.5205	1.5230	1.5190
5m	1.5217	1.5205	1.5230	1.5190
1y	1.5217	1.5205	1.5230	1.5190

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Aug 13	Close	Open	High	Low
1m	1.5217	1.5205	1.5230	1.5190
5m	1.5217	1.5205	1.5230	1.5190
1y	1.5217	1.5205	1.5230	1.5190

UK INTEREST RATES

LONDON MONEY RATES

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5m	1.5217	1.5205	1.5230	1.5190
1y	1.5217	1.5205	1.5230	1.5190

EMS EUROPEAN CURRENCY RATES

FRANKFURT MONEY RATES

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5m	1.5217	1.5205	1.5230	1.5190
1y	1.5217	1.5205	1.5230	1.5190

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THREE MONTHS STERLING FUTURES (LFF) 500,000 points of 100%

Sup	99.24	+0.02	0	Wk
Dec	99.24	+0.01	0	Wk
Min	99.24	+0.01	0	Wk

COMMODITIES & AGRICULTURE

Saudi Arabia cuts September oil shipments

By Robert Corbin

Oil prices were given a boost yesterday when Saudi Arabia, the world's biggest crude producer and exporter, announced deep cuts in its September shipments to its contract customers.

Brent Blend for September delivery was up 42 cents at \$12.19 a barrel in late trading on London's International Petroleum Exchange.

The rise was largely attributed to the Saudi decision to cut contract export shipments in September by 18 per cent, compared with an average 8.9 per cent for August. Under the latest round of global production cuts orchestrated by the Organisation of Petroleum Exporting Countries, Saudi Arabia agreed to reduce its output by 725,000 barrels a day. Analysts said if the latest

cut was applied across the board to Saudi contract sales, it could reduce the Kingdom's crude exports in September by 1.1 m bbl. Some observers interpreted the Saudi move as part of a policy of gradualism in dealing with the global supply glut that pushed crude prices to fresh 10-year lows this week. "The Saudis are acting step by step," according to

Robert Mahro, director of the Oxford Institute for Energy Studies. "They are not happy with this price and they're not happy with \$14 either." Mr. Mahro thinks the Saudis may be willing to take unilateral action to help improve prices, but are unlikely to commit themselves to any course that could be interpreted as playing a swing role in the world oil market.

"I've they are prepared to do something," said Mr. Mahro yesterday. "But they're not happy with this price and they're not happy with \$14 either." The action coincided with another big Opec price, Venezuela, is still 50 bbl short of its promise of 500,000 bbl. This price decline was proof in part by the

build-up of refined product stocks in the US, and a growing realisation that the re-balancing of such an oversupplied market would be gradual, barring any large-scale production disruptions. Although there was a drop in gasoline inventories this week, stocks are generally well above last year's levels. A recent report from Philip Verleger, a US-based energy economist, pointed out that

"product storage facilities are full or filling rapidly" in the US. He said the product surplus had depressed prices, which in turn had depressed refining margins. "Not surprisingly, the demand for crude oil has also declined. Thus, the cut in world oil supply announced by Opec has been matched by a decline in the demand for crude oil by refiners."

Grasberg declares force majeure

MARKETS REPORT

By Kenneth Gooding

Grasberg in Indonesia, the world's biggest copper and gold mine, declared force majeure yesterday because of the strike that started on Tuesday. Freeport McMoRan Copper & Gold, which owns the mine, insisted it was meeting sales commitments from stockpiles.

Traders said copper on the London Metal Exchange was not affected by Grasberg's problems, but rose on the stronger yen. Copper for three-month delivery closed up \$5 a tonne at \$1.62.

Analysts remain divided about the 1998 copper market balance, with predictions ranging from "a small deficit of supply", by Asarco, the US producer, to surpluses of up to 350,000 tonnes forecast by consultancies such as Metal Bulletin Research, CRU International and Brook Hunt. They will all be watching LME stocks levels in the next few weeks for a guide.

Bloomsbury Minerals Economics, the specialist consultancy, in its Copper Briefing Service suggests this year's copper market surplus will be about 115,000 tonnes.

Peter Hollands of Bloomsbury says this rate of surplus would require LME stocks to rise by 25,000 tonnes a week very soon and stay at that rate throughout September.

"A slower rate would mean that our predicted surplus would need to be reduced or eliminated. A sustained higher rate would require it to be raised," he said.

Bloomsbury is forecasting that three-month copper will average US\$1.685 a tonne this year, nearly 24 per cent below the 1997 average, but will rise slightly to average \$1.730 next year.

IPE to probe natural gas price changes

By Robert Corbin

The International Petroleum Exchange in London is to investigate allegations from large energy users in the UK that natural gas futures prices are being manipulated.

The IPE yesterday said it had received a complaint from the Energy Intensive Users Group - a trade association for big industrial and commercial gas consumers - about rising prices at a time when many members are negotiating supply contracts for the next year.

The group claims recent gas price movements on the IPE "are all a bit spooky". It believes some big suppliers may be guilty of "gaming", or trying to raise prices temporarily in order to boost the value of the new contracts.

Industrial and commercial consumers have to pay an additional \$100m in total for every tenth of a penny rise in the natural gas price. The prompt gas price on the IPE has risen by a penny over the past few days.

Many big gas contracts expire on October 1. Companies will have to sign new contracts over the next few days if they want to switch suppliers by October 1. That

explains the suspicion about this week's price rises. Last night, the IPE said: "We are aware of the rumours in the market and are looking into it."

Centrica, the biggest gas supplier, rejected suggestions that it might be behind the price rises. "Such allegations are completely unfounded," it said. Accord, Centrica's trading subsidiary, has been buying call options for the winter in order to cover its position.

Another big supplier said many factors were behind the price rise. "Many big buyers entered the summer structurally short," said an official. "There has been quite a lot of buying and filling up of storage."

He said suppliers had also been active in the market in anticipation of winning large industrial gas contracts.

Suppliers say part of the problem stems from the bunching of big annual contracts with an October 1 expiry date. The date is a carry-over from the British Gas monopoly, which started its "gas year" on October 1.

Some suppliers have advised corporate customers to drop the traditional buying pattern in order to avoid such problems.

Canada yet to gain from dearer gas

Expansion depends on costly expenditure on new finds, writes Edward Aiden

With oil prices at 10-year lows, Canadian oil and gas producers have been handed a much needed windfall this year - rising prices for Canadian natural gas. But it is an opportunity most of them cannot truly exploit.

Spot prices for West Texas intermediate crude oil this week flirted with US\$13 a barrel, down from more than \$24 just a year ago. But Canadian natural gas spot prices, while volatile, are up about 30 per cent over a year ago to nearly C\$2 (US\$1.33) per thousand cubic feet.

Stronger gas prices have been driven by rising US demand and by anticipation of the completion later this year of pipelines that will allow Canadian producers to get more gas into the US market more cheaply.

The expansion of the Northern Border and Fort-Hughes pipelines from western Canada to the US Midwest will add about 18 bcf a day to current export capacity of about 8 bcf a day. The separate Alliance pipeline will add another 1.5 bcf a day of capacity by 2000 along a similar route.

That is expected to eliminate the historical differential between lower Alberta

spot gas prices and higher US prices by allowing producers to deliver more gas directly into the US market. This will be a boon to the Canadian gas industry, which exports about 65 per cent of production.

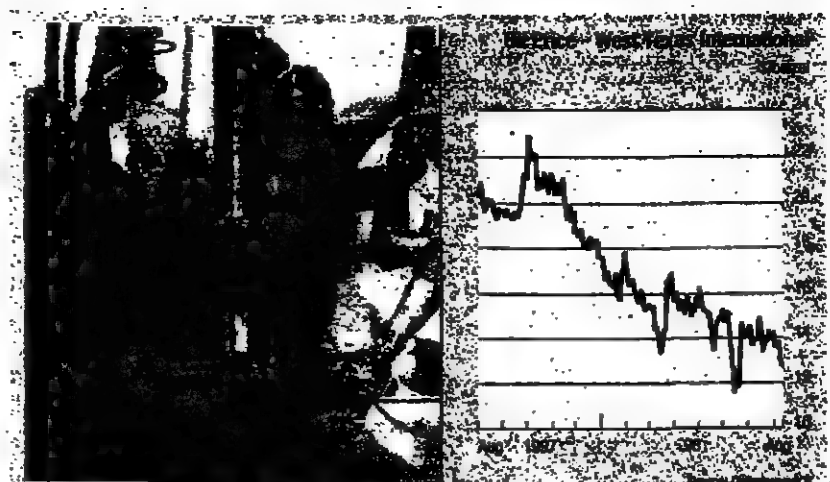
The gap had already shrunk to about 75 Canadian cents per thousand cubic feet last month from the traditional C\$1 to C\$2 differential. A cold winter this year is also expected to tighten supply and raise prices.

For western Canadian producers, strong gas prices are the only thing preventing a bad year from becoming catastrophic. Weak oil prices mean Canadian oil and gas company profits will fall 75 per cent this year, according to a forecast by FirstEnergy Capital, the Calgary broker.

The industry's overall position would be a lot stronger if gas prices weren't stable," says Robert Pleman, oil and gas analyst at broker CIBC Wood Gundy.

The problem is that few producers are well positioned to take advantage of rising gas prices.

With very few unexploited gas reserves, expanded production depends on new finds, which means costly expenditures on drilling.



Most Canadian producers are at best weak equals between oil sales with many tilting towards oil. Says John Clark, analyst at Deutsche Morgan Jell in Toronto.

The weak oil means cash-flows are dropping, robbing companies funds for gas drilling, exploration costs are rising, the most promising rigs are in deep pools in the Arctic and British Columbia.

The number of drilling rigs in western Canada last month was just 245, lowest since 1983, according to a report from FirstEnergy.

Nor do the market provide much support to raise more cash. The Toronto Stock Exchange's oil and gas index dropped from more than 8,000 last October to 6,000, the worst performance since the 14 industry group

The opportunities are there, however, for gas-weighted producers, such as Alberta Energy, Rio Alito Exploration and Peco Petroleum. Peco, 76 per cent owned by Enbridge, had record cash-flow of C\$160m in the first half of 1998.

Of the large integrated oil and gas companies, Shell has the largest gas weighting at 45 per cent of its overall production, followed by Petro-Canada at 42 per cent, and Suncor and Imperial Oil with just 19 per cent and 14 per cent respectively.

"Most of the companies that are oil producers are staying the course and gas producers are salivating at the opportunities," says Robert Gilman, an analyst with John S. Herold.

One company that has changed its drilling profile is Talisman Energy, a former British Petroleum offshore

spun off in 1982. Anticipating strengthening prices as the pipelines neared, Talisman shifted its C\$400m annual drilling programme from 60 per cent oil and 40 per cent gas in 1997 to the reverse this year.

That paid off with two gas discoveries in Alberta this month. The company expects daily gas production to rise from 550m cu ft in 1997 to 620m cu ft this year. However, these successes have not been enough to offset losses from low oil prices.

Second-quarter net income dropped from C\$5m to C\$1.5m, as Talisman's realised oil prices fell 27 per cent from a year earlier.

Still, in the current bear market for oil, increased gas production for the US market seems like the nearest thing to a sure winner left in the Canadian oil patch.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp Metal Trading)

IN ALUMINIUM, 3% PURITY (per tonne)

Close 1200-07 1200-07

Previous 1200-07 1200-07

AM Official 1200-07 1200-07

Feb close 1200-07 1200-07

1200-07 1200-07

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1200-07 1200-07

1200-07 1200-07

1200-07 1200-07

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PRECIOUS METALS CONTINUED

IN GOLD COMEX (100 Troy oz. 999.9)

Aug 2000-07 2000-07

Previous 2000-07 2000-07

AM Official 2000-07 2000-07

Feb close 2000-07 2000-07

2000-07 2000-07

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2000-07 2000-07

2000-07 2000-07

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GRAINS AND OIL SEEDS

IN WHEAT (100 cwt. 1000 lbs)

Aug 2000-07 2000-07

Previous 2000-07 2000-07

AM Official 2000-07 2000-07

Feb close 2000-07 2000-07

2000-07 2000-07

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FT MANAGED FUNDS SERVICE

● FT CitiLine Unit Trust Prices are available over the telephone. Call the FT CitiLine Help Desk on (444 371) 873 4328 for more details.

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15/08/98

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FUND NAME									
FUND TYPE									
MANAGER									
KEY PERFORMANCE INDICATORS									
... (Table continues with numerous fund entries) ...									

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LONDON STOCK EXCHANGE

Russian fears prompt another big fall in Footsie

MARKET REPORT

By Peter John

The FTSE 100 index fell again yesterday to leave it almost 13 per cent below its peak of less than three weeks ago.

The magnitude of the downturn has finally generated the market equivalent of genetic mutation. As the headline index fell 62.7 to 5,399.5, one reluctant bear has turned bullish - BT Alex Brown.

Towards the end of June, the broker published a note entitled "It's all going wrong".

Back then, strategist Bob Semple argued: "The UK equity market will remain a roller coaster ride over the next few months. With cash currently offering 7.5 per cent it remains the best place to put new money."

Yesterday, the mood at Bishopsgate had changed and Mr Semple sunnily exclaimed: "Investors should now start to buy the UK into the current market fragility, and we no longer expect it to underperform the rest of Europe."

He said Wednesday's earnings data made the latest

inflation report from the Bank of England "instantly redundant" and it was now much more likely that interest rates had peaked.

Mr Semple's optimism was borne out by the underlying tone in the market. Dealers said there was very little genuine selling, and one trader said two-thirds of the day's orders had been buys.

"Share prices might be tumbling but whenever I speak to the big institutions they say it is very quiet," said the head of sales at one broker.

"I was around in 1987 and

just before the crash it was completely different. Then you were snowed under with orders," he said.

However, the argument was not backed by the headline performance of the leading indices.

The Footsie future, which has an estimated fair value calculated at about 30 points above the prevailing level of the FTSE 100, was trading 50 points below the cash market just before it opened.

The heavy fall was a response to comments by George Soros, the billionaire financier, about the state of

Russia, and it set the tone for the day.

Footsie was off 112 points on very little volume shortly after the start of trading and spent the rest of the session trying to recover.

It was hampered domestically by heavy selling of the midcap stocks which ensured the FTSE 250 index ended the day 29.7 lower at 3,154.

At that level it is 8 per cent above its close on the last day of 1997, while Footsie is only 5 per cent above its year-end close.

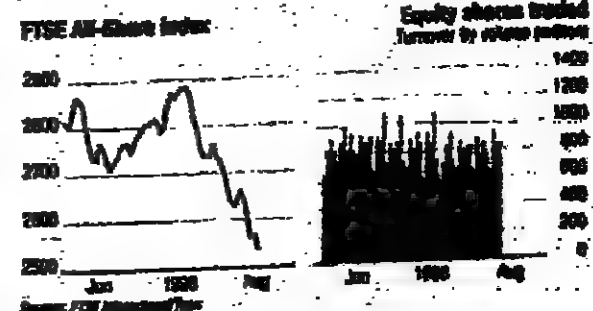
Dealers said that, while selling pressure on the Foot-

sie has faded, it was intense in the midcap index and had driven the price of selected stocks to a level where they appeared very cheap to overseas predators.

"Every institution wants to sell the midcap and some of the smaller companies are now a steal to foreign buyers," said one dealer.

Elsewhere, the SmallCap index ended 26.6 down at 2,333.1.

Overall turnover was 845.4m although turnover was boosted by heavy trading for the third day in BP and Shell, which accounted for 160m shares.



Index and value	Change	High	Low	Open	Close
FTSE 100	-62.7	5400.0	5399.5	5400.0	5399.5
FTSE 250	-29.7	3154.0	3154.0	3154.0	3154.0
FTSE All-Share	-26.6	2333.1	2333.1	2333.1	2333.1
FTSE 100 Dividend Yield	4.2%				
FTSE 250 Dividend Yield	4.2%				
FTSE All-Share Dividend Yield	4.2%				

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURE (L10) per full index point

Open	High	Low	Close	Settle	Open
5400.0	5400.0	5399.5	5399.5	5399.5	5399.5

FTSE 250 INDEX FUTURE (L10) per full index point

Open	High	Low	Close	Settle	Open
3154.0	3154.0	3154.0	3154.0	3154.0	3154.0

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Faurey up on bid rumours

COMPANIES REPORT

By Martin Brice and Joel Khamis

Rumours that Stiebs was lining up a bid for Faurey surfaced in the last hour of trading and prompted heavy dealing as traders scrambled for stock.

Although some dealers dismissed the speculation, there was active business on the back of the story - just a handful of shares had been traded until late in the day. Much of the 1.3m Faurey shares dealt changed hands in the last hour, and the stock closed up almost 20 per cent, or 55 at 339p.

Shares in both companies have come under pressure as investors have deserted engineers exposed to Asian troubles and sterling strength in favour of more defensive stocks.

Faurey reached 690p earlier this year before it warned in March that its instrumentation side was experiencing difficulties. Stiebs, which yesterday fell 41 to 960p, had reached 23.55 before highlighting Asian troubles.

If there is truth in the story, it would be the second approach to an engineering company that has provoked a market reaction in the past week. Charter was up 12% at 553p after rebuffing an

approach for its specialised engineering side.

BTR gained 1% to 1574p on speculation that KKR, the US buy-out group, had plans to take a stake in the company.

Brewing and hotels company Vaux Group tumbled after it quashed recent speculation suggesting it was in merger talks or discussions that could lead to a disposal.

The shares have performed strongly recently, boosted initially by rumours of a bid for Vaux with Whitbread or Greenalls cited among the possible predators.

Other theories have been a

FT 30 INDEX

Aug 13	Aug 12	Aug 11	Aug 10	Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1	Aug 0	Aug -1	Aug -2	Aug -3	Aug -4	Aug -5	Aug -6	Aug -7	Aug -8	Aug -9	Aug -10	Aug -11	Aug -12	Aug -13	Aug -14	Aug -15	Aug -16	Aug -17	Aug -18	Aug -19	Aug -20	Aug -21	Aug -22	Aug -23	Aug -24	Aug -25	Aug -26	Aug -27	Aug -28	Aug -29	Aug -30	Aug -31	Aug -32	Aug -33	Aug -34	Aug -35	Aug -36	Aug -37	Aug -38	Aug -39	Aug -40	Aug -41	Aug -42	Aug -43	Aug -44	Aug -45	Aug -46	Aug -47	Aug -48	Aug -49	Aug -50	Aug -51	Aug -52	Aug -53	Aug -54	Aug -55	Aug -56	Aug -57	Aug -58	Aug -59	Aug -60	Aug -61	Aug -62	Aug -63	Aug -64	Aug -65	Aug -66	Aug -67	Aug -68	Aug -69	Aug -70	Aug -71	Aug -72	Aug -73	Aug -74	Aug -75	Aug -76	Aug -77	Aug -78	Aug -79	Aug -80	Aug -81	Aug -82	Aug -83	Aug -84	Aug -85	Aug -86	Aug -87	Aug -88	Aug -89	Aug -90	Aug -91	Aug -92	Aug -93	Aug -94	Aug -95	Aug -96	Aug -97	Aug -98	Aug -99	Aug -100	Aug -101	Aug -102	Aug -103	Aug -104	Aug -105	Aug -106	Aug -107	Aug -108	Aug -109	Aug -110	Aug -111	Aug -112	Aug -113	Aug -114	Aug -115	Aug -116	Aug -
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GLOBAL EQUITY MARKETS

US INDICES

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STOCK MARKETS

Russian woes add to investor nervousness

WORLD OVERVIEW

A volatile day for world markets saw investors struggling to cope with the problems of Russia as well as the Asian economic crisis that has dominated events for the last year, writes Philip Coggan.

A letter from George Soros in yesterday's Financial Times, saying that the turmoil in Russia's financial markets had reached a "terminal phase" and recom-

mending a 15-25 per cent devaluation, provided an excuse for nervous traders to sell off Russian assets.

The Moscow market quickly fell by 15 per cent and the yields on short-term government debt rose sharply.

A Russian devaluation or default would have a severe impact on some European banks. But the main effect yesterday was to depress sentiment among investors already made nervous by the

Asian crisis and by the recent correction in European and US share prices.

Asia did its bit to maintain the crisis atmosphere, with the Hang Seng index dropping 2.9 per cent to another five-year low, amid further nervousness about Hong Kong's currency. The yen dropped back in Tokyo trading to ¥147/8, approaching its eight-year low.

Europe's markets took an immediate hit at the opening from Russia and Asia,

reversing all of Wednesday's hard-won gains. But by early afternoon in Europe, the picture had changed.

Wall Street initially refused to join in the sell-off, with the Dow Jones Industrial Average quickly gaining more than 50 points. And the yen rebounded sharply to ¥145 on talk that the Bank of Japan was preparing to intervene in its support.

Although the trend changed again, as the Dow

lost all its early gains by late morning in New York, Paris still managed to end higher and most European markets cut their losses. Even Russia did so, ending 6.5 per cent lower. That still leaves the market down 75 per cent on the year.

Ian Harnett, European strategist at BT Alex Brown, said earlier this week that the region's bourses could fall a further 10-15 per cent. Mr Harnett expanded on his view yesterday,

citing three reasons: ● Current price-earnings valuations of over 20 look unsustainable unless there is greater clarity on the economic outlook.

● BT Alex Brown's monetary policy indicator has moved into tightening territory as the D-Mark has strengthened.

● European markets have moved through some technical support levels which leave the markets open to substantial downside.

EMERGING MARKET FOCUS

Mauritius steers clear of turmoil

Strong fundamentals have helped Mauritius escape the turmoil in other emerging markets, sending the stock market to a peak this month. A sharp downturn three years ago lasted until the end of 1996 before bargain hunting brought a recovery last year. The local Semdex all-share index has risen 25 per cent in US dollar terms this year, having hit a record at the beginning of August.



Profit-taking in recent sessions has seen the index decline from its peak of 577.31 but analysts expect a further surge in the last quarter.

Several factors explain the advance. Chief among them is the strength of the local economy. Gross domestic product in the year to June 1998 is expected to continue growing at 5.5 per cent while the government has forecast a reduction in the fiscal deficit from 3.7 per cent to 1.7 per cent, addressing what analysts say is the biggest structural problem.

Pressure on the rupee in the wake of a slide in Asian currencies and later the rand in South Africa, helped make the domestic sugar industry more competitive internationally.

Sugar remains one of the country's main exports. The retreat in the currency has also helped trigger a sharp increase in tourism as holiday makers shied away from Kenya for fear of political violence.

Much of the buying has come from local institutions taking a closer look at the favourable macroeconomic fundamentals of the island. However, there has also been some overseas investor interest from dedicated Africa funds. South African investment interest has also been growing following a relaxation of rules for investors in the Southern African Development Community region earlier this year.

Banking stocks, such as the State Bank of Mauritius which this week reported fig-

ures at the top end of market expectations, are one of the sectors favoured by investors. Demand has also been seen for hotel-related stocks as investors anticipate favourable results from an improvement in tourism.

However, there are some dark clouds on the horizon. Next month's introduction of value added tax to replace sales tax, and fears of sizeable public sector pay awards are expected to lead to an increase in inflation from 6.4 per cent to around 8 per cent by next June.

Narash-Gokarasingh, equity analyst at General Brokerage in Port Louis, believes the bull run is far from over and he expects to see increased overseas buying. He said: "The downside risk is limited in Mauritius because of the macro-economic picture and with local institutions tending on the whole to go underweight in equities, there are good opportunities to buy stock."

James Gram-Maw at Foreign & Colonial Emerging Markets is a fan of the Mauritius market but believes the government has to speed up the delayed privatisation programme. "It would be good to see privatisations as it would draw attention to the country's strong economic record which most investors are unaware of."

Written and edited by Jeffrey Witten, Emilio Teranese and Peter Hall.

Dow slips as rouble fears hit sentiment

AMERICAS

Overseas markets set direction on Wall Street, with renewed Russian currency concerns sending the Dow Jones Industrial Average back below 8,500, writes John Labate in New York.

In marked contrast to Wednesday, when all major indices traded strongly on a day of relative calm in global markets, yesterday ushered in a new wave of uncertainty in the shape of distraught Russian markets amid concerns that the rouble could be devalued.

By early afternoon the Dow was down 57.67 at 8,495.33, while the broader Standard & Poor's 500 index lost 6.16 to 1,078.06.

As has been the case for much of the last week, the widest swings were felt in the small company and technology sectors. The Russell 2,000 index of small cap shares plunged 6.31 or 1.54 per cent to 402.24. The Nasdaq composite, heavily weighted in technology issues, fell 19.08 to 1,806.45.

The tone in the market was strongly negative, with declining stocks outpacing declining ones by a margin of more than 2 to 1.

Among Dow component shares, Boeing slid more than 4 per cent or \$14 to \$374 after the company announced a fresh reorganisation. Travelers also fell back, down \$12 to \$574.

Unlike previous sessions marked by overseas uncertainty, US Treasury prices did not trade higher, as the market prepared for the final auction of the week.

The benchmark 30-year bond was down 4 by early afternoon to 107 1/8, yielding 5.829 per cent.

São Paulo falls again

SAO PAULO entered its tenth straight day of losses as Wall Street lost ground in early trading and worries about emerging market currencies were given an additional patina of menace by the latest scares about the Russian rouble.

At mid-session, the benchmark Bovespa index was off 47 at 8,370. Market heavyweight Telebras shed 1 per cent at R\$109.10 and Petrobras came off 1.3 per cent at R\$191.01.

MEXICO CITY also moved

lower although the peso was slightly firmer in the foreign exchanges.

Morning volume in equities was said to be moderate and at mid-session, the IPC index was down 9.59 at 3,551.91.

SANTIAGO fell 1.4 per cent in morning trade with the IFSA index down 1.14 at 80.73.

Brokers said emerging market worries had weighed fairly heavily on sentiment and driven most investors to the sidelines.

EUROPE

After a day of rouble worries and violent swings in sentiment, FRANKFURT ended electronic trading with the Xetra Dax index off 131.91 at 5,355.03. This was 134 points above the session low.

Among corporate news, Mannesmann turned in disappointing interim figures and Veba issued a profit warning. The latter said it expected a significant fall in earnings in 1998.

Veba shares fell DM3.85 to DM56.75. The group has been pushed off course by losses and restructuring at its silicon wafer operations which has been severely squeezed by the global chips recession.

At Mannesmann, the shares fell DM6.70 to DM169.10 following what brokers described as uninspiring first-half output.

Banks had a mixed session. There was marked sector weakness during the morning when all sorts of rouble-linked scare stories circulated in the market, but sentiment recovered later in the day.

Dresdner Bank plunged to DM28.70 before finishing at DM28.85, down DM1.45. Deutsche Bank gave up 60 pfg to DM129.80.

PARIS bounced off early lows to close with the CAC 40 index up 5.99 at 3,951.69. It was a volatile session with the benchmark swinging within a range of 130 points and falling virtually matching risers.

France Telecom provided good support, ending with a gain of FF10.00 to FF420 after six-month sales matched broker expectations. Canal Plus was the day's top performer, rising FF162 or 4.5 per cent to FF1,206 on interim sales widely seen as ahead of market estimates.

Banks lost ground in spite of a broker upgrade. BNP published a note suggesting that recent sector weakness had created "a real opportunity". It moved to buy on BNP and Paribas, which dipped FF10.70 to FF457 and FF19 to FF177 respectively.

AMSTERDAM ended lower with the AEX index off 3.75 at 1,145.55. Royal Dutch was actively traded for August, ending down 30 cents at F191.20 with 10.2m shares changing hands after a busy session in the options market.

Aegon lost F11.90 to F117.60 following disappointing half-year figures that came in at the bottom end of analysts' forecast range.

Among the day's stronger performers, ABN Amro gained F1.10 to F47.70. Heineken added 80 cents to F186.30 following an earnings upgrade and target price increase to F100 by Morgan Stanley Dean Witter.

ZURICH closed lower amid uncertainty over corporate earnings, and the SMI index fell 54.90, or 0.7 per cent to 7,552.90.

Banking shares fell in line with the market in spite of the overnight \$1.25bn settlement with Holocaust victims and survivors. UBS lost SF6 to SF756 while CS lost SF7.50 to SF737.50.

Insurers, which are also expected to hammer out a deal with families of Holocaust victims, were lower. Baloise fell SF48 to SF1,320, Helvetia declined SF10 to SF1,600 and Swiss Re dropped SF20 to SF13.80.

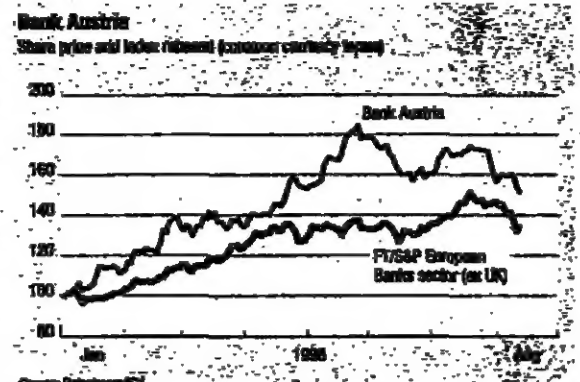
ABN lost SF38 to SF1,505 on fresh concerns about the company's Asian exposure.

MILAN closed a volatile session almost flat, with the Mibtel index edging down 34 to 23,091 amid thin volume.

Montedison, the most active issue of the day, lost L3 to L1,996. Olivetti followed, gaining L3 to L3,908.

Shares in Johannesburg moved lower with sentiment taking fright at renewed emerging market wobbles. The all share index closed off 2 per cent at 4,200.3.

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Johannesburg tumbles 2%

SOUTH AFRICA

Shares in Johannesburg moved lower with sentiment taking fright at renewed emerging market wobbles. The all share index closed off 2 per cent at 4,200.3.

Industrials fell 1.4 per cent

to 7,778.2 and financials lost 1.6 per cent at 10,730.3. But the golds sector contained the steepest upsets. The index shed 4 per cent at 874.1. Among blue chips, De Beers shed R8 or 8.3 per cent at R88 and AngloGold fell 5 per cent or R14 to R250.

DBS fell 50 cents to \$38.40 after it reported interim net profits down 50 per cent. The announcement triggered a sell-off in bank shares, and UOB lost 29 cents to \$34.66.

SIA was among the leading losers falling 65 cents to \$36.77. Singapore Telecom fell 3 cents to \$22.61.

WELLINGTON was hit by political uncertainty following news of an election-threatening split within the coalition government. The NZ dollar softened, drifting below 0.50 to the US dollar for the first time since mid-June, and share markets offered a wave of selling. NZ Telecom fell 22 cents to \$247.59 and Fletcher Paper lost 5 cents to \$251.77.

The 40 capital index ended off 38.67 or 2 per cent at 1,913.72, a fresh low for the year.

BOMBAY reversed a Sunday losing streak, sending the BSE Sensex index up 39.41 or 1.3 per cent to 2,990.21 as investors sought out perceived bargains among bluechips.

Rouble concern depresses HK

ASIA PACIFIC

HONG KONG fell 2.9 per cent as rouble worries spilled over on to the Hong Kong dollar and Chinese renminbi and local money markets shot higher.

By the close of an active session, the Hang Seng index was down 199.06 at 6,660.42 - the lowest since April 1993 - after touching a session worst of 6,581.44.

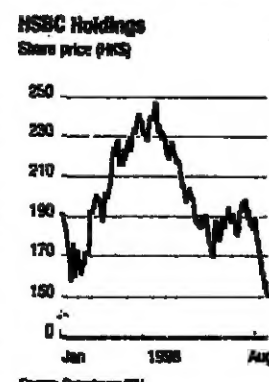
HSBC fell HK\$5.00 or 3.8 per cent to HK\$151 to account for more than a third of the day's decline on the benchmark index.

Cheung Kong, which unveils results later this month, fell HK\$1.03 to HK\$28.05 and Sun Hung Kai lost 90 cents or 4 per cent at HK\$21.60.

China stocks moved lower but traded quietly. The red-chip index lost 2.4 per cent, while H shares improved slightly.

TOKYO reversed an eight-day losing streak, improving slightly in light trading with many companies closed for the summer holidays, writes Alexandra Horsey in Tokyo.

The benchmark Nikkei 225 Average hardened 3.05 to 15,382.02, having moved between 15,339.71 and



15,476.32. Trading volume shrunk to 333m shares. Advancers beat losers 744 to 395.

The Topix index of all first section shares improved 1.71 to 1,181.71. However, the OSE index in Osaka closed down 73.97 at 16,399.53, with analysts mostly blaming the weak trend in Hong Kong.

In Tokyo, the financial sector continued to be the most heavily traded. Investors have been awaiting more details about how the new administration will tackle the problems plaguing the economy and the banking sector.

Sakura Bank topped the activity charts, gaining ¥5 to ¥280. Fuji Bank improved ¥15 to ¥440, and Sanwa was up ¥16 to ¥956. Bank of Tokyo-Mitsubishi, however, lost ¥3 to ¥1,170. Long Term Credit Bank, which is under investigation because of reports of liquidity problems, lost ¥1 to finish at ¥41.

Among manufacturers, Nippon Steel, which has implemented significant cost cuts recently, gained ¥3 to ¥251. Fuji Heavy Industries climbed ¥31 to ¥985. The group is expected to record strong car sales this year.

Mitsubishi Heavy Industries lost ¥6 to ¥514.

KUALA LUMPUR fell to a 10-year low as shares were hit by declines in the ringgit and poor corporate profit announcements. The composite index closed down 14.46 or 4.5 per cent at 328.73, the lowest since June 1993.

The ringgit was sold off on persistent worries over the Hong Kong dollar, while the interim results announcement by Technology Resources Industries, which revealed net losses, unnerved investors. TRI plunged M\$0.85 to M\$1.

SINGAPORE took fright at

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